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# FINANCIAL TIMES

Europe's Business Newspaper THURSDAY, JULY 5, 1994

## France's central bank freed as council is chosen

The French government completed the final stage of its creation of an independent central bank, appointing a nine-member council which will have autonomy in the conduct of monetary policy and the determination of interest rates. Edmond Alphandery, the economy minister, said the central bank would be as independent as the Bundesbank in the formulation of monetary policy. Page 12; Defenders of the franc, Page 2; Editorial Comment, Page 11

**Croatia faces sanctions threat:** Madeleine Albright, US ambassador to the United Nations, warned Croatia that it could face international economic sanctions unless it stayed out of the Bosnian war. Lieutenant-General Sir Michael Rose will become the new commander of UN forces in Bosnia later this month, succeeding Belgian Lieutenant-General Francis Brigueumont. Croats warned, Page 12

**US warns against weaker yen:** The US renewed its call for the Japanese government to stimulate the country's economy, and warned it not to hope for a weaker yen to pull it out of recession. Page 12

**Kmart, the US retailing giant under pressure** over its flagging financial performance, announced that restructuring charges aimed at improving profitability would wipe \$1.3bn off pre-tax profits in the year to January 26. Page 13

**Buyers may switch from Zantac:** Glaxo could suffer a sharp slowdown in sales of its best-selling product, the ulcer treatment Zantac, later this year, according to a survey by Goldman Sachs, the US stockbroker. Page 13

**Mexican forces bomb rebels:** Mexican forces stepped up their counterattack against peasant rebels in the southern state of Chiapas, while the federal government reiterated its willingness to seek a negotiated solution. Page 3

**Georgia's former president in 'suicide'** Zviad Gamsakhurdia (left), president of Georgia from April 1991 to January 1992, committed suicide on December 31, the official news agency Rar Tass reported. However, the Georgian security ministry said that its intelligence sources believed Mr Gamsakhurdia had been shot in Gromy, the capital of the Russian republic of Chechnya, where he had taken refuge since his violent overthrow in January 1992. Page 2

**Russia's \$500m parliament:** The Russian government, strapped for cash and aware with property, is to spend \$500m on a new parliament after taking over the old one for itself. Page 2

**Mideast compromise closer:** Israel and the Palestine Liberation Organisation edged towards a compromise formula for resuming peace talks but Mr Yitzhak Rabin, Israeli prime minister, ruled out a meeting this week. Page 4

**Cambodia offensive dies:** Senior Cambodian generals say they are preparing their forces for a big offensive against the Khmer Rouge, but concede their intention is a propaganda victory rather than a military one. Page 4

**Aérospatiale, the French aircraft and missile** group, said its losses last year were "significantly" less than in 1992, but it warned it could not hope to turn in an overall profit until 1995. Page 13

**US new vehicle sales up 8%:** Sales of new cars and light trucks in the US rose by more than 8 per cent last year to around 14.2m, the highest level since 1989. Page 3; Japanese car sales reach five-year low. Page 4

**Westland, UK helicopter manufacturer,** has secured a \$150m order from the Brazilian navy after protracted negotiations and against strong French and US competition. Page 5

**Beirut rebuilding shares 'oversubscribed':** Lebanon's biggest share launch - to establish a company which will rebuild war-torn Beirut - will be oversubscribed, the company and bankers handling the offering said. Page 4

**VW-GM court cases:** By poaching eight General Motors employees last year, Volkswagen gained access "to a fund of business know-how built up by the US group over almost 10 years," a Frankfurt court was told. Page 2

## Metallgesellschaft stuns banks with loss near DM2bn

German industrial group seeks huge capital injection

By Christopher Parkes in Frankfurt

Metallgesellschaft yesterday stunned its creditor banks with news of an estimated loss of almost DM2bn (\$1.15bn) last year, and a request for a massive capital injection.

"It was far, far worse than expected," one participant said after bankers met the new management of the crumbling metals, mining and engineering group. "The company is effectively in the hands of the banks."

According to a formal statement from the group, the board proposed to raise DM2.7bn (\$1.56bn) in new capital through a DM250 a share issue to raise DM1.4bn, and the conversion of DM1.3bn-worth of bank debt to junior convertible stock.

The board also requested DM500m in new credit lines for the parent company, Metallgesellschaft AG. While bankers were asked to agree in principle to a 90-day debt moratorium, the company said they should decide on their participation in the planned capital raising with the "highest priority" for fear of further damage to the company.

Sound, high-profile subsidiaries such as the Lurgi plant engineering business, dependent on

long-term contracts, often awarded by governments, could be put gravely at risk by loss of international confidence.

Asked if the group's shares, condemned as "effectively worthless" by some bankers, were to be suspended, a spokesman said: "I don't know, I'm not the chairman of the stock exchange."

In November, Mr Heinz Schimmbusch, who was later sacked as chairman, announced a pre-tax deficit of DM347m for the year to September 30, attributing most of that to losses at a tool-making subsidiary.

But yesterday, Mr Kajo Neukirchen, chairman since December 17, said when the revision of the accounts was complete, the consolidated deficit would be around DM1.9bn, almost all attributable to the parent, Metallgesellschaft AG.

If the worst came to the worst, speculation on the New York oil futures market by MG Corp, a US subsidiary, which sparked the crisis, could cost another DM1bn over the next two or three years as positions were unwound. Apart from the equity issue, the group management also plans a sale of assets, possibly including the Buderus heating equipment business and other readily saleable operations, and to cut its

workforce by at least 20,000.

Although a company statement said the restructuring plans had been positively received by the 40 to 50 bankers present, some were unhappy at the tightness of the timetable. There were also grim warnings of potential damage to the credibility of other German multinational companies among international banks.

At the time of Mr Schimmbusch's sacking, the group supervisory board said it had not been kept adequately informed.

However, critics of German management controls have long complained that supervisory boards, often dominated by large banks, are overindulgent. At yesterday's meeting, officials representing Deutsche Bank and Dresdner Bank - both major shareholders and lenders to Metallgesellschaft - were reported to have contributed little to the discussion.

Mr Ronaldo Schmitz, a Deutsche Bank director, and chairman Metallgesellschaft's board of supervisors, said shortly before Christmas that management had allowed MG Corp to run its own affairs rather than keeping a close watch. By contrast, he said, the London-based metals trading operation had always been perfectly controlled.

## Industrial orders fall as unemployment rate rises Jobless in West Germany up to 2.5m

By Ariane Genillard in Bonn and Christopher Parkes in Frankfurt

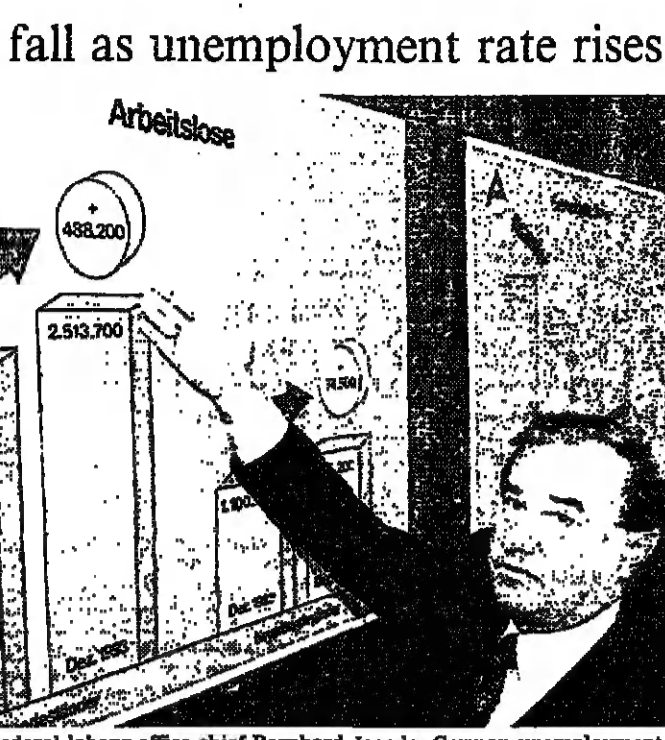
West Germany's unemployment rate in December rose to its highest level since reunification four years ago, overshooting government estimates and damping hopes for economic recovery in 1994.

More than 2.5m were registered without jobs in the western part of the country in December, bringing the unadjusted unemployment rate to 8.1 per cent, according to figures released by the Federal Labour Office yesterday. This compares with 2.4m in November and an unemployment rate of 7.5 per cent.

The high unemployment rate was announced as industrial orders for November continued to show weak domestic demand. Orders in Germany fell by 0.5 per cent against October, while orders from abroad dropped by 1.5 per cent, according to the economics ministry.

In light of the continuing recession, Mr Hans-Jürgen Koebnik, a member of the Bundesbank decision-making central council, said yesterday that the central bank's policymakers believed Germany's short-term interest rates were too high.

The 5.75 per cent discount rate and the 6.75 per cent Lombard rate, unchanged since October 22, would fall during the course of the year provided conditions



Federal labour office chief Bernhard Jagoda: German unemployment figures were 'largely attributable to seasonal fluctuations'

were right, he said. Mr Koebnik, president of the central bank of Saarland and Rheinland-Pfalz, said the inflation rate was an especially important factor.

His remarks match the opinions of most independent economists, but contrast with the approach traditional among Germany's central bankers.

Mr Bernhard Jagoda, president of the federal labour office, said the unemployment figures were "largely attributable to seasonal fluctuations". Still, on an adjusted basis the number of unemployed west Germans rose to 2.494m in December from 2.489m in November. In total, 875,000 people lost jobs in western Germany for the whole year.

In the autumn, a government forecast said the west German unemployment rate would reach

Lex, Page 12

## Banks to give \$2.1bn to shore up Banesto

By Peter Bruce and John Gapper in Madrid

The Bank of Spain has pressed the country's big banks and savings banks into opening a Pta300bn (\$2.1bn) line of emergency short-term credit on the interbank market to help shore up liquidity at Banesto, the struggling commercial bank whose management was replaced by the authorities last week.

Spanish retail depositors have withdrawn up to Pta350bn from Banesto since its chairman, Mr Mario Conde, and the rest of his board were dismissed by the Bank of Spain on December 28. The move came after the central bank's inspectors found a Pta503bn over-valuation of assets at Spain's fourth biggest bank.

Mr Luis Angel Rojo, the governor of the bank, met senior executives of the banks and savings banks in Madrid on Tuesday morning, winning agreement from them that the banks would supply 70 per cent of the credits Banesto needs, with the rest being supplied by the savings banks.

A representative of one savings bank described the meeting as "tense", reflecting unease, particularly among the savings banks, at being forced to come to the assistance of Banesto. The commercial banks may also be asked later this year to help recapitalize Banesto with a temporary equity injection.

In order to ease worries among the institutions being asked to supply short-term credit to Banesto now, the Bank of Spain has undertaken to guarantee loans made through the credit line to Banesto, which by September last year was Pta340bn in debt to the interbank market.

Details also emerged yesterday of an earlier attempt by J.P. Morgan, the US bank which advised Banesto, to persuade the Bank of Spain that Banesto could survive under its former management.

Continued on Page 12

## Greece at odds with EU over Macedonia

By David Gardner in Athens

Greece, which this week took over the presidency of the European Union, refused yesterday to join its partners in recognising the former Yugoslav republic of Macedonia.

Its resistance clouded hopes of a renewed effort to end the fighting in Bosnia, and of the EU developing a common foreign and security policy.

Mr Andreas Papandreu, the Greek prime minister, refused to rule out closing his country's frontier with Macedonia, raising

the threat of a border crisis while Athens is at the EU helm. Greece holds the rotating EU presidency until July.

After a meeting in Athens with the European Commission to set EU policy priorities for the six months, Mr Papandreu said "it is not our intention today to close the frontier" with Macedonia. But he warned that Athens reserved its options and that Macedonia was dependent on Greece and the Greek port of Thessaloniki for most of its trade.

Greece believes that the former Yugoslav Macedonia - which it

refers to as Skopje, the republic's capital - is making a territorial claim on the Greek province of Macedonia, by virtue of its choice of name, its constitution and its flag, which bears an ancient Macedonian dynastic emblem discovered in 1975 in northern Greece.

"For us this is a kind of irreconcilable claim," Mr Papandreu said. "You cannot have neighbours threatening to liberate your territory."

Greece's partners have grown increasingly irritated with Athens' attempts to block EU recognition of Macedonia, which

several governments have likened to Greek obstruction of closer links with Turkey because of the Turkish occupation of part of Cyprus.

Five member states - Germany, the UK, France, the Netherlands and Denmark - announced full diplomatic relations with Macedonia just before Greece took over the EU presidency from Belgium.

The depth of Greek feeling on Macedonia, shared in seemingly equal measure by Mr Papandreu's socialist government, the

conservative opposition, and a clear majority of public opinion, was reflected by Mr Theodoros Pangalos, the Greek European affairs minister who now chairs the Council of Ministers of the EU.

"You want us to love the people who hate us," Mr Pangalos told journalists. "Of course they hate us; does the IRA hate Britain? These people are claiming half my country."

Mr Pangalos said Macedonia's "open claim" to Greek Macedonia

Continued on Page 12

STOCK MARKET INDICES			
FT-SE 100	3379.2	(-20.3)	
Yield	3.48		
FT-SE Eurotrack 100	1472.05	(-6.24)	
FT-SE All-Share	1671.32	(-0.5%)	
Nikkei	17,763.48	(-113.74)	
New York Composite	2,376.88	(-4.22)	
Dow Jones Ind. Ave.	2,376.88	(-4.22)	
S&P Composite	466.62	(-0.37)	
US LUNTIME RATES			
3-mo T-bill	5.75		
3-mo T-bill bid	5.75		
Long Bond	5.81		
Yield	5.81		
LONDON MONEY			
3-mo T-bill	5.75		
3-mo T-bill bid	5.75		
Long Bond	5.81		
Yield	5.81		
HONG KONG & S. CHINA			
Brent 15-day (Feb)	\$14.06	(13.57)	
Oil			
New York Crude (Feb)	\$39.21	(39.1)	
London	\$39.21	(39.1)	

STERLING			
New York Exchange	\$ 1.489		
London	1.489	(1.489)	
DM	2.381	(2.381)	
FF	6.772	(6.772)	
Sfr	2.198	(2.198)	
Y	167.581	(167.581)	
E index	82.2	(82.2)	
DOLLAR			
New York Exchange	\$ 1.489		
London	1.489	(1.489)	
DM	2.381	(2.381)	
FF	6.772	(6.772)	
Sfr	2.198	(2.198)	
Y	167.581	(167.581)	
E index	82.2	(82.2)	

## Furore may prompt revisions in Italy's new drugs regime

By Haig Simonian in Milan

The Italian cabinet was meeting urgently last night to consider freezing, or substantially changing, new rules on medicine sales that have caused nationwide confusion.

Pharmaceutical companies welcomed the possibility that the legislation might be altered. The companies have given warnings that the new rules, introduced at the weekend, could have devastating effects on some manufacturers.

Under the original legislation the government's list of free or subsidised medicines has been revised to cut spiralling medical costs as part of the 1994 budget.

Hundreds of previously free drugs have been reclassified and must now be paid for by customers. There were angry scenes across the country at pharmacies, hospitals and doctors' offices after the introduction of the new rules.

Many companies, claiming the changes were pushed through without adequate consultation by the health ministry, have taken legal action.

The reclassification coincided with the introduction of much tougher penalties on pharmacists dispensing drugs without pre-

scriptions. Although Italian law technically requires prescriptions for a wide range of drugs, many can in fact be bought over the counter in pharmacies without a doctor's authorisation.

The new rules are designed to bring Italian practice into line with European Union regulations. The upshot, however, has been to create long queues at pharmacies, where patients unaware of the new rules have been turned away.

The Italian pharmacists' association has called for at least a temporary freeze on the new penalties to allow patients and doctors more time to adjust to the need for prescriptions.

Pharmacists have urged the government to authorise the use of faxed prescriptions to reduce the need for return visits to doctors' offices. They have also recommended that patients with chronic illnesses be given special identification cards, eliminating the need for repeat prescriptions.

Government officials said yesterday that the new legislation gave drugs companies the right to appeal, and the new list of approved medicines would be re-examined if necessary.

Italians choke on new regime. Page 2

This announcement appears as a matter of record only

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## NEWS: EUROPE

# Paris to strengthen its role within Nato

By David Buchanan in Paris

France is to start sending its defence minister and chief-of-staff to Nato meetings which have a bearing on the possible use of French forces or on French interests, a senior defence official said in Paris yesterday.

This move will effectively put an end to France's boycott of Nato defence ministers' meetings ever since the late President de Gaulle ordered Nato headquarters out of Paris in 1966 and removed French troops from the alliance's integrated military command.

"The French government has decided that its defence minister and chief-of-staff can attend Nato meetings which discuss the possible use of French forces, such as in ex-Yugoslavia or in central and eastern Europe, or in operations involving the Western European Union," which by the Maastricht treaty is the intended defence arm of the

European Union, according to the official.

He predicted that French defence ministers would thus figure "relatively frequently" at Brussels meetings, though not necessarily at each of the biannual meetings of the defence planning committee. France would also like to see foreign and defence ministers of Nato countries meeting together as they do in the WEU.

because "Meanwhile, French defence and foreign ministry officials yesterday expressed broad satisfaction with the Clinton administration's two main proposals for next week's Nato summit in Brussels - the idea of giving east European countries a "partnership for peace" with Nato, falling short of any commitment to outright membership, and the proposal to create a "combined joint task force", outside the alliance's regular structure, to plan peace-keeping operations.

French support for the task force idea will be particularly welcome in Washington, which designed the idea with French sensibilities in mind.

President Boris Yeltsin yesterday issued a sharp protest against Lithuania's wish to join Nato, warning this could rekindle cold war divisions and lead to the region's "military and political destabilisation", writes Leyla Boulton in Moscow.

In a statement published a day after the former Soviet republic announced it would try to join Nato, Mr Yeltsin's spokesman said that the president was concerned the expansion of Nato to include countries on Russia's border would provoke "a negative reaction" in Russia.

The spokesman, Mr Vyacheslav Kostikov, said Mr Yeltsin expected Nato leaders to dispel "an impression of ambiguity on a question which concerns both the fate of the world and of Russia's national interests".

# Italians choke on drugs regime

By Haig Simonian in Milan and Daniel Green in London

Seldom have drugs companies, doctors, pharmacists and patients been so united against legislation as they are in Italy since new rules on selling drugs came into effect on January 1.

Queues have built up outside pharmacies, doctors' surgeries and hospital emergency units from Parma to Palermo as patients struggle to grasp the impact of complex new laws designed to cut rising health costs and crack down on unauthorised drug sales.

Foreign pharmaceutical companies have adopted a cautious response to rule changes which put their products into three categories: A for free drugs; B for those receiving a 50 per cent government subsidy; and C for drugs where the patient pays the full cost.

They say they have yet to study the regulations and point out that there is a 30-day period in which they can appeal against the decisions to take drugs off the free list.

There is much at stake for

the industry. The Italian market is the third biggest in the Europe and sales there last year were worth about 6 per cent of the \$200bn (£135.1bn) annual global prescription drug market.

Sanofi-Winthrop, a US-French joint venture, is typical of many. Its sales of \$190m a year in Italy could be cut sharply. Several of its drugs, including the big selling anti-clotting agent, Tikkit, have been consigned to category B.

Even worse hit could be Ares-Serono, a Swiss company whose Italian sales have already fallen by a quarter in Swiss franc terms in the past 12 months thanks to drug price controls and devaluation of the lira.

The company said yesterday it expected sales to continue to fall. Its cancer treatment, TPL with sales worth \$80m a year, has been put into category C.

Opponents of the classifications should be cheered by the apparent anomalies that have arisen. Glaxo of the UK, for example, makes two asthma drugs. The old one, Ventolin is in category A, and the new one, Serevent, is in C. The

result is likely to be that Italian asthma sufferers will use the older treatment.

Leading Italian drug companies, some of which say they will lose billions of lire in annual sales as a result of the reclassification, have threatened to take legal action against the health ministry on the grounds of inadequate consultation.

However, Mr Cesare Fassari, a spokesman for the Italian pharmaceutical industry association, has emphasised that his members back the government's decision to update the previous list of free medicines and liberalise drugs pricing.

Strict price supervision and the lengthy bureaucratic steps required to get products on to the old list were partly responsible for the system of kick-backs and other abuses by drugs companies which have come to light in recent months in Italy's long-running political corruption scandal.

The industry, however, argues that the new classifications are likely to need considerable revision within the next 60 days, when a new price structure designed to bring

## QUOTED PHARMACEUTICAL COMPANIES IN ITALY

Name	Sales (1992) \$m	% of prescription drug sales
Pharmacia (Sweden)	830	18
Glaxo (UK)	805	18
Hoechst (Germany)	550	12
Merck (US)	550	12
SmithKline Beecham (UK)	400	9
Sandoz (Switzerland)	375	8
Roche (Switzerland)	355	8
Eli Lilly (US)	350	8
Bayer (Germany)	350	8
Ares-Serono (Switzerland)	300	7
Pfizer (US)	270	6
Ciba Geigy (Switzerland)	240	5
Schering AG (Germany)	230	5
Pharmacia (UK)	220	5
Johnson and Johnson (US)	220	5
Lederle (American Cyanamid)	190	4
Sanofi-Winthrop (France-US)	180	4
Schering Plough (US)	175	4
Wellcome (UK)	160	4
Zeneca (UK)	140	3
Astra (Sweden)	140	3
Others	58	1
Fisons (UK)	50	1
Boots (UK)	40	1

Source: Latham Brothers Total Italian market source: Glaxo, 82 per cent of the world's total production in 1992.

Italian drugs prices into line those elsewhere in Europe, comes into effect.

Senior government officials recognised yesterday that the

new rules would have to be altered to make them more transparent and potentially to soften the blow for pharmaceutical companies.

## Lawyer's claim at VW-GM court case:

# Ten years of know-how was gained 'overnight'

By Christopher Parkes in Frankfurt

By poaching eight General Motors employees last year, Volkswagen gained access "overnight" to a fund of business know-how built up by the US group over almost 10 years, a Frankfurt court was told yesterday.

If VW had succeeded with its scheme to lure away a further 21 purchasing and production experts, the result would have been a "catastrophe" for General Motors Europe, according to Mr Heinz Wetzterkamp, a lawyer representing Adam Opel, GM's German subsidiary.

Mr Wetzterkamp was pleading in the first open-court confrontation between the rival motor groups since VW's controversial hiring of Mr José Ignacio López de Arriortua, GM's former global purchasing chief, last March.

Opel claims VW set out systematically, and in breach of competition rules, to woo away key GM personnel, and demands that the seven men who followed Mr López almost immediately be suspended from their jobs for a year.

Mr Jürgen Kicker, VW's lawyer, countered that seven defectors had followed Mr López over the last year. The charismatic Basque "warrior" had left the US group because "people feel helpless and isolated" when their chief goes, he suggested.

Mr Kicker, who claimed GM had employed psychological pressure to try to prevent Mr López and at least one of his colleagues from going, said penalties such as suspension from work could only apply in cases of "massive poaching".

Mr Wetzterkamp was leading his case on seven people, he said. However, files before the court contain affidavits from a further 20 Opel employees who claim to have been approached by Mr López and others. Some were allegedly offered doubled salaries.

Although yesterday's civil suit is formally unconnected with a continuing criminal investigation into allegations of document theft and industrial espionage against Mr López and three of the seven, Mr Wetzterkamp wove details from the two cases together in an apparent bid to persuade

the court that the defections had been carefully plotted.

Mr López had arrived in Germany on March 15. A special aircraft almost immediately brought in 30 boxes of documents which had earlier been sent to Spain at Mr López's request. Within days, when his followers started to arrive, a "task force" had been set up to file data in computers, GM documents from the boxes were promptly installed in new jobs. "Preparations were so far advanced that they could take jobs immediately," Mr Wetzterkamp said.

Although Opel had failed in two previous attempts to win temporary injunctions to have the seven men suspended, company officials said after the hearing that they were confident of winning this time. The court is to rule on February 2. It was the first time the full evidence had been taken into consideration, and the judge had refused VW's appeals that he should "take the easy route" and dismiss the case on procedural grounds, a spokesman noted.

## Russia to pay \$500m for new parliament

By Leyla Boulton in Moscow

The Russian government, strapped for cash and awash with property, is to spend \$500m on a new parliament after taking over the old one for itself.

Mr Pavel Borodin, a senior official in President Boris Yeltsin's administration, told the organising committee for the new parliament that construction would begin next month and take 10 months. Contracts would be awarded this month to foreign companies to erect the complex, complete with a 700-room hotel for deputies.

The government has taken over the old parliament building with Mr Victor Chernomyrdin, prime minister, already occupying the office of the jailed parliamentary speaker, Mr Ruslan Khasbulatov.

The authorities have been unable to clear adequate space for the new federal assembly. Its lower chamber is to be housed temporarily in the former Comecon skyscraper, while the upper chamber is to sit in the former Soviet construction ministry.



A boy playing on a tractor yesterday in front of a Soviet MIG-21 bomber in east Berlin. The aircraft is part of a sculpture which stands at the entrance of an arts centre set up after unification.

## Georgia's former president in 'suicide'

By John Lloyd in Moscow

Mr Zviad Gamsakhurdia, president of Georgia from April 1991 to January 1992, committed suicide on December 31, the official news agency Tass reported yesterday.

However, the Georgian security ministry said that its intelligence sources believed Mr Gamsakhurdia had been shot in Grozny, the capital of the Russian republic of Chechnya, where he had taken refuge since his violent overthrow in January 1992.

Quoting the former president's wife, Manana, the agency said that he had taken his own life after being surrounded at night by "unknown men" in an area in western Georgia following the collapse last October of his attempt to retake power from Mr Eduard Shevardnadze.

A further announcement by his press service in Grozny said that Mr Gamsakhurdia had left a statement before his death, which read: "This act is undertaken in full consciousness, as a sign of protest against the current regime."

## NEWS IN BRIEF

# Germany to press EU on telecoms

Germany will press for an end-of-decade deadline for the liberalisation of telecommunications infrastructure across the European Union when it assumes the EU's presidency in July, write Andrew Adams and Ariane Genillard.

Mr Wolfgang Bittsch, German telecommunications minister, said yesterday that Germany wanted to see liberalisation take place two years after competition is introduced in basic voice services, which will take place in 1998 in most EU states. The 1998 deadline will allow telecom operators to provide rival services across each other's networks. However, existing EU policy does not extend to allowing competitors to build their own infrastructure.

The European Commission is due to publish a policy statement on telecommunications infrastructure early next year. But the Greek socialist government, which holds the EU presidency, is unenthusiastic about liberalisation, and little progress is likely to be made until Germany succeeds in July.

The UK is currently the only EU state to allow full infrastructure competition.

However, the Netherlands is likely to allow a consortium of utilities and telecoms to compete with the state operator where it is partially privatised this year. Infrastructure competition is also permitted in some Scandinavian countries.

## Russian inflation slows again

Russian monthly inflation slowed to 12 per cent in December, the lowest level for the whole of last year after strenuous efforts by the finance ministry to cut spending wherever it could and restrain the country's habit of printing money to finance the budget deficit, writes Leyla Boulton.

This brought annual inflation to about 900 per cent in 1993 from 2,500 per cent in 1992. The monthly rate for December compared to 15 per cent in November and 20 per cent in October.

## Bulgarian interest rates surge

Bulgaria's central bank yesterday nearly doubled the interest rate on short-term deposits to defend the plummeting national currency. Reuter reports from Sofia.

The Bulgarian National Bank increased interest rates on one-week deposits by commercial banks to 83 per cent from 27 per cent to support the lev, after the currency hit a record low of 35 leva to the dollar.

Strong dollar demand has seen the lev fall 6.14 per cent in a week and by 43.15 per cent in the past year.

## Denmark cuts discount rate

The Danish central bank, encouraged by economic prospects, yesterday announced its ninth discount rate cut in five months, bringing the key rate a quarter point lower to 6 per cent, Reuter reports from Copenhagen.

The bank also released data showing that its foreign currency reserves grew by Dkr9.3bn (\$1.38bn) to Dkr98.8bn at the end of December from the previous month.

The krona has strengthened gradually from levels above Dkr4.15 to the D-Mark shortly after the suspension of the exchange rate mechanism (ERM) last August to Dkr3.88 yesterday, well within its former narrow ERM band.

# Euro-citizens condemn open borders delay

By Andrew Hill in Brussels

The European Union's attempt to end passport controls at internal borders has been "a catalogue of broken promises", according to a Europe-wide citizens' lobby group.

Euro Citizen Action Service (Ecas) yesterday condemned the European Commission and EU member states for failing to abolish checks at internal borders, a year after the original deadline of January 1, 1993.

Since then, the nine members of the Schengen free-travel zone - all EU countries except Britain, Denmark and Ireland - have set and missed two further deadlines and are now aiming to abolish passport checks on February 1.

But Mr Tony Venables, who heads Ecas, yesterday cast doubt on the countries' ability

to meet the new deadline. Schengen officials admitted yesterday they could not guarantee that a new computer system, linking national immigration and police authorities, would be in place in time.

"What we are protesting about is that nothing really changed after January 1993; the same habit of systematic bureaucratic controls continues everywhere, especially at

borders," Mr Venables told a press conference yesterday.

Ecas yesterday launched a new telephone "hotline", which will allow European citizens to complain about problems with border controls after February 1. Ecas received more than 700 calls, letters and fax messages about border controls when it ran a similar hotline last January. The European parliament has already

lodged a complaint against the Commission with the European court, accusing Brussels of failing to enforce EU rules on free movement of people. Ecas yesterday threatened to open a second case.

Siemens and Bull, the German and French electronics groups, have been working on the Schengen computer system for two years, but they have yet to iron out all the software

problems. Schengen experts will meet in Brussels on January 25 to decide whether the February 1 deadline can be met. Ecas and the parliament then want Brussels to take tough action to force Britain, Denmark and Ireland to abolish their passport checks.

\* Ecas, 1, rue Defacqz, 1050 Brussels, Belgium. Hotline (from February 1 to February 7): (33 2) 534 4233

# Defenders of the franc

By John Riddling and Alice Hawthorn

The nine-member council which was yesterday entrusted with the management of France's monetary policy brings together an assortment of individuals from the worlds of politics and business to academia and journalism.

Mr Jean-Claude Trichet, the governor of the central bank, and his two deputies, Mr Hervé Hannoun and Mr Denis Ferman, will be joined by six members who span political and occupational lines.

The best-known of the council members is Mr Michel Albert, 63, who for the past 10 years has been chairman of Assurances Générales de France (AGF), the third largest French insurance group. Mr Albert is as renowned for his writing on economic issues as for his work in the insurance industry.

His 1991 book, *Capitalisme Contre Capitalisme*, which analysed the structural differences between the French, German and Anglo-Saxon models of capitalism, has been highly influential in France.

Mr Albert, a devout European, has long been committed to the Balladur government's policy of maintaining a strong franc. Those views are shared by the left's representative on the council, Mr Michel Sapin, finance minister in the former Socialist government. Mr Sapin, who at 41 is the youngest member of the com-



Council allies: Ex-Socialist finance minister Michel Sapin and bank governor Jean-Claude Trichet

mittee, demonstrated his commitment to a strong franc during his 11-month tenure as finance minister.

His appointment was the subject of a dispute between the Socialist president, Mr François Mitterrand, and Mr Balladur. The prime minister, concerned about the appointment of a politician close to Mr Michel Rocard, the Socialist leader, finally agreed to the appointment on Tuesday night.

Also contested was the appointment of Mrs Denise Fougère, an economics professor, who has worked at several universities including the Sorbonne in Paris. She fought off

a challenge for the final place on the committee from Mr Alexis Gourvenec, head of Brittany Ferries.

In laying out his plans for an independent Bank of France last summer, Mr Edmond Alphandery, the economy minister, said he did not want the monetary policy council to be dominated by the "Parisian monetary intelligentsia". But Mrs Fougère, who is 66 and the only woman on the council, ensures that there will be one representative of this group.

The voice of industry is expected to come from Mr Jean-Pierre Gérard, head of Paribas group.

testing laboratories. An engineer, Mr Gérard was chairman of Thomson Jeumont, the cables group, in 1980-1984.

Mr Balladur can expect support for the franc from Mr Jean Boissonat, the media's representative on the council. Mr Boissonat, 65, an economics commentator, has long advocated monetary stability.

The ninth member of the council is another financial heavyweight, Mr Bruno de Maille, 59, chairman of the Conseil des Bourses de Valeurs, the stock market watchdog, and a former chairman of Crédit du Nord, a retail banking subsidiary of the Paribas group.

# Neither a Fed nor a Bundesbank

By David Buchanan in Paris

The monetary policy committee (MPC) is the only part of the Bank of France which will now be independent of overt government control.

The government will retain a say in the remaining Bank of France activities, which include supervising commercial banks, compiling corporate data, running the payments clearing system, providing management advice to industry, and conducting some private banking.

The government decided to leave the central bank's structure intact, but to create within it the MPC as a sanctuary against political influence on monetary policy, money supply, interest rates and the consequences of these for the external and internal value of the franc.

The MPC's nine members - the six outside directors appointed yesterday and the bank's governor, Mr Jean-Claude Trichet, and his two deputy governors - are forbidden to "solicit or accept" external instructions on the conduct of monetary policy. But as Mr Edmond Alphandery, the economy minister, said yesterday: "The bridges with the [economy] ministry are not cut. Consultation and discussion [with the government] will obviously be maintained as in the US or Germany."

The issue of accountability remains unclear. The MPC, which will hold its first meeting next week, is different from both Bundesbank and Federal Reserve. It must decide the degree to which its president could follow the Fed example of appearing regularly before parliament, or the Bundesbank example of press conferences, or combining both.

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مكتبة المجلد



# Mexican air force bombs rebels

## Peasants retreat into the jungle

Mexican forces yesterday stepped up their counter-attack against peasant rebels in the southern state of Chiapas, while the federal government reiterated its willingness to seek a negotiated solution, agencies report from San Cristobal de las Casas.

The air force launched a bombing attack on supposed rebel strongholds in the hilly outskirts of San Cristobal, witnesses said yesterday.

The attack was launched in the same area where the Mexican army fired rockets on Tuesday night at rebels who began an uprising on New Year's Day.

Journalists were interviewing witnesses to the rocket attack when the bombing took place. People dived under cars for cover and it was not immediately clear whether there were any injuries.

Many of the rebels, who are protesting at the conditions of peasants in the poverty-stricken state, appear to have retreated into the southern jungles in the face of the military onslaught.

At dusk on Tuesday, army aircraft bombed a poor neighbourhood near a military base south of San Cristobal. Witnesses saw five warplanes and counted seven bombs. There were no immediate reports of



READY FOR ACTION: Rebels from the Ejercito Zapatista de Liberacion Nacional in Huixtlan village, Chiapas state, yesterday

damage or injuries. Tanks were also reported to have been deployed against the rebels.

A dirt road leading to the bombed neighbourhood was blocked by scores of tense soldiers who refused access to reporters. They said they were still searching for guerrillas who had set up positions near a small mountainous village called El Corralito, just to the south.

Mr Eloy Cantu Segovia, an adviser to Interior Minister Patricio Gonzalez, said yesterday of the earlier air attacks

that the aircraft were summoned on Tuesday evening by troops who had been surrounded by rebels. "Thus this means the army was only defending itself, it was not a punitive action," he said.

Mr Cantu said that before peace talks could take place the rebels must cease hostilities, turn over their arms including 3,000 pounds of dynamite stolen from the state oil company Pemex the day before the uprising, identify their leaders and release kidnap victims.

A military statement said 93

people had been killed in four days of fighting, including seven soldiers, 59 rebels and 27 civilians and police. Eight rebels were detained, the statement said.

The rebels pulled out of three towns they occupied on New Year's Day. The army reported continued sniping in Ocoingo, scene of the fiercest fighting, and in some other areas.

The rebels, calling themselves the Zapatista Army for National Liberation, are protesting at injustices in Chiapas, a state plagued by pov-

erty, illiteracy and chronic land disputes. They appeared to have some 1,000 fighters.

The army had about 14,000 soldiers in Chiapas, the independent Excelsior news agency reported.

Msgr Samuel Ruiz, the area's Roman Catholic bishop, said the rebels had not responded to the church's offer to mediate the conflict.

Mr Ruiz said he was worried the army's "massive response" might result in human rights violations. He called for a ceasefire and for international observers to come to Chiapas.

Recovery contrasts with fall in Japan

## New car and truck sales in US up 8%

By Kevin Done, Motor Industry Correspondent, in Detroit

Sales of new cars and light trucks in the US rose by more than 8 per cent last year to around 14.2m, the highest level since 1989, according to provisional industry figures.

Sales rose by 1.1m from 13.1m in 1992 and 12.5m in 1991, the low point of the last recession. The US market peaked at 16.3m in 1986.

The strengthening recovery in the US new vehicle market is in stark contrast to the steep fall in demand in Europe last year. It also contrasts strongly with the further drop in new vehicle sales in Japan, where demand has fallen for three years in succession.

The increase in sales in the US has been driven by the surge in demand for light trucks, such as pick-ups, mini-vans (multi-purpose vehicles), vans and four-wheel drive sports/utility vehicles, now accounting for about 40 per cent of the US passenger vehicle market.

Light truck sales, still dominated by the big three US vehicle makers, General Motors, Ford and Chrysler, rose 16 per cent last year to a record 5.7m; car sales rose 4 per cent to 8.5m.

US carmakers outperformed the market with a 10.4 per cent increase in new vehicle sales.

Japanese carmakers, which have been forced to increase prices more quickly than their US rivals under pressure from

the strong appreciation in the value of the yen, have lost market share.

The rapid improvement in the fortunes of the domestic US vehicle makers was led by Chrysler, the smallest of the big three, which increased its total vehicle sales 19.9 per cent to 2.047m from 1.71m a year earlier.

Sales of light trucks by Chrysler accounted for 59 per

cent of its total sales volume last year but the company is strengthening its position in the car market with the launch of a series of new models this year.

These included the Neon small car and the Chrysler Cirrus/Dodge Stratus large family cars, which were unveiled this week at the Detroit motor show.

Chrysler, which is undertaking a rapid renewal of its product range, increased its car sales last year by 23.1 per cent to 834,132, while its light truck sales rose 17.8 per cent to 1.2m.

Ford also performed strongly and accounted for five of the top 10 best-selling vehicles in the US.

Its full-sized F-series pick-up was the best-selling vehicle in the US at 565,000, while the Ford Taurus was the best-selling car at 360,000, ahead of the Honda Accord at 330,000.

Ford's total vehicle sales increased 12 per cent to 3.6m. Its car sales increased by 6 per cent to 1.878m, while light truck sales rose by 19.4 per cent to 1.68m.

General Motors, the world's biggest vehicle maker, suffered a further small erosion of its US market share to about 33 per cent. Its total vehicle sales rose 5.9 per cent to 4.7m.

GM, whose North American automotive operations are being drastically restructured after several years of heavy losses, increased its new car sales by 2 per cent to 2.93m, while its truck sales increased 13 per cent to 1.79m.

Among the Japanese carmakers, Honda's sales in the US fell 7.3 per cent last year to 717,000.

Total vehicle sales by Toyota, including its Lexus luxury car division, increased 1.3 per cent to 1.033m.

Sales of cars under the Toyota brand fell 2.1 per cent.

Nissan, the second biggest Japanese carmaker, staged a strong recovery after falling behind its Japanese rivals in the US.

Its total sales, including the Infiniti luxury car division, rose 17.9 per cent to 680,000.

## Kravchuk faces Clinton squeeze

By George Graham in Washington

President Bill Clinton will not meet President Leonid Kravchuk of Ukraine during his visit to Moscow next week unless significant progress has been made on US demands that Ukraine honour its promises to give up the nuclear weapons based on its territory.

Although talks between the US, Russia and Ukraine on the nuclear missile issue have accelerated in recent days, White House and State Department officials have been much more cautious about the prospects for reaching agreement than have their Ukrainian counterparts.

In Kiev, Ukrainian officials have been reported as saying that Mr Kravchuk had already been invited to Moscow by President Boris Yeltsin.

US officials, who have been meeting this week in Washington with Mr Valery Shmarov, the Ukrainian deputy foreign minister, insisted nevertheless that a deal of such importance could not be rushed through just to fit in with the Moscow summit.

"My understanding is the meeting will occur if President

Kravchuk is prepared to sign on behalf of Ukraine the non-proliferation treaty; likewise, the pledge that all the SS-19 and SS-24 missiles will, in fact, be dismantled and the warheads shipped back for destruction in Russia," Senator Richard Lugar, who is visiting Moscow, said yesterday.

Although Ukraine made these promises in 1991, it has not lived up to them. It has found that it tends to be taken more seriously both as a foreign policy voice and as a recipient of economic aid while it still holds nuclear weapons on its territory.

US Defence Secretary Les Aspin, yesterday spoke to Russian Defence Minister Pavel Grachev on a new hotline, Reuter adds.

The hotline talk was another step in warming relations between the former cold war superpower foes. The US and Russian militaries will hold a joint exercise next summer.

The direct telephone link between the offices of the defence leaders is an addition to existing hotlines linking the US and Russian presidents and a teletype connection between military "war rooms" in Washington and Moscow.

### NEWS IN BRIEF

## US top brass to visit Vietnam

The head of the US Pacific Command will visit Vietnam this month, the highest-ranking active-duty US military officer to do so since American forces withdrew in 1973, Reuter reports from Washington.

Admiral Charles Larson is due to arrive in Hanoi on January 16 for a three-day visit in which he will discuss prisoner-of-war and missing-in-action issues, the Pacific Command said yesterday.

The visit coincides with the stepped-up debate in the US on whether Hanoi's co-operation on the POW/MIA matter warrants further relaxation of the two-decade US trade embargo against Vietnam.

## US schools 'more violent'

US schools are becoming more violent with increasing assaults, fist fights, knifings and shootings in city, suburban and rural schools, according to the National School Boards Association, Reuter reports from Alexandria.

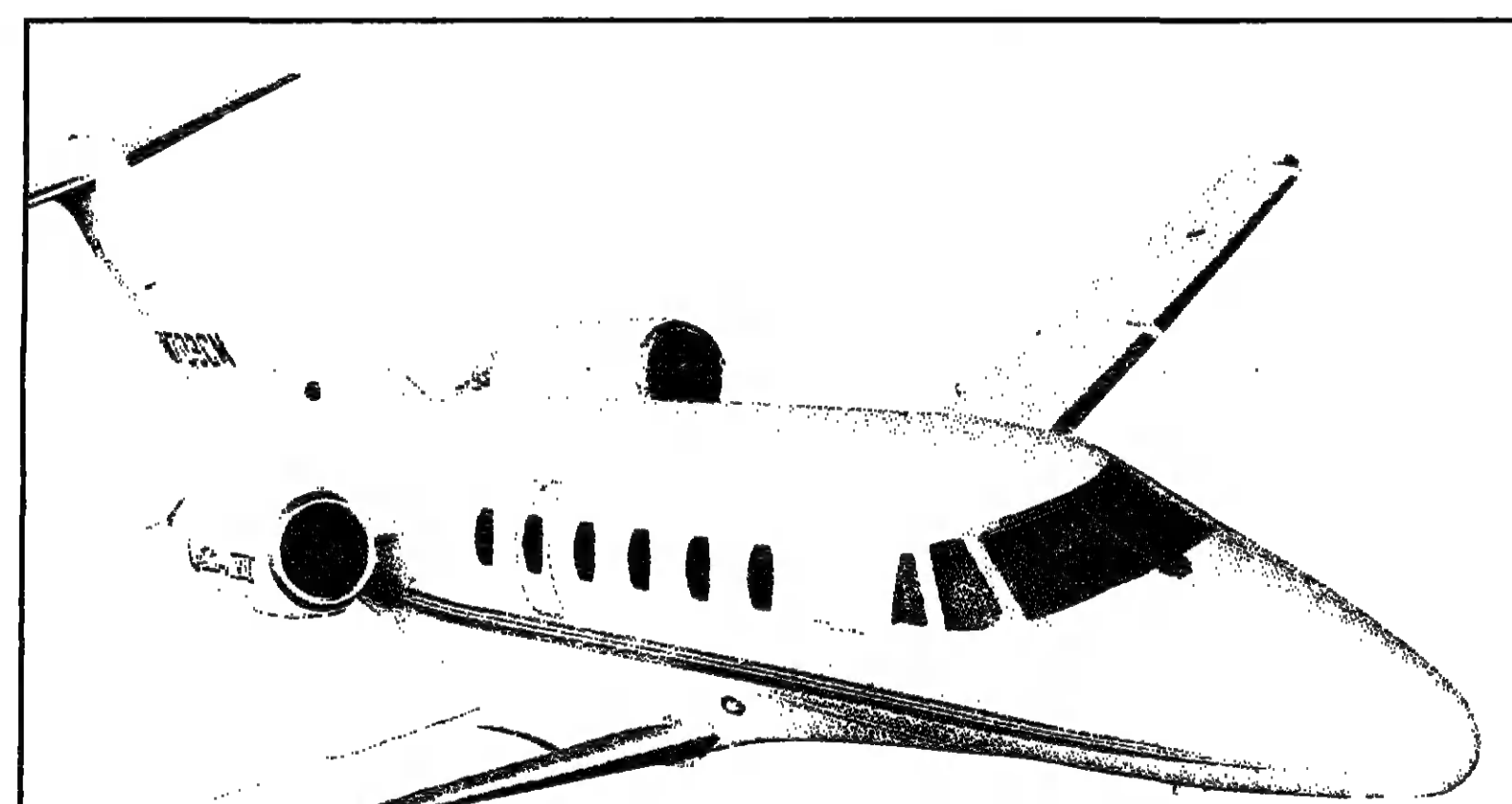
## Venezuela jail toll at 122

The death toll in Venezuela's worst prison riot yesterday climbed to 122 with the discovery of the charred remains of at least 15 inmates in a tunnel prisoners had dug to escape, Reuter reports from Caracas.

Authorities said the corpses were burned so badly it was difficult to determine the exact number, but they believe there were between 15 and 17. The tally was expected to rise.

## Support for Haiti action

Exiled Haitian President Jean-Bertrand Aristide says he would support a surgical strike by international forces to topple his nation's military government, Reuter reports from Miami.



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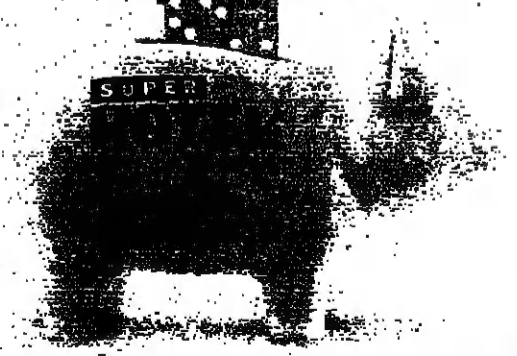
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The FT-ISMA International Bond Service, published on Monday to Friday in the Financial Times, shows daily prices, provided by the International Securities Market Association, for a selection of the most actively traded Eurobonds and related securities, picked from the sectors which best represent current market conditions. The service sets out to include certain "benchmark" issues within the space available, while still trying to maintain a broad spread of issuers and countries. Selections are reviewed regularly by the Financial Times and the International Securities Market Association.



## NEWS: INTERNATIONAL

## China proves a risk too good to resist

Louise Lucas on the attractions and frustrations that banks find on the other side of the open door

Angelina Fung lives in a five-star hotel which she says might as well have 500 for all it can compensate for the apartment and lifestyle she gave up in Hong Kong. The hotel offers only six-month corporate rates to guests such as Ms Fung because inflation makes it impossible to set prices over a longer period.

Vice-president of the foreign investment business sector division of Citibank China, Ms Fung cannot look forward to early relief. But China, where every day seems to bring new economic reforms and improved access to foreigners, is the market every bank wants to win a share of.

Citibank underlined its commitment to the market last August, when it moved its country headquarters - plus personnel - to Shanghai from Hong Kong. It is just one of the international players forging a role for itself in China, even though the big business - local yuan business - is still closed to foreign banks. Overseas institutions can only deal with ventures which are at least 25 per cent foreign-owned.

"Undoubtedly what we want is the renminbi [China's national currency] business," says Mr Anthony Russell, managing director of Hongkong Bank China Services. "and we have got one hand tied behind our back until that happens. How quickly will we be allowed to build it up? That's the long-term objective of the foreign banks."

Instead, trade and project financing form much of the bread-and-butter work. China, as an emerging country on a grand scale, has a full quota of property and infrastructural development projects under way, many of them at an early stage. These projects carry no security for their financiers - be it a charge on the property underpinning the project or on cash flows - and banks are forced to scrutinise the guarantors behind the project, usually a Chinese bank or state-owned investment arm.

There is tentative talk of a national mortgage law, but at this stage laws are either untried or at a rudimentary stage.

Credit analysts is further frustrated by the fact that dis-

closure of information by companies to creditors is sketchy. "Being banks we are in a risk-taking business, but we need to know what kind of risk we are taking. This is one of the major problems," says Ms Fung, while Mr Russell dubs it "much more hairy" than assessing more familiar borrowers' credentials.

Mr Tony Nicolle, general manager for Hong Kong and China at Standard Chartered Bank - Hong Kong's second note-issuing bank - says processing trade finance paper on behalf of Chinese export companies dominates the day-to-day work of the branch network in China, along with foreign lending. The group will have 14 branch and representative offices by March.

On top of corporate banking, full service houses such as Citibank, Standard Chartered and Hongkong Bank are able to tap into the securities market via specially designated shares available to foreigners.

Overseas bankers reckon Beijing's long-awaited move last Saturday to unify exchange rates by scrapping the official rate clears the way for the authorities to grant overseas institutions the right

to conduct yuan business. "The jungle drums suggest that some breakthrough will come this year," says Mr Russell. "The People's Bank of China [the central bank] has been saying for a while that there are two obstacles. "One is the different rates of exchange - the official rate and the swap centre rate. The other is the differential in taxation between foreign banks and the domestic banks. The domestic

banks complain of an uneven playing field because they pay twice as much tax."

Mr Russell says the ministry of finance has introduced regulations that will enable the domestic banks to have a similar tax structure. "So these two big problems are being removed."

However, dismantling the fundamental obstacles still leaves a host of technical issues. Not the least of these, from the Chinese authorities' viewpoint, is how they will manage to retain control over money supply when foreign entrants, operating on a different basis from the local banks which can be held in check, enter the picture.

Yet to be decreed are how foreign banks can procure the yuan they lend and, supposing they are allowed to receive yuan deposits, how they prepare for alternative sources if deposits are withdrawn: what liquidity requirements will look like; and what - if any - discount window facility will be employed.

Banks with a strong presence across the border in Hong Kong see themselves at an

advantage to other international competitors. The colony plays a pivotal role in dealings with mainland China, especially in terms of trade and capital raising, and allows the bank to establish strong links with overseas Chinese, who dominate direct investment and trade in China.

So far, with the exception of the Jardine group, which was singled out for a harshly-worded verbal attack by Beijing, business has not been dragged into the political conflict that is raging over the future of the colony and its transitional arrangements for return to China in 1997.

"We are businessmen and have sought scrupulously to avoid being in political difficulties that have arisen between Britain and China," says Mr Nicolle.

"As a prominent bank in Hong Kong we are committed to promoting the stability and prosperity of Hong Kong just as much as the British and Chinese governments are and we hope we can go forward knowing it is in all our interests not to get business and politics mixed up."

## Israel hit by interest rate policy row

By Julian Ozzanne in Jerusalem

Israel's central bank and finance ministry were at loggerheads yesterday over interest rate policy - a row that has become a public war of words.

The argument between Israel's two main economic policy-making bodies focuses on their impact on economic growth after the Bank of Israel asserted its independence and raised interest rates without consulting the ministry.

Mr Aharon Fogel, finance ministry director-general, accused the bank of jeopardising economic growth and subverting the government's political goals. The bank labelled the ministry's objections a "policy of chatter whose sole contribution is to shake economic stability".

A central bank official said the bank had decided to raise interest rates to commercial banks last week by 0.5 per cent from 8.7 to 9.2 per cent, to curb rising inflation. Commercial banks followed suit, increasing the prime lending rate from 11 to 11.5 per cent. According to preliminary estimates, inflation last year was 11.5 per cent against the government's target of 10 per cent. The central bank felt this year's target of 8 per cent would be unobtainable unless interest rates were increased.

"The greatest contribution the Bank of Israel can make now is by instilling an environment of stability and sticking to the inflation target; we are in a comfortable position to stick to our guns, because out-target has been growing dramatically and there is no better environment to take another

hike at inflation," Mr Jacob Frenkel, governor of the Bank of Israel, told the Financial Times yesterday.

Mr Fogel said the central bank's move threatened the government's growth target of 6 per cent this year; higher interest rates would fuel inflationary pressures and harm the economy's leading industrial growth sectors. Last year's inflation rate was largely due to housing prices which rose 20 per cent. The only way to curb inflation was to attack housing prices by a series of measures to increase the supply of private land, low-cost housing finance and tax incentives in the housing sector.

"We should create a monetary policy which suits the economic goals set by the government...the central bank must be co-ordinated with the government's political goals and with those in charge of them," Mr Fogel declared.

Mr Frenkel yesterday rejected Mr Fogel's criticisms. He said the bank had exclusive control over monetary policy and it was an asset to "maintain the strongest independence of the central bank".

Mr Gideon Schurr, central bank spokesman, said the central bank did not fundamentally disagree with Mr Fogel's analysis of the reasons for high inflation but until the government moved to lower housing prices, the Bank of Israel would maintain its current interest rate policy. "The finance ministry is not acting quickly enough by giving or selling more land to the market. Once we are back on target for an inflation rate of 8 per cent, of course we will reduce interest rates again."

## Peace talks close to compromise

By Julian Ozzanne

Israel and the Palestine Liberation Organisation edged towards a compromise formula for resuming peace talks yesterday but Mr Yitzhak Rabin, Israeli prime minister, ruled out a meeting this week.

Although both sides spoke optimistically of resuming talks next week, it is unlikely that the two sides can reach agreement on implementing Palestinian self-rule in the Gaza strip and West Bank area of Jericho before the end of the month.

Fears for the peace accord rose this week as Mr Benjamin Netanyahu, leader of the opposition right-wing Likud party, said he would not honour the agreement if his party was elected to power because he considered the PLO to have reneged on its commitments under the accord.

Mr Netanyahu's statement, which reversed an earlier commitment by Likud to stand by the agreement, was intended to encourage opposition to the peace accord and increase pressure on Mr Rabin to open a dialogue with Likud.

After an intense series of contacts by telephone and fax and a last minute minor compromise by Jerusalem on the issue of borders, PLO and Israeli officials said they were prepared to restart negotiations in the Egyptian Red Sea resort of Taba next week.

However Mr Rabin said a final decision would only be taken today once Israel was certain the PLO had accepted the rules and limits of negotiations.

Israeli officials said resumption of the talks was possible after the PLO dropped several demands intended to increase the symbolic sovereignty of Palestinian self-rule and after Israel agreed to meet one PLO demand for the presence of Palestinian flags and policemen at the Jordanian-West Bank border.

Meanwhile, PLO officials held talks with King Hussein of Jordan yesterday in what Jordanian officials described as a "last chance" to define future Palestinian-Jordanian relations and co-ordinate strategy for peace talks.

Perez's vision, features pages

## NEWS IN BRIEF

## Man dies in clash at Bhutto home

Police yesterday fired on supporters of Pakistan prime minister Ms Benazir Bhutto's jailed brother who were demonstrating outside her family home in the city of Karachi, writes Farhan Bokhari in Islamabad.

One man died and seven were injured. The incident was the worst in the family tussle between Ms Bhutto and her estranged brother, Murtaza, who is in prison on charges of sponsoring anti-government terrorism during his 16 years of exile.

Mrs Nurat Bhutto, their mother, was among the demonstrators when riot police armed with teargas and assault rifles, opened fire to stop the activists reaching the grave of her husband, Mr Zulfiqar Ali Bhutto, the former prime minister hanged in 1979. Mr Murtaza Bhutto's supporters had vowed to stop Ms Benazir Bhutto from reaching the site and offering prayers, because they consider her brother to be the true heir to the family's legacy.

## UN staff flee Afghan fighting

The United Nations tried to evacuate most of its staff from the northern Afghanistan city of Mazar-i-Sharif yesterday, as looters robbed its storehouses and offices amid worsening fighting. Seven UN staff members fled to Tashkent.

The fighting imperilled 18,000 refugees from the ex-Soviet republic of Tajikistan, living in a UN camp near Mazar-i-Sharif.

In the most widespread fighting in Afghanistan since the Moscow-backed government fell in April 1992 the violence in Mazar-i-Sharif was an extension of heated battles going on in the capital, Kabul. The fighting has been the worst threat faced by the Afghan president, Mr Burhanuddin Rabbani, a Tajik, in more than a year of rocket attacks on Kabul by ethnic rivals.

## Australian trade gap optimism

Australia's current account deficit for the financial year to June will be lower than the official forecast of A\$18bn (£3.25bn) in the budget, the treasurer, Mr Ralph Willis, said yesterday. Bruce Jacques reports from Sydney.

His comment follows figures from the Australian Bureau of Statistics yesterday showing the current account deficit for November fell from a revised and seasonally-adjusted A\$1.28bn to A\$1.18bn.



An Australian firefighter tackles burning undergrowth in an attempt to bring under control the worst bush fires in 15 years. Three people have died in the fires, in New South Wales, about 500km north of Sydney

## Lebanon's biggest stock offering aims to raise \$650m from Arab investors

## Beirut rebuilding shares 'oversubscribed'

By Mark Nicholson in Cairo

Lebanon's biggest share launch - to establish Solidere, the company which will rebuild war-torn central Beirut - will be oversubscribed, the company and bankers handling the offering said yesterday.

The offer, designed to raise \$650m towards the costs of rebuilding Beirut, has been open to Lebanese and other Arab investors since November and closes on January 10.

Mr Nasr al-Shamaa, secretary general of Solidere's founding board, said: "We will have a successful subscription, it will be oversubscribed."

The offer represents 35 per cent of the founding capital of Solidere, which is expected to begin putting out to tender the main contracts for the first phase of central Beirut's reconstruction within weeks. The remaining capital comprises shares granted to landowners in the Lebanese capital in exchange for title to their property which Solidere will develop.

Neither Solidere nor bankers handling the share offer will say how far the offer is oversubscribed, though company officials have hinted that subscriptions may reach \$1bn. Bankers said they expected a

late rush for the \$100 shares this week.

A successful offering would represent the largest injection of private and expatriate capital into the Lebanese government's ambitious reconstruction schemes and would offer a substantial vote of confidence in the government of Mr Rafik Hariri, the country's businessman-turned-prime minister.

However, the offer is not unanimously popular, and Sheikh Mohammed Hussein Fadlallah, spiritual leader of the pro-Iranian Hizbollah, last week decreed a ban on the purchase of Solidere shares. He said property owners in central

Beirut had been compelled to give up their flats, shops and houses, an act which he said Islam considered a sin.

Final allocations of the shares will not be known for up to 10 days after the offer closes. Priority will be given to Lebanese property owners in Beirut. Lebanese nationals living in the country government agencies, Lebanese expatriates and, finally, Arabs elsewhere. Paribas, in London, and Saudi American Bank, in Riyadh, have both reported healthy demand for placements with Gulf Arabs and Lebanese expatriates.

Non-Lebanese institutions are not allowed to buy shares and no individual holding can exceed 10 per cent. Al-Anwar, the Lebanese newspaper, reported on Tuesday that Mr Hariri had subscribed for the maximum permissible stake.

A secondary market in Solidere shares is expected to open by February, forming a basis upon which the government hopes to rebuild Beirut's bourse. Stock market officials believe a skeletal stock market could be operating within eight months. The original market was closed in 1983, during Lebanon's 17-year civil war.

## Japanese car sales reach five-year low point

By William Dawkins in Tokyo

Japanese car sales hit a five-year low in 1993 but could show a weak recovery at the end of this year, the Japan Automobile Dealers' Association said yesterday.

Mr Yutaka Kume, chairman of Nissan, warned that demand was so weak that producers would have to make "strenuous efforts" to curb costs this year.

Japan's 11 motor groups recorded an 8.4 per cent fall in unit sales last year, to 4.89m vehicles, the third consecutive year of decline, said the association.

Nissan became the first Japanese carmaker since the war to close a factory and discounting is becoming common as dealers attempt to attract cautious customers.

Association officials believe sales could revive slightly, to more than 5m this year, assuming that the government's economic packages and expected tax cuts succeed in stimulating demand.

Mr Tatsuro Toyoda, chairman of Toyota, Japan's largest carmaker, recently predicted that the Japanese market might expand to 5.1m units this year.

Among the top producers, Toyota's sales fell by 7.7 per cent, while Nissan was down by 8.4 per cent. Mazda was worst hit with a 16.8 per cent decline, and Honda's sales fell 14.9 per cent.

Exports fell for the eighth year running, partly due to the yen's strength, but also as a result of the general shift of production out of Japan to countries with lower production costs.

Nissan's Mr Kume predicted that exports would fall again this year, within which there would be a steady rise in Japanese car sales to fast-growing Asian markets.

## Cambodian offensive planned



Government troops face the Khmer Rouge yesterday

By Iain Simpson in Phnom Penh

Senior Cambodian generals say they are preparing their forces for an offensive against the Khmer Rouge but they concede their intention is a propaganda victory rather than a military one.

At least 30 soldiers have been killed and 60 injured in sporadic clashes between government and Khmer Rouge forces in western Cambodia since New Year's Day, but it is not clear what strategic gains, if any, have been made by either side.

Diplomats in Phnom Penh believe the government is eager to hold peace talks with the Khmer Rouge but say the national army wants to show it is ready to fight if necessary.

Progress towards talks between the two sides has been painfully slow, held up at every step by haggling over conditions. The Khmer Rouge has said it will only hold talks with no pre-conditions. This has in turn become a serious stumbling block because the government wants to see a clear commitment to a ceasefire before it is willing to negotiate.

Informal contacts have already taken place, notably on December 17 when the senior prime minister, Prince Noro-

dom Ranariddh, met the nominal leader of the Khmer Rouge, Khieu Samphan. However, Prince Ranariddh and his officials have since been eager to point out that these were "just talks, not negotiations".

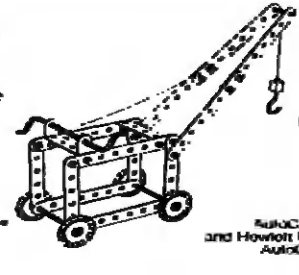
As if to prove the point, a week after the meeting, government forces launched what senior generals have been calling a "Christmas offensive". So far there has been no sign of large-scale fighting, only skirmishes.

This is the time of year when fighting has traditionally started in Cambodia's long civil war. The beginning of the dry season brings relief for both sides from the muddy roads and impassable terrain of the monsoon rains. The government side, which has a collection of ancient tanks and armoured personnel carriers, is able to use them, as well as moving its heavy artillery into position.

According to one general in western Cambodia, the order to launch the Christmas offensive was accompanied by a warning that this was designed to "put pressure on the DK [Khmer Rouge] for talks, not to ensure a military victory". In any case, he said, the government side was so short of arms and ammunition it could not sustain a big offensive for more than a few days at a time.

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## Risk-taking wins a cheer at Eximbank

By Nancy Dunne in Washington

Mr Kenneth Brody, chairman of the US Export-Import Bank, after his first year in office, is demonstrating that risk-takers from Wall Street can settle comfortably in the orbit of the "pro-active" Clinton White House.

A chief player in the development of the administration's aggressive export promotion strategy, former investment banker is now focusing on Eximbank's role within that policy.

Where the agency can make a difference, he has concluded, is on ventures which businesses cannot afford themselves and which commercial banks will not touch without US government backing.

Many of these risks will be directed towards the former Soviet Union, where Eximbank recently concluded a long-awaited \$2bn (£1.35bn) Oil and Gas Framework to boost rehabilitation of existing production facilities.

To supplement the pact, Mr Brody and his counterparts signed a Project Incentive Agreement to provide financing for new energy projects as



Brody: guiding export strategy

well as loans in sectors such as mining and forest products.

Not deterred by the recent Russian election results, Mr Brody, in fact, looks on the bright side. That President Boris Yeltsin did not sack his reformers or halt privatisation efforts is deemed "interesting" and, in any case, designing "appropriate safety nets" for Russians caught up in the transition to a market economy is considered desirable.

Eximbank this year has no loan limit and Congress has authorised almost \$1bn - including \$300m for the former Soviet republics - to pay the costs of financing. This means the bank could leverage up to

\$18bn for guarantees, insurance and direct loans. But the chairman seems less concerned by the quantity of loans than the challenge of designing loans for shrewd deals which others might sidestep.

He is boosting project finance, exports of environmental goods and services and small business exports. He has established a special group for aircraft finance.

Much effort is going in a shift on customer services. Preliminary financing commitments, which once took an average of six weeks to issue, are turning around more swiftly; half the applicants are getting answers in 74 days.

Eximbank has \$150m this year to counter the tied aid deals - mingling commercial credits with government aid - offered by US competitors. Just a few have been offered so far (including one "substantial" deal for China), but last year the use of tied aid fell dramatically - from \$15bn in 1991 to \$6bn. Mr Brody expects to compete aggressively in the world's emerging markets, where the greatest growth is expected. He envisions more tied aid activity, project finance and substantially more product activity in China.

## Malaysia purchase for Laing

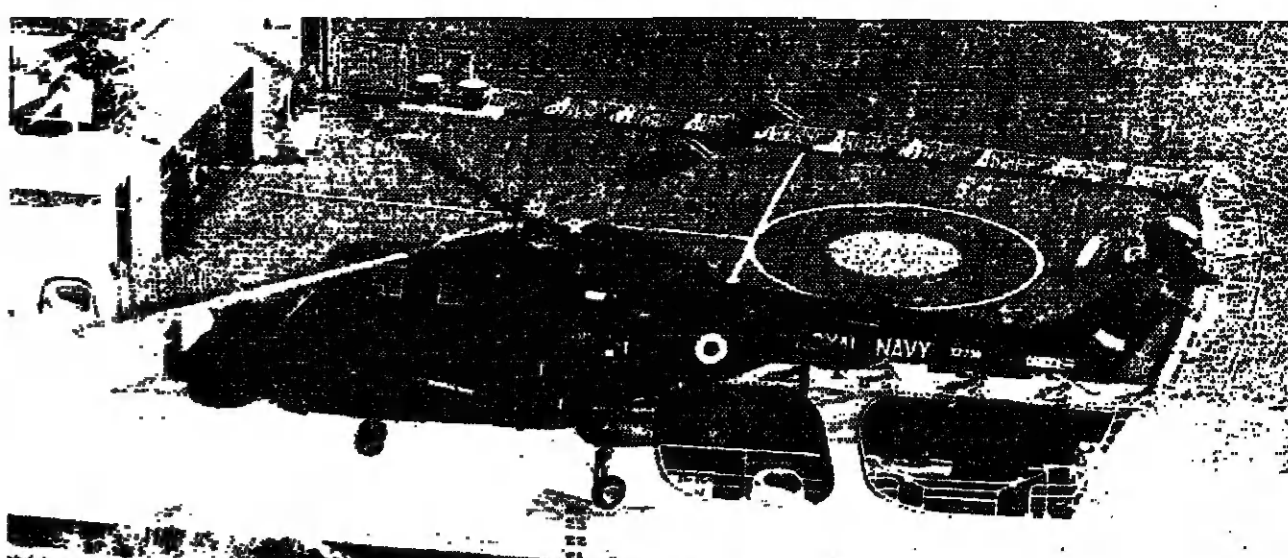
By Andrew Taylor, Construction Correspondent

John Laing, the UK construction group, has acquired a 5 per cent stake in YTL Power Generation, which has been contracted to build and operate two privately financed power stations in Malaysia where it is based.

International construction companies increasingly are acquiring stakes in ventures involved in private infrastructure projects to increase their share of this work.

Laing, which has been appointed project manager for building and civil engineering works of two gas turbine combined cycle power stations at Pasir Gudang and Paka, is paying M\$45m (£12m) for 5 per cent of the ordinary and redeemable preference shares of YTL. The construction contract to Laing is worth just M\$17m. Laing said its decision was "a further step in the group's strategy of increasing involvement in private infrastructure projects worldwide."

The two power stations, costing a combined M\$3.5bn, are due to be completed next year. The first dividends are expected to be paid to shareholders in 1997.



NEW HEIGHTS for Super Lynx helicopter. The deal boosts Westland's order book to £1.55bn

## £150m Brazil deal for Westland

By David White, Defence Correspondent

Westland, the UK helicopter manufacturer, has clinched a £150m order from the Brazilian navy after protracted contract discussions and strong French and US competition.

Mr Alan Jones, Westland's chief executive, said the contract for nine Super Lynx helicopters was the result of more than four years of effort.

The deal includes refurbishment and updating of the Brazilian navy's five existing Lynx

helicopters. Other contenders for the contract were the Franco-German Eurocopter joint venture and Kaman of the US.

Together with a recent contract with Norway to supply two Sea King search-and-rescue helicopters, the order helps to compensate Westland for the loss of £400m worth of work on naval helicopters for Canada. The new Canadian government announced in November it was cancelling plans to buy 43 Anglo-Italian EH101 helicopters worth £2.4bn.

The EH101, on which Westland's future is largely pinned, is now on order only for the UK. Italy is expected to place a production contract in the next few months.

Westland's order book stands at about £1.55bn following the Brazilian deal. Production of the helicopters is to start this year, helping to fill spare capacity before EH101 production work builds up in 1996.

The twin-engine Lynx, developed more than 20 years ago under an Anglo-French collaborative programme, remains a

strong export prospect for the UK company.

Brazil is the third customer for the upgraded Super Lynx version, already in service in South Korea and Portugal. Mr Jones said further Lynx sales were under discussion in the Far East and the Middle East.

Helicopter sales are among prospective deals which Mr Malcolm Rifkind, UK defence secretary, is due to discuss during a tour of the Gulf region this week. Mr Rifkind will visit Oman, Bahrain, Kuwait and Saudi Arabia.

## Japan shies from east Europe trade

By Eniko Tarazona in Tokyo

Japan's leading trading houses, discouraged by lower than expected investments and business chances, are reviewing their operations in eastern Europe.

Initially, its trading companies rushed to set up offices in the region, following the fall of the Berlin Wall in 1989 and the eastern bloc's communist regimes. However, investment in the reconstruction of Europe by Japanese companies has remained inactive, as Japan's economy has deteriorated over the past two years.

Treuhand, the German privatisation agency, was forced to close its Tokyo office last year, due to the reluctance of Japanese companies to invest in former East German companies.

Mitsubishi, the largest trading house, closed down its representative office in Bucharest last October, assigning its

Vienna office to look after business in Romania. Nischo Iwai, which currently has seven offices in east European cities, said it would gradually reduce the number of its operations during the year.

The traders' sluggish business has been caused by a fall in imports due to the diminishing purchasing power of local governments as foreign currency reserves have fallen.

"There are far less joint ventures with western countries than we initially anticipated, and business conditions seemed to have worsened since there is no aid from Russia," said Nischo Iwai.

Meanwhile, Itochu said it was still seeing strong growth in Hungary and the former Czechoslovakia.

However the company said it would have to start reviewing other East European operations if the current economic environment in the region continued.

## Asia to be focus for investment

Strong yen spurs shift to offshore production, writes David Dodwell

Strong Japanese interest in investing in China, south-east Asia and the fast-growing Asian "tiger" economies is forecast to revive the country's foreign investment flows by 1995, according to a survey by Japan's Export-Import Bank.

The revival is being driven by companies in the electronics, chemicals and motor vehicle sectors, the survey reveals. The strong yen, which has raised the cost of domestic production, has spurred many companies to make plans to shift production off-shore.

The survey, conducted by Jexim's Research Institute of Overseas Investment, covered over 300 companies. It showed that foreign direct investment in the manufacturing sector had fallen sharply since recession struck in 1990 and was likely to continue falling this year before turning up in 1993.

Actual foreign direct investment by the 222 companies giving full details for 1992 and 1993 showed a 25 per cent fall, from an aggregate of ¥985bn to ¥736bn. Jexim predicts a more modest 6.4 per cent fall in 1994 based on estimates received in its latest survey companies.

For the first time in five years, the survey revealed an increase in the number of companies admitting they have plans to invest overseas during the coming three years. From 1989, when almost 84 per cent of companies had such plans, the "bursting" of the bubble economy swept this total down to 56 per cent.

In the latest survey, just over 50 per cent of companies said they had medium-term foreign investment plans.

While the recovery in foreign investment brings Japan nowhere near the boom years of the second half of the 1980s, Jexim points to different reasons for the revival - and different target destinations, mainly in Asia.

Most striking of all is the focus on China. Almost 92 per cent of companies have plans to invest in China over the next three years.

A total of 150 Japanese companies named China in their top five investment destinations, compared with just 85 for the US, 63 for Indonesia, 51 for Vietnam, and 49 for Thailand. Just 18 companies named the UK and Germany in their top five destinations.

The main force behind this renewed strength appears to be the positive investment intentions of companies in the vehicle and electric/electronic industries in such countries as China, Korea, Taiwan, Hong Kong and the Asian countries. The survey says: "Their motives are to seize export bases for their products to be sold in foreign markets including Japan - undoubtedly spurred by the abrupt appreciation of the yen in the first half of 1993."

More than 70 per cent of companies in the electrical machinery sector now plan to raise foreign investment, compared with just 36 per cent a year earlier. Over 73 per cent of motor manufacturers have similar plans, compared with 52 per cent at the end of 1992.

By contrast, none of Japan's big five iron and steel manufacturers have medium-term foreign investment plans - a clear reflection of chronic global oversupply.

"Investment to advanced countries is suffering the dampening effects of the declines in sales and profits, as well as the acute cost increases of parts imported from Japan," says the survey.

"Companies may well have to adopt short- to mid-term investment programmes to expand sales bases and increase local content."

*"The Outlook of Japanese Foreign Direct Investment: Exim Japan 1993 survey."*



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## NEWS: UK

# Private sector to double motorway stations

By Charles Batchelor,  
Transport Correspondent

Proposals for up to a further 24 motorway service areas to be financed and built by the private sector are due to be announced by the Department of Transport today.

If all the new service areas win planning permission and are built they will represent a 50 per cent increase on the present network of 53 service areas.

They would fill many of the lengthy gaps which have been criticised by motorists and motorist organisations.

The service areas represent the first wave to win approval by the department following a government decision in August 1992 to remove controls on ownership. Previously companies in the catering and petrol station sectors were obliged to lease sites from the government.

The new regime reduces the

minimum distance between service areas from 30 miles to 15 miles and, it is hoped, will lead to a speeding up of the development of new sites. In the past new motorways have opened without any service areas.

With sites costing around £5m to develop depending on the position and the ground conditions companies such as Granada and Forte, the two leading operators, can expect to spend at least £100m on

developing the new sites.

The Automobile Association said it welcomed throwing open the system of motorway service areas to private developers. "Additional service areas will give tired drivers more opportunities to take a break, reducing the risk of accidents," it commented.

However it warned against a "mad scramble" for attractive sites, including those where planning permission was easy to obtain, which would still

leave gaps in more difficult areas.

At least three of the sites are already under construction including Cherwell Valley, on the M40 near Oxford, which is being built by Granada and is due to open in the spring. Forte is building on sites on the M40 in the Midlands and the M11 near Cambridge.

A further four sites have obtained planning permission. These are at Hapford on the M56 near Chester, Field Farm

on the M4 near Reading, Westenhanger on the M20 near Folkestone and Bowburn on the A1 (M1) near Darlington.

Further sites which are being considered include three near Waltham Abbey on the M25, two on the M40 near High Wycombe, and single sites on the M18 near Doncaster, the M6 near Stone and the M4 near Swindon. Where competing sites are close to each other they are unlikely to obtain planning permission.

## Britain in brief



## British Steel to close big tube works

British Steel is to close its Bromford works near Birmingham, central England, with the loss of 330 jobs. The closure in April will mean the end of manufacture by the company of large diameter seamless tube.

British Steel said the closure was due to competition from more modern plant and overcapacity worldwide for tube used mainly for power generation and process plant. British Steel still finishes imported large diameter at its Clydesdale plant in Scotland.

## New reforms for schools

Vocational education courses will be offered to 14-year-olds, while deep cuts will be made in the national curriculum for younger children. Mr John Patten, the education secretary, announced.

But the moves, which follow sweeping recommendations in Sir Ron Dearing's review of the national curriculum in England and Wales, may not succeed in thwarting continued industrial action by teachers' unions.

Yesterday, he recommended restricting the tests to the "core subjects" of English, mathematics and science, and reducing the proportion of teaching time which must be devoted to the government's prescribed curriculum to around 80 per cent.

## Minister goes over affair

Mr John Major, the prime minister, was forced into an unplanned government reshuffle yesterday after Mr Tim Yeo, the environment minister, resigned over an extramarital affair.

Mr Yeo's job went to Mr Robert Atkins, who moves

sideways from the minister of state's job in the Northern Ireland office. Mr Atkins will be replaced by Mr Michael Ancram, the junior Northern Ireland minister, who has coordinated talks between the government and Ulster's non-violent political parties. He will retain that responsibility.

Mr Yeo decided to quit after criticism from his constituency association of his affair with a Conservative councillor who bore him a child last year.

## UK repays bank credit

The UK's official reserves fell by \$674m in December to stand at \$42.93bn at the year end, the Treasury announced.

The main reason for the fall was the Treasury's decision to repay the Ecuibn revolving bank credit arranged in September 1992 to support the pound. The Treasury is using foreign exchange reserves to repay Ecuibn (\$1.67bn) of the loan. As \$593m was repaid from reserves in December, there will be a further drain on reserves of around \$1.1bn in future months.

## Manchester bid in for Games

Manchester published its full bid to stage the 2002 Commonwealth Games in competition with rival applications from London and Sheffield. The Commonwealth Games Council for England will choose between the three cities on February 2 to nominate the English bid. London hosted the Games in 1934, Edinburgh - twice - and Cardiff have since staged the games in Britain. New Delhi, Nairobi, Cape Town and a Caribbean city are all likely contenders for 2002, but the 50th anniversary of the Queen's accession is seen as a powerful selling point by all three English hopefuls.

## Electricity pool prices fall 1%

Prices in the electricity trading pool in England and Wales fell by about £250,000, or 1 per cent of the £25m total, as a controversial new mechanism aimed at reducing power bills began to have an effect for the first time.

# Adams letter to press for direct talks with London

By David Owen in Belfast

Mr Gerry Adams, president of the Sinn Féin, the political wing of the IRA, is to write to UK prime minister John Major in a bid to press home his calls for direct talks with the British government on last month's Downing Street Declaration.

Serving notice of this intention last night, Mr Adams said the "various interpretations" of the declaration illustrated the need for "full and frank" clarification of the key issues.

Mr Major's "present policy of addressing republicans through the columns of newspapers" was "a childish nonsense and... grossly irresponsible," he said.

Mr Adams's statement overshadowed an increasingly heated war of words between leading politicians in the province over the failure of republican leaders to say definitively whether they will embrace the UK-Irish peace initiative.

The row erupted after Mr James Molyneux, the Ulster Unionist party leader, made it clear on Tuesday night that he thought the IRA had already effectively rejected the joint declaration and called for tougher security measures against terrorists.

Mr Molyneux's unexpectedly upbeat remarks were immediately criticised by Mr John Hume, leader of the mainly Roman Catholic Social Democratic and Labour party, and Mr Adams, with the Sinn

Fein president describing them as "bellicose."

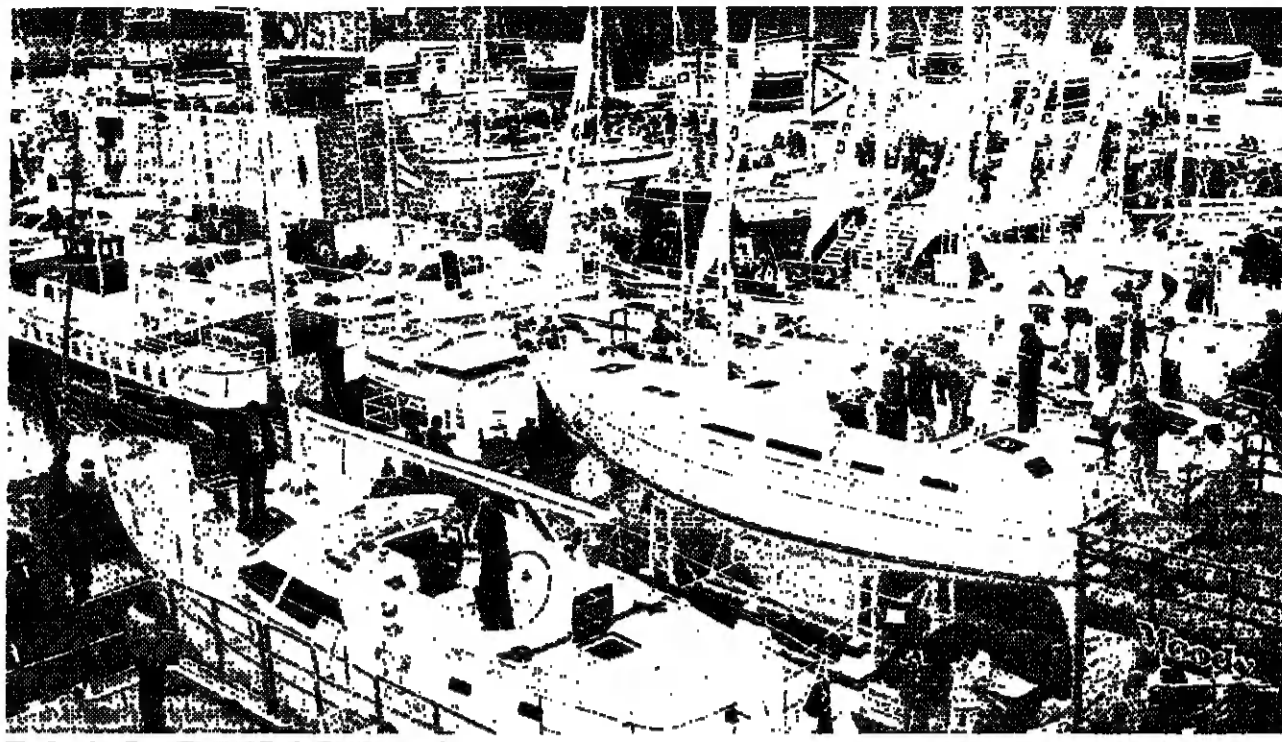
But in Dublin, Mr Dick Spring, the Irish foreign minister, made a point of praising the statesmanship displayed by Mr Molyneux while urging republican leaders to renounce their 35-year armed struggle.

In a speech to the general council of the Irish Labour party, Mr Spring said: "We must keep sending the message again and again that the causes - or excuses - behind the so-called armed struggle have ceased to have any relevance for anyone on this island."

Reminding Mr Adams of his acceptance last April of a "solemn duty" to change the political climate away from conflict and towards a process of national reconciliation, Mr Spring said the armed struggle would "never persuade, or achieve any form of willing consent."

In yesterday's statement, Mr Adams referred to the British government's "hypocrisy and cynicism" and claimed it was "in reality seeking a public justification for a renewed onslaught on Irish nationalists."

Mr Ken Maginnis, the Ulster Unionist security spokesman, said last night: "One is left to wonder whether this is just posturing by Mr Adams in line with what appears to be a pessimistic attitude emanating from the nationalist community."



The London Boat Show at Earls Court again forms part of the international leisure boat circuit which began in Paris in December

# Exports add buoyancy to Boat Show

By Michael Skipinker, Leisure  
Industries Correspondent

Manufacturers have been arriving at the London Boat Show at the capital's Earls Court complex with the same message for the past three years: trading conditions are dire, but the UK leisure boat industry has survived by seeking out new export markets.

Sunseeker International, the UK's second largest manufacturer, will be showing off its new 63-ft Predator. Sunseeker has so far sold five, at a price of \$575,000 each.

One of the buyers was Venezuelan, one Mexican, one Malaysian and two North Americans. The company is now selling 40 per cent of its output in North America, compared with less than 3 per cent at the beginning of the 1980s.

Despite consumer downturns from the UK to Germany to Australia, the UK boatbuilding industry, the largest in Europe, has largely survived.

The number employed in the industry and associated services such as marinas has fallen to 18,000 from just under 20,000 in 1990.

The Southampton Boat Show last September provided the first indications that UK buyers were returning although two months later the market appeared to die again.

The London show, which brings buyers from around the world, should provide some indication of whether the international market is reviving. It forms part of the international circuit of large boat shows which began in Paris last December and moves on, over the next three months, to Düsseldorf and Miami.

British boat builders have also travelled to the smaller shows in search of orders. When Dubai held its first show last May, UK boatbuilders formed the biggest contingent.

While shipbuilding in the UK has declined, the manufacture of pleasure boats and accessories has survived because it is staffed by enthusiasts.

The industry does suffer from the weakness of other sectors of UK manufacturing. Mr David King, managing director of Marine Projects, the UK's biggest boatmaker, says he has to import his power boat engines from abroad.



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## MANAGEMENT: MARKETING AND ADVERTISING

# Branded bargains

Neil Buckley on plans for factory outlet centres throughout the UK



Berkeley Commons factory outlet centre, Williamsburg, Virginia

which can include market stalls, where manufacturers do not control their brand image.

"Initially, profit was not the driving factor, it was turning distressed stock into cash," says Paul Knight, retail and factory outlet development manager at shoe manufacturer C & J Clark, which operates Clarks Village.

"But in the US people have realised these malls are not just means of disposing of stock, they are successful profit centres in their own right," says Knight.

US manufacturers have turned factory shops into a powerful mar-

keting tool. Some companies use them to test-market products before launching them in high street stores.

The outlets can also be used to sell current lines - for example, avant-garde designs, that have not caught on in the mainstream retail market.

But opinions are divided on how successful the format is likely to be in the UK. Robert Clark, director of Corporate Intelligence, says there could be scope for up to 50 outlet centres, with annual sales of £1bn.

"We reckon they will prove very popular indeed. There is a thirst for

that kind of retailing, and a realisation that these places not only offer good value but a good day out."

Others are more cautious. Richard Ashworth, partner specialising in out of town retailing at Hillier Parker, the commercial property agents, says there may be scope for fewer than 30. "The UK is not big enough for them to proliferate," he says.

US operators have built most factory outlet malls an hour or more's drive from the nearest large city. In the smaller, more densely-populated countries of Europe, few such sites exist.

Another potential problem is opposition from retailers unhappy at seeing their prices undercut by manufacturers selling directly to the public. So far, there has been little opposition from US retailers to the centres, partly because they have been sited well away from cities. McArthur/Glen, one of the biggest US factory outlet operators, says it is sensitive to high street retailers, and does not, for example, use specific brand names in advertisements for its centres.

But European retailers may defend their markets more aggressively. Costco, the US warehouse club operator, had to go to the High Court last year to fend off a joint legal challenge from the UK's three biggest supermarket chains Sainsbury, Safeway and Tesco, aimed at overturning planning permission for its first warehouse club in Britain.

Both the size of the market, and opposition from retailers, may depend on who factory outlet centres appeal to. In the US, where brand-buying is well established and designer labels sought after, factory centres have a broad appeal. In the UK, where retailers such as Marks and Spencer offer quality own-label alternatives more cheaply, it is less clear who the centres' target audience will be.

Knight says research at the Clarks Village suggested it appealed to "brand-conscious, aspirational people. Those who didn't aspire to brands were the ones who went away disappointed," he says. "They were looking for 'cheap', but we are not 'cheap'."

But while factory outlet centres do not sell "cheap" goods, and their share of the UK market could be limited, they are still expected to have a significant impact on UK retailing. Only 10 per cent of clothing in the UK is sold through discount outlets, compared with almost 50 per cent in the US, and factory centres are likely to narrow the gap.

By establishing new lower price "floors" for branded goods they will further increase price competition among retailers, and help turn the 1990s into what retailers are already calling the "value" decade.

Lucy Kellaway on how Kenwood staff became image ambassadors in an advertising campaign

## The personnel touch

The picture shows a pretty female athlete sitting on the ground looking sweaty and disappointed. Another shows a middle-aged Japanese man perched on a bar stool playing flamenco guitar. A third is of a young Spaniard scrambling up a rock face.

These images are not designed to sell running shoes, music lessons, or stamina building breakfast cereals. Instead they are advertisements for Kenwood, the Japanese manufacturer of HiFi, car radio and communications equipment.

Kenwood is not the first company to attempt to build its brand through advertisements that have nothing to do with the product it is trying to sell. Indeed, since Benetton started selling sweaters using pictures of newborn babies and men dying of AIDS, there have been no limits on possible subject matters for copywriters.

However, the Kenwood campaign presents a departure from the norm: it is among the first to try to create a brand image based on its staff. And stranger still, the images do not concern what its staff do when they are at work, but what they do in their spare time.

The picture of the runner bears the caption: "Tina Shanur. Order clerk, parts department, Kenwood USA. 10km runner. Personal best, 57 minutes 26 seconds. Today, 59.15. Damn, damn, damn."

The message is that these people are committed to whatever they do, they are individuals in their own right, they are strivers and they work for a company that encourages them.

Most companies will trot out the cliché about their people being their most valuable asset. But until now this idea has been used mainly for talking to employees or to shareholders. Kenwood is taking it one step further by putting its people at the heart of its sales thrust to the consumer.

Kenwood recognised that building a brand for electronic products is not easy. Shared technology means there is little difference between the products. Successful advertising must convince people that the brand is suited to their personality. It



Kenwood is trying to create a brand image based on its staff

must create some kind of an emotional link between the brand and the way people feel.

Kenwood gave the agency, Oxfordshire-based Watts Lord, the task of developing a character for the brand that would achieve this. "We did not want something heavy, or something that would say 'we are wonderful'," says Bob Griffiths, the company's sales and marketing director.

The agency hit upon the idea of finding employees at all levels who could become "ambassadors for the brand".

In order to find these ambassadors the company wrote to its branches all round the world for suitable candidates. "These people are not superheroes. But they all show personal commitment in fields outside the company," says Ken Buckfield, managing director of Watts Lord.

The agency now has a fat file of employees who deliver meals on wheels, ride horses, restore antique cars, or sail yachts - any of whom could feature in future advertisements.

"We are trying to develop a personality for our products. We are not just a consumer electronics company, we are more like a family," says Bob Griffiths, sales and marketing director of Kenwood UK.

This is brand advertisement of a pretty risky kind. After all, most people have hobbies, and in any organisation it should be possible

to find employees who pursue them seriously: indeed, cynics might argue that the more boring the job and badly treated the employee, the more employees will throw themselves into their outside interests.

"You get the message these advertisements are about people, but they are too intangible. I don't really get the connection," says Mac Cato, of Desgrappes Cato Gobe, the image consultancy.

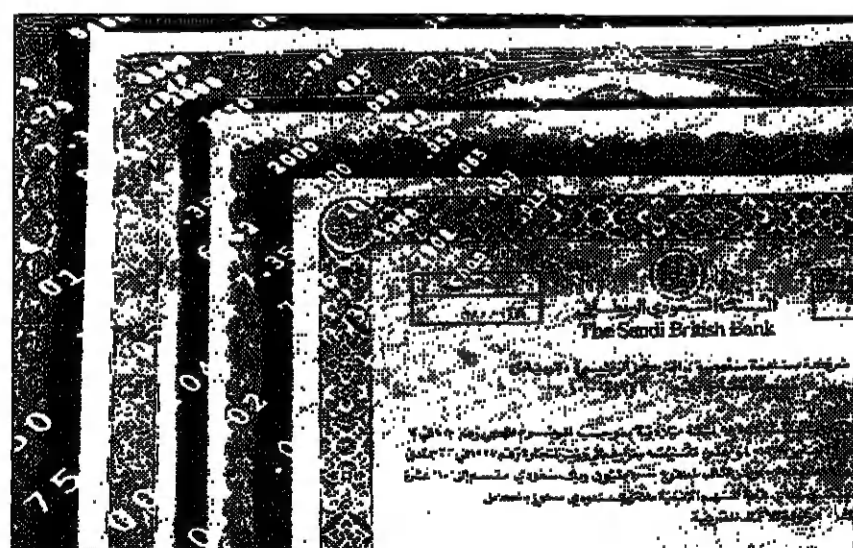
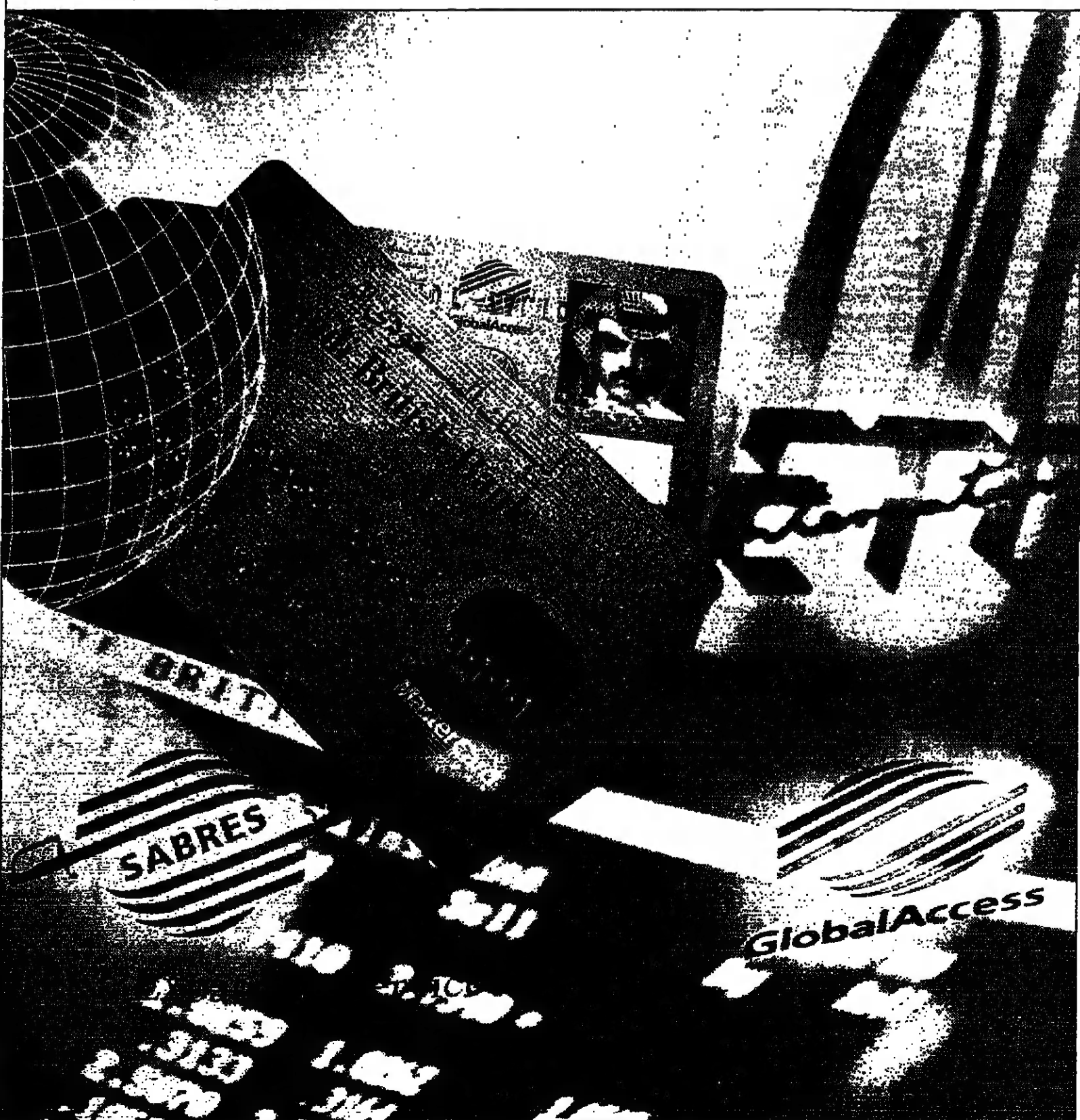
But even if people get the message that Kenwood employees are a family of special individuals, will that really make them more likely to buy the product? "If people can relate to the brand, then they'll put it on the shopping list," says Griffiths.

So far, says the company, the advertisements have gone down well. Consumers apparently like the look of the pictures so much that they have written in asking for copies to hang on their walls.

Rio Takegawa, the guitar player has had invitations to perform a recital. Tina Shanur has been offered modelling work. And Jordi Puyal, the handsome rock climber, has received solicitations from several European women.

Maybe this proves the advertisements have made their mark. Or maybe it shows that people are so literal-minded that when they look at the pictures they think it is the services of the people themselves that are for sale.

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Nor have we been bragging about introducing Photocard - the thermal imaging technology that provides our clients with the ultimate in credit card security.

We haven't even been going on about Hexagon - our on-line cash management system that keeps our clients in constant touch with their accounts.

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As the festive season fades, do you fancy skiing in your front room? Or would you prefer rowing, cycling, skating, or some straightforward sit-ups?

If you have just bought some home exercise equipment as a seasonal present - perhaps for yourself - you have joined the growing army of the health-conscious. A new report from Mintel, the market research company, says that between 4m and 5m people in the UK do some sort of exercise at home, and last year spent £112m on health and fitness equipment for their own use.

The most popular items of exercise equipment, with a third of the market by value, are exercise bicycles. Next, with 25 per cent of sales, is weight-training equipment, followed by rowing machines and "multigyms" - single pieces of equipment which the user can manipulate to exercise different sets of muscles independently - each with 14 per cent.

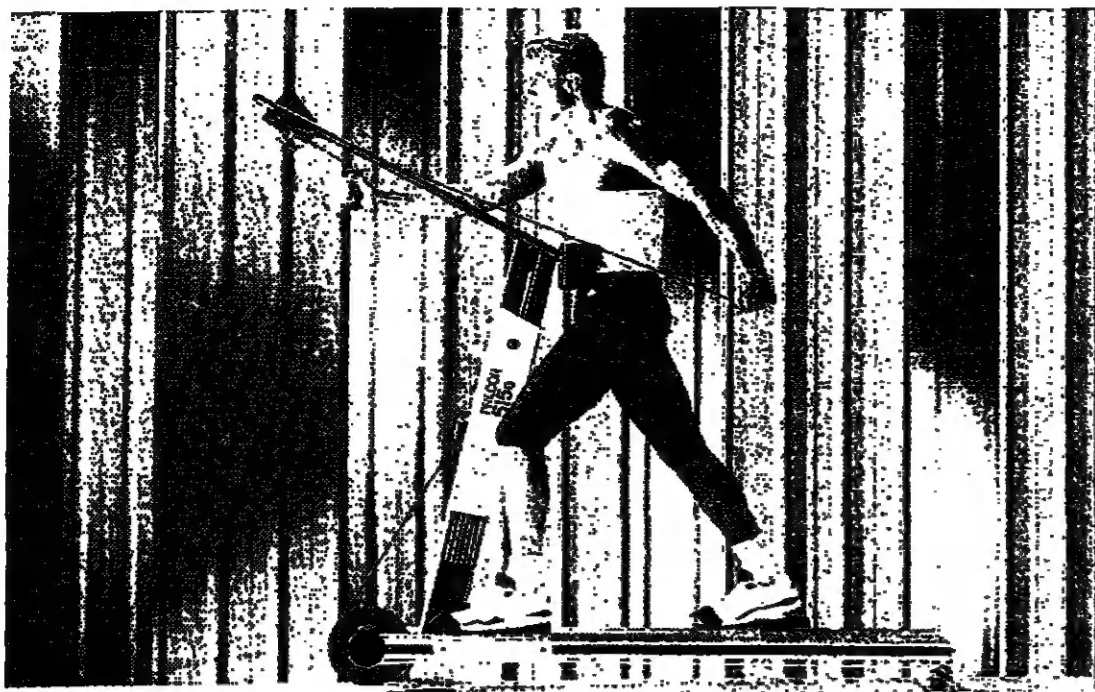
Languishing well behind are step items: these cover both the "stair-climbing" products, heavily advertised on television, that reproduce the movement of climbing stairs, and the aerobic exerciser consisting of a simple polyurethane step about a metre wide and 25cm high. "Treadmills" (for indoor jogging) bring up the rear with 3 per cent.

Most of these items have been around in some form for years. At present, the overall market is static - a fact that Mintel puts down to consumers' slow emergence from recession. But within it, there are some interesting developments. Exercise bicycles, weight-training and rowing machines have all declined in terms of market share. Instead, "step" items and multigyms have taken their place.

The link is almost certainly technology, mixed to some extent with the glamour of the new. Most noticeable is the advent of computers. As the cost of microprocessors has fallen rapidly, it has become cheap to add them to any sort of fitness machine to provide an eye-catching promise of more information about how much gain the user is receiving for all that pain.

Nowadays, any machine without a light winking at and chiding the prospective user tends to be passed over. Fahim Baree, manager of the gym equipment department at Lillywhites, the big London sports store, observes that "the computers can time you, tell you your strokes or strides per minute, how many calories you've burnt off so far, how 'far' you've gone, your average speed".

There are also systems which can be programmed so the machine offers different amounts of resistance



Health-conscious Britons spent a total of £112m last year on health and fitness equipment for their own use

## How to get fit in your front room

From microprocessors to polyurethane, Charles Arthur looks at trends in home exercise equipment

tance at different parts of the exercise, mimicking a real route. Indeed, some people seek add-ons, to catalogue their effort in greater detail. "People are becoming more sophisticated. When I started here three years ago, we didn't have heart rate monitors for sale," says Baree. "Now people ask for them, to watch that they're exercising at the right intensity to improve their fitness."

Even so, such measures can only be an average at best; no one burns calories at exactly the same rate. And the "distance gone" - a measure which allows people to row single-handed across the Atlantic, complete the Tour de France or walk up the Empire State Building, while staying in comfortable reach of bed, bathroom and beverages - can only be approximate. Such machines never take into account the variable difficulty, for example, of pulling one machine's "oar" rather than another's, so that one machine's "Olympic" class may be

another's run-of-the-mill. Yet the greatest boon to the personal fitness industry in recent years is probably not microprocessors but polyurethane - the tough plastic that has become a staple of so many items, from the seats of exercise machines to the simple "step" currently so popular with the aerobic classes and multigyms advertised on television.

The plastic is strong enough to bear the six months' or so use that is common before the item is consigned, as the majority are, to live the rest of its life beneath the stairs. But it also makes it affordable. For example, mini-multigyms often use plastic loops which have to be stretched to exercise the muscles. Where rubber might give way, plastic can stand up to the strain.

Improvements in plastics technology have produced a couple of intriguing items in the past couple

of years. Newly popular at Lillywhites is the "Bodyslide", which consists of a thick, smooth plastic mat about 2.5m long and 1m wide. The user slips on a pair of slick plastic overshoes like galoshes, and then exercises on the mat using a skating action. "Very good for the legs," says Baree. "They tend to sell once people see them being demonstrated." Otherwise, it just looks like an unwelcome mat.

Similar in motion, if not exactly in use, are "in-line skates", the modern version of the roller skate. But rather than their predecessor's thick wheels on either side of the shoe, in-line skates (one version being the Rollerblade) have thin polypropylene wheels mounted along the centre of the shoe, which itself covers the foot and ankle in a rigid casing like a comfortable ski boot. Once strapped in, you move just like a skater.

Most people soon learn how to reach a comfortable speed, getting

useful exercise. (The problem then becomes how to stop; David Wheaton, the American tennis player, once spent an enforced rest after putting his hand through a plate-glass window in trying to halt his progress.)

The skates are already enormously popular in the US, where some people use them to commute, and they have begun filtering into Britain in increasing numbers, where they are being touted as an excellent training for skiing.

For the future, industry observers expect skiing machines, such as those made by US companies Precor and NordicTrack, to become increasingly popular. Like in-line skates, these have also been big sellers in the American market for some years, but are now filtering across the Atlantic (and also from Scandinavia) as the message has spread about the benefits of cross-country skiing, hailed as possibly the best exercise for the whole body.

The popular forms consist of two shoes mounted on separate, sliding tracks, with rods or cables to be held in the hands. As one hand goes forward, so does the opposite foot. It sounds simple, and is, but it is expected to be one of this year's biggest sellers. It works on roughly the same principle as last year's big hit, the stair-climbing system, which uses hydraulic pistons to provide resistance to the pressure of the foot; as one foot goes down it has to push the other up.

But as with all home exercise machines, the big problem is getting a good return on your investment. "You have to be very disciplined," comments Jenny Tarsana, development officer at the National Association of Health and Exercise Teachers. "If I didn't teach in a gym, I still wouldn't exercise at home. I like going with someone to a class or gym." Indeed, Mintel's survey also shows that people spent £45m solely on membership and entrance fees at private clubs in Britain in 1992 - nearly four times as much as on home equipment.

Tarsana's advice for the prospective buyer? "Don't be seduced by the hype. Evaluate the amount you're about to spend and if it would be better spent going to a gym. It worries me how people buy equipment and go bananas with it for a while, then hurt themselves and stop, or are left with aches and pains; or feel it's having no effect and give up."

In fact, she says, "if you just want to lose some fat, it might be better just to go for half-hour walks." Then, you can always buy a pedometer to time yourself, measure how far you have walked, estimate the number of calories burnt, and your pace per minute.

## Andrew Fisher considers the latest developments in Alpine technology

### The appliance of ski science

To those who lurch clumsily down Alpine slopes while others glide along with grace and speed, technology might not seem to have much of a role in skiing. Some people simply ski better than others.

But skis, boots, bindings and even ski poles have developed considerably in the past few years. They do not just look better than their predecessors, they perform more effectively and durably for skiers of all skill levels.

Skis are designed to absorb more shock impact, boots to provide comfort as well as support, and bindings to be adjustable for soft, hard or icy surfaces.

These days, says Robbie Young, a UK sales representative with Salomon, the French ski equipment company, people tend to ski longer during the day and on harder surfaces. "Skiing has changed dramatically as a result of artificial snow," he says. Many European resorts have snow machines and those in North America use them early in the season to lay down a deep snow base.

With the range of ski equipment on offer, however, it is easy to become confused. Advanced materials, new methods of manufacturing skis, and the variety of skis and boots - stronger, lighter, and more efficient at transmitting energy from the body to the ski edge - have added the complexities of high technology to Alpine sports.

"Gone are the days of flexing skis from the rack in a shop to discern their finer qualities," writes John Vaitkus, head of the test team of Ellis Brigham, the UK winter sports retailers, in its latest brochure. "I'm afraid most manufacturers' blurb is best described as bull."

Ellis Brigham tests out the new equipment every year at Chamonix in France. Most buyers will not be aware of, or care too much about, the latest techniques used by ski makers such as Salomon, Rossignol, Kastle, Fischer or K2. They will pick what suits their pocket and ability, bearing in mind that much equipment will

be used only for a week or two each year.

David Whitlow, Ellis Brigham's marketing director, says the company ignores what manufacturers say about their products when it tests them. "We only really buy skis which make skiers smile." Among its recommendations (and those of Snow + Rock, its UK rival), is the monocoque range developed by Salomon.

The monocoque is built as a one-piece shell, the aim being to transmit more energy to the edges, on which most skiing is done. The load-bearing shell is made from epoxy glass or composite material and filled with wood or high-density foam. The part of the ski (the platform) under the boot is designed to absorb shock and give skiers an accurate feel of the snow.

Salomon claims its skis are at least 20 per cent more efficient at transmitting energy to the edges than most other makes. But rivals have also come up with high-tech products.

The 4SV ski made by Rossignol, also French, for expert skiers uses a "double torsion box" structure with an inner layer of kevlar and carbon and an outer casing of reinforced metal fibre strengthened at the sides with Quarzal, a new quartz fibre.

Kastle, an Austrian company, developed its Synapse system with the Formula One motor racing team run by its owner, Italy's Benetton family. The system comprises a hard body shell of fibre-glass and epoxy for strength and control and an inner layer of softer visco-elastic material to dampen vibrations. For real speedsters, it mounts a carbon-kevlar reinforced acceleration plate on the back of its top tips to stiffen them and give a "catapult effect" out of the curves.

To reduce weight, Kastle uses a light wood core, fibre channels and synthetic fibres on its lightweight Air Technology skis which it says are some 25 per cent lighter than earlier models. These are for skiers who put elegance and comfort above speed.

## PEOPLE

### Tate moves to Sorbus Europe

Lee Tate, who was responsible for the launch and development of International Network Services, the UK-based electronic trading pioneer, has been appointed managing director of Sorbus Europe - another of ICL's multinational joint ventures.

Sorbus Europe is a joint venture operation between ICL, the UK-based computer group, and Bell Atlantic Business Systems International of the US and is one of Europe's leading independent computer maintenance and support groups.

Tate, 54, has a high reputation in the IT industry having been managing director of INS since its launch seven years ago. During that time INS increased both its revenues and profits each year operating in the fast expanding field of electronic data interchange which companies use to replace traditional paper-based forms such as orders, invoices and other business-to-business communications.

Tate's move to Sorbus coincides with a reorganisation at INS under which GE Information Services of the US has purchased ICL's 50 per cent shareholding in INS to make it

a wholly-owned GEIS subsidiary. The sale of ICL's stake reflects the group's strategy of developing its core businesses.

Tate has been succeeded as managing director of INS by John Thorpe, 44, who was previously director of software at INS and has been a director with the company since it was launched in February 1987.

Under Tate INS is expected to concentrate on developing software for worldwide sales and developing more value-added applications which will enable customers to benefit from GEIS's portfolio of electronic commercial services.

Roger Shute, chief executive of mini-conglomerate Scottish Heritage Trust, has become chairman as well, succeeding Edward Denison, who retired at the end of the year.

The company took the opportunity to congratulate Denison on his role in pursuing a successful claim in the US courts for damages of \$8.5m, which was announced last week, against KPMG Peat Marwick regarding the acquisition of a 50 per cent stake in Rangair Corporation in 1988.

Dealing in the shares of SHT, which has borrowings of around £24m, has been suspended since mid-November. SHT directors have another meeting with the syndicate of banks supporting the company next Tuesday to discuss a proposed refinancing package.

Richard Maudslay, managing director of Rolls-Royce Industrial Power Group, has been appointed to the main board of Rolls-Royce.

Maudslay, 47, has risen swiftly since the takeover in 1989 of Northern Engineering Industries by Rolls-Royce. Before becoming md in 1992 of the Industrial Power Group, an amalgamation of Rolls-Royce's non-aerospace operations and NEL, he was md of turbine generator manufacturer NEL Parsons. He began his career with Bruce Peebles, part of NEL, in 1968 and has subsequently held a wide range of UK and overseas appointments within NEL.

Jules Burns and Brenda Smith (above left) have been promoted to director of programme and management services and md of Granada Enterprises, and director of resources, respectively, and join the board of GRANADA TELEVISION.

Graham Bibby (above right) has been appointed sales and marketing director of WRIR Pumps on the retirement of Harry Lang. Gerry Malley has been appointed regional director, Far East and South East Asia.

Chris Brandon-Trye has been appointed finance and administration director and Mark Spillman sales director of Parfums Christian Dior (UK), part of LVMH.

### Non-executive directors

John Gardiner has completed his term at POWERGEN.

John Crabtree as chairman at RICHARDS GROUP on the retirement of Peter Hodgson.

Nick Chamberlain, director of Clive Discount, at de MORGAN GROUP and as chairman of its subsidiary WOOLGATE PROPERTY FINANCE.

Lord Cobbold, former director of financial markets at Hill Samuel and currently md of Geacorp and chairman of Lytton Enterprises run from his family home, Knebworth House, at CLOSE BROTHERS.

Andy Lusher, retired director of Marks & Spencer, at HAMLET GROUP.

David Sanworth has retired from THORNTONS.

Willy Bauer, chief executive of Wentworth Group Holdings, at MOSMANN'S.

Robert Johnson, executive chairman of Farepak, at CITY MERCHANTS HIGH YIELD TRUST.

Tim Hearley as chairman at THE ULTIMATE PERSPECTIVE.

Bruce Ralph, chief executive of Glynded International, at EIS GROUP and Sir Norman Wooding, chairman of the British Textile Technology Group, as its chairman on the retirement of chairman Michael Walters; Richard Reed, deputy chairman, is also retiring.

Desmond Watkins, visiting professor of management at Keele College, Oxford, and a senior adviser to Citibank, at CONTROL RISKS GROUP.

John Toyne has resigned from TIBBETT & BRITTEN.

Norman Lloyd-Edwards, a senior partner with Cartwrights Adams & Black and Lord Lieutenant of South Glamorgan, at the Cardiff office of BAIN CLARKSON.

Jean-Marc Cargandier at QUADRANT.

Howard Ford, IBM regional director, north west Europe, at PHONELINK.

John Wynn at STEEL BURNELL JONES GROUP, having retired from executive duties.

Philip Douglas, a former director of Morgan Grenfell and GT Management, at ALLIANCE RESOURCES.

Louis Sherwood, chairman of HTV, at ASW HOLDINGS.

Frank Davies, a director of BTR Nylex, at CANNON STREET INVESTMENTS.

David Newbigging, former finance director of Trafalgar House, at CRESTON.

Gordon Brown at QBE INTERNATIONAL.

Insurance on stepping down from being chairman and general manager.

Aylmer Leaton has resigned from SCAFA GROUP.

Tony McCann, chief executive of Brilcom, and Peter Pollock, former group chief executive of ML Holdings, at MENVIER-SWAIN GROUP.

Harry Richardson, md of financial services division of EDS-Scicon, at FLETCHER KING.

Major-General Simon Beardsworth, a defence consultant, at OMI INTERNATIONAL.

### Insurance moves

Jim Payne, one of the most prominent figures in the London reinsurance market, is to retire from the Sedgwick Group later this year. Payne, now 56, retired as chairman of Sedgwick (the Sedgwick Group's reinsurance subsidiary) at the end of last year, and will leave his position as vice-chairman of Sedgwick Group itself in March. Payne joined EW Payne in 1954 and did much to build up its reinsurance business in the 1970s and 1980s, both before and after its acquisition by Sedgwick in 1978.

More recently Payne has played a role in attracting corporate capital to the Lloyd's of London market. He will continue as a board member of CLM Insurance Fund, one of the new Lloyd's investment trusts. He is succeeded at Sedgwick by Jonathan Gilbert, deputy chairman and managing director of Sedgwick Payne and a board director of the group. Gilbert, who is also 56, has specialised in energy insurance broking. He joined Sedgwick in 1987 and was appointed to the board in 1991.

John Gussenhoven is appointed chairman of JOHNSON & HIGGINS HOLDINGS; he replaces Charles Carter and Nuno de Brito e Cunha who have become co-chief executives of London Market Investors, which is sponsored by Johnson & Higgins and Solomon Brothers.

Bill Warbey has been appointed md of FTA Insurance Services, the joint venture set up by Bain Clarkson and the Freight Transport Association.

FINANCIAL TIMES

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# China's 'Gone with the Wind'

Cinema/Nigel Andrews

Chen Kaige's *Farewell My Concubine* has been compared - by foes as well as fans - with *Gone With The Wind*. A sumptuous, switchbacking ride through Chinese history from 1925 to 1977, the film lasts three hours, boasts a giddy flamboyant cast of characters and stops off for showstopping at almost every main station in China's 20th century story.

Japanese invasion (1937); Japanese surrender (1945); Communist takeover of Beijing (1949); Cultural Revolution (1966); and finally the false dawn of post-Mao "liberalisation" (1977). No wonder both audience and characters look travel-exhausted by the close. Chen's previous work, which included *Yellow Earth*, *King Of The Children* and the majestic epic *Life On A String*, was in a contrasting Oriental-inscrutable mode. You had to scratch the austere parchment to find the feelings underneath.

Here emotions are worn on sleeve and cleave as of dazzlingly coloured silk. Dieyi (Leslie Cheung), and Xiaolou (Zhang Fengyi) are the two Peking Opera actors whose lives, loves and hates we follow through 50 turbulent years. On stage Dieyi's feminine beauty has been a legend, in an all-male theatre tradition, to play Queen to Xiaolou's King. Off-stage he plays queen with equal expertise. His unrequited passion for Xiaolou modulates between lofty stoicism and envenomed jealousy and finally leads - we have reached the moral horrors of the Cul-

tural Revolution - to his denouncing of his beloved's ex-concubine wife Juxian, played with flashing cheekbones by Chinese superstar Gong Li (*Raise The Red Lantern*). The curtain falls on two suicides, a nation in ferment, and clouds of opium smoke swirling about the stage from the drug-addicted last act. Some have cried "melodrama". But the movie's large-breasted hyperboles create their own oddly compelling rhythm and vision: compelling enough to have gained last year's Cannes Golden Palm *ex aequo* with *The Piano*. And the interplay between historical backdrop and human foreground is persuasive even when Chen takes liberties to set up frequency vibrations between the two.

The film shows its surest touch in the first scenes: Dieyi and Xiaolou as children at a Peking Opera school. Chen makes the cruelties and disciplines at this artistic forcing-house seem at once monstrous and matter-of-fact. Boys chosen to play females are forced to repeat over and over "I am by nature a girl". Bodies are rendered elastic by ruthless Peking Opera exercises. And when one boy hangs himself, Life Just Goes On. (Chen punctuates this death with a perfect surreal detail: a dusty fold-up wooden stage crashes down in the background, inexplicably,

like a fist from God.)

The power of this first sequence energises and legitimises the scenes to come. It shows us the appalling and ready us for the worse: the streets thundered through by Japanese troops, the light-raked show trials, Dieyi's lonely drift into drugs or opportunist sexual servitude. (The film shows how political fear can make mind and heart and body bow to what is expedient from regime to regime).

But the childhood scenes also introduce us to the miraculous - a cloud of butterfly kites dancing outside the school gates when two boys open them to play truant - in preparation for the marvels of defiant grace wrought by Art out of Life. *Farewell My Concubine*, which takes its own title from that of the Peking opera Dieyi and Xiaolou most often perform together, is itself a hybrid of the real and visionary. Its flourishes and extravaganzas are as integral to its straggle as its grim counting off of historical milestones. Life, Chen tells us, does not "imitate" art, nor art life. In the mind of a nation dazed by history, life and art are inextricably intertwined as part of the common dream.

Life and art are both out to lunch in Brian De Palma's *Carlito's Way*. This is the film of a

director still seeking career re-entry after the mishap of *The Bonfire Of The Vanities*. His last film *Raising Cain* was a brain-teasing thriller that met no response at the box-office. So Mr De Palma has decided to run for cover and remake, in all but name, his 1983 remake of *Scarface*.

Al Pacino, drugs, gangsters, murder feuds and a we-mean-

FAREWELL MY CONCUBINE (15)  
Chen Kaige

CARLITO'S WAY (18)  
Brian De Palma

MAC (18)  
John Turturro

MALICE (15)  
Harold Becker

business running time (2½ hours) ensue. Mr P plays Carlito Brigante: black-bearded, snappily dressed and trying to "go straight" in 1970s East Harlem after five years in prison, except that as he tells his improbably long-suffering girlfriend Penelope Ann Miller, "I gotta do just this one thing to get out." (Help a friend with a prison release.)

"Get out", he means, of the criminal milieu. Which makes it odd that the first thing a new crime-resistant Mr Pacino

does is to buy into a gangster-infested nightclub with his crooked lawyer friend Sean Penn (scarce-recognisable in curly red wig and gold-rimmed specs). Soon - to Carlito's surprise if not to ours - there is blood in the Martinis and bullet-holes in the chrome-and-crown-decor (designer, Richard "Cotton Club" Sylbert). And the prison rescue bid looks horribly as if it might go wrong...

David Koepf's script is based on two novels by Justice Edwin Torres. If he had made it three novels, we might have had some real crazy-quilted incoherence. Instead we have the sense that pages are being turned and books swapped as turgid dialogue (Pacino and Miller) alternates in random *rubato* with sudden fizzes of violence or Method acting (Pacino and Penn). As for the climax, another De Palma suspense-and-action special set in Grand Central Station (see *The Untouchables*), it seems like a director's despairing attempt to use old glories to add lustre to a stubbornly dingy project.

Mac comes to us from another Italian-American playing delicate career moves: actor turned first-time film-maker John Turturro. Mr T, he of the black wire-wool hair and frightened rabbit eyes, was the title hero of *Barton Fink* and the gibbering execution victim

in *Miller's Crossing*. Now he stars as a self-made builder in 1950s Queens, New York: one of three career-sharing Italian brothers who rage, joke, love, squabble and occasionally apply mortar to brickwork.

Turturro's Mac is based on his own father and is wonderfully full-blooded. Building, for this man, is not a job but a mythology. He lectures his siblings on *Romulus* and *Remus*. And as mishaps accumulate - Mac near-hankrupts in a bidding war for land, a worker tumbling from a roof, the brothers splitting up after a quarrel - he is right out there in the street raving and orating about the sanctity of Work.

The film could have been written by Arthur Miller and directed by Federico Fellini. Fellini would have loved the early touch of the dead father turning to his pallbearing sons to deliver his last work-proud message: "I built this coffin!" And Miller - whose Eddie Carbone in *A View From The Bridge* would happily break *grissini* with these New York Italian brothers-in-sweat - would enjoy the film's heady mixture of dynastic tragicomedy with work-ethic moralism.

Who is expected to enjoy *Malice* only Hollywood's arcaner market-research department could tell us. Category: thriller. Sub-category: "lodge-



Leslie Cheung in 'Farewell My Concubine'

from Hell". When Dr Alec Baldwin, a gifted sawbones with a tendency to float from town to town, moves in with married couple Bill Pullman and Nicole Kidman, who could anticipate that suspense, terror, insurance fraud, marital breakdown and a near-fatal hospital operation will ensue?

Almost anyone could anticipate most of these. Not just from Jerry Goldsmith's eerie, mocking music but from Harold (*Sea Of Love*) Becker's

Theatre/Malcolm Rutherford

## An Absolute Turkey

Sir Peter Hall's production of a new English version of Georges Feydeau's *Le Dindon* has a wonderful cast and some fine performances. It is always interesting, partly because it entices you to believe that the best lines and situations must be just around the corner. That illusion is maintained to the end. By then you realise what you may have suspected at the start: *An Absolute Turkey* is more a sentimental comedy than a French farce.

Here is a rather gentle tale of French life where really serious misdemeanours never quite take place, there is no cruelty, hardly anyone loses their trousers and all ends happily. In short, *Le Dindon* has become very English, more P.G. Wodehouse than Feydeau. Once you have accepted the change of genre, the piece flows along very nicely. Felicity Kendal plays Lucienne, the faithful wife who will betray her husband only if she has evidence of his own infidelity, and then for revenge - not desire. No production graced by Ms Kendal's presence can be without pleasure.

The same can be said of Griff Rhys Jones who plays Redillon, the promiscuous lover with a score card of one in three out of the women he approaches. When Lucienne becomes available, he is too tired to take advantage. Rhys Jones, too, is a joy to watch: for all his philandering he seems a nice man at heart.

The nicest man of the lot - and this may have taken the sting out of the play - is Geoffrey Hutchings as Vatel, husband of Lucienne. A charming Paris lawyer who collects paintings by the relatives of the French Impressionists on the grounds that they are so

cheap they must be a good investment, he has been unfaithful only once - with a woman called Mitzel when he had to spend to spend a month working in Zurich. There is never much chance that he will be seriously embarrassed even when Mitzel (Rosie Timson) turns up in Paris. Vatel is nearly always doing the decent thing, which is why Lucienne sticks to him.

There are also some splendid minor performances, notably by Richard Henders as a hotel page boy suffering from puberty, which is taken as some kind of disease. Linda Spurrer is an outstanding Madame Pinchard, the near totally deaf wife of a French general. She has that irritating habit of near deaf people of being sharp of hearing just when you least expect it. Lip-readers will appreciate her line: "Why do you always talk with your back to me? I can't see a word you're saying." There are far too many characters in the play: 25 altogether, played by a cast of 18. Some of the best are never allowed to develop - like Mitzel's husband who looks about as provincially Swiss as you are likely to get, but turns out to have been born in Marseilles. The multiplicity of characters slows down the pace. This is a criticism of Feydeau not of Hall: in a good farce you do not want new faces constantly bursting through doors - they distract from the framework.

It is also a mistake, despite the need to change the sets, to have two intervals. That again slows down the action. Still, the designs by Gerald Scarfe are very pretty: quite in line with the comedy that the play has become.

Globe Theatre (071) 484 5065

## 'Sunset Boulevard' in Los Angeles

Karen Fricker reviews the US premiere of Lloyd Webber's musical

If you come to Los Angeles looking for the mansion at 10098 Sunset Boulevard, you will be disappointed. That house, the setting of Billy Wilder's classic 1950 film satire of Hollywood, never existed at that location. It was a made-up address on a real street, just as Wilder's *Sunset Boulevard* was an exorbitant flight of fancy on a topic that is true-to-life indeed - Hollywood's capacity to create images and destroy lives.

If you come to Los Angeles looking for satisfaction from Andrew Lloyd Webber's new musicalisation of Wilder's film, you will be disappointed again. Lloyd Webber's *Sunset Boulevard*, which had its American premiere at the Shubert Theatre here last month, is to Wilder's original what a dirt road is to a motorway. Its display of heartless spectacle degrades everyone involved, most of all Glenn Close, who plays the faded silent movie star Norma Desmond, the role Gloria Swanson played in the film.

The musical *Sunset*, which is also playing at the Adelphi Theatre in London, features everything we have come to expect from Lloyd Webber and Co. - lavish sets and costumes, a large cast, a bloated pseudo-operatic score - but wholly lacks a consistent tone.

While Wilder's *Sunset* was an elegant fusing of send-up and homage, Lloyd Webber's wavers between the celebratory impulses of musical theatre and the ironic distance of satire, and Trevor Nunn's unassertive direction even achieves out.

The dialogue jells between spoken lines, most taken from the film (all the favourites are retained: "I am big; it's the pictures that got small"; "I'm ready for my close-up, Mr. De Mille"; and recitative, sung by Joe Gillis (Alan Campbell), the down-on-his-luck screenwriter whom Norma entraps to

stage her "return." For the music, Lloyd Webber largely recycles tunes from his past work into a grab-bag of blowzy ballads and Big Group Numbers. It is in the latter that librettists/lyricists Don Black and Christopher Hampton make their most concerted stab at irony (studio wannabes singing "Let's Have Lunch," a gaggle of fey dressers exhorting Joe to buy more clothes because "The Lady's Posing"), but their attempts at acidity clash with Lloyd Webber's peppy tunes and Bob Avian's high-energy stagings.

Amidst it all stalks Close, a marvel of ill-employed concentration. Holding her taloned hands like a surgeon leaving a scrub room, bedecked in Anthony Powell's de luxe costumes - jungle-printed pyjamas, lame dusters and jeweled turbans - she looks and behaves every inch a Norma Desmond, but she is an island of high camp in a sea of humourless ineptitude, and ends up looking foolish. An additional problem is her singing voice, which is thin and over-amplified, and her songs fail to compel. There is no reason for Norma's simple and ever-strengthening convictions to be driven home through four solo and two shared numbers, except to show off a star's voice - a rationale which made more sense in the London production, with better Patti LuPone in the role, than it does here.

It is Joe Gillis whose inner life needs revealing, for *Sunset Boulevard* is the story of his journey from professional to personal desperation and eventual destruction. Though the evolution of Joe's relationship with Norma indicates a broad range of emotions towards her - pity, curiosity, awe, disgust, admiration, greed, attraction - there is little in the dialogue or lyrics to indicate his changes in attitude. It is left to the actor playing Joe to communicate these



Glenn Close as Norma Desmond and Alan Campbell as Joe Gillis in Trevor Nunn's production

transitions through his expressions and actions, but Campbell's barking, abrasive demeanour remains the same throughout, and he and Close do not develop any relationship on stage. Campbell's golden-boy good looks do not fit the role, and he is only given one song with which to show off his excellent singing voice - the bombastic title tune.

Another character marred by the show's inept musicalisation is Max von Mayerling (George Hearn), Norma's ex-husband and former director-turned-butler, who must step outside his taciturn demeanor to inform Joe that Norma was "The Greatest Star of All." Standing stiffly and orating overblown lyrics ("there was a majaraha/who banged himself with one of her/discarded stockings/she's immortal"), Hearn, like Close, ends up with Lloyd Webber's egg on his face.

Only Judy Kuhn as Betty Schaefer, the young writer who becomes Norma's rival for Joe's affections, comes out with her reputation intact. Her songs and dialogue plausible, and her singing clear and strong, she is a lovely presence, and Campbell is at his best when he's playing opposite her.

As with all of Lloyd Webber's efforts, there is always a massive set to marvel at. John Napier's rendering of Norma's rococo palace is indeed an eerie wonder of dark wood and brass, but it has the distracting habit of levitating at the least opportune moments. Lifting up Norma's house during a New Year's Eve scene and slipping another set in underneath serves no purpose other than to prove that it can be done. Worse still are the hydraulic high jinks that accompany Joe's death scene. As the musical

makes its last attempt to draw the audience in, the set and the characters it move away from the audience for the sake of a sight gag - Joe taking a header into Norma's pool, which has implausibly manifested itself in the centre of her living room floor.

Lloyd Webber's musicals always fare well in spectacle-loving Los Angeles, and the added frisson of a show about itself has set the city *Sunset* crazy, despite mixed local reviews. *Sunset* set a Shubert Theatre box-office record (\$513,130) the day after opening. Meanwhile, the gossip about whether it will be LuPone or Close who plays Norma when *Sunset* opens on Broadway this autumn rages on, but what does it matter? Both are big stars, and this musical is too small for either of them.

## INTERNATIONAL ARTS GUIDE

### ATHENS

Megaron A Barok cycle opens on Sun with the first of three recitals by Bartok String Quartet. Next week's events include two concerts by the Budapest Festival Orchestra conducted by Ivan Fischer, featuring Duke Bluebird's Castle and extracts from Lohengrin. Fischer also conducts the musical accompaniment to Hyson Mime Group's performance of *The Miraculous Mandarin* on Jan 14 and 15, paired with Mahler's *Das Lied von der Erde* sung by Agnes Baltsa and Kim Begley (01-728 2833/01-722 5511).

### BOLOGNA

Teatro Comunale Sun: Gianluigi Gelmetti conducts first night of Roberto de Simone's production of *L'italiana In Algeri*, with Bernadette Manca di Nissa, Rookwell Blake and Michele Pertusi (repeated Jan 11, 13, 16, 18, 20, 23). Tues in Palazzo dei Congressi: Modern Dance Theatre

(Biglietteria, Ente Autonomo Teatro Comunale di Bologna, Largo Respighi 1, 40128 Bologna. No telephone bookings accepted. For information, call 051-529999).

### CATANIA

Teatro Bellini Jan 11, 13, 16, 18, 20, 23. I Puritani with Lucia Aliberti, Salvatore Fisichella and Dmitri Kavaleros (095-7150 921).

### GENOA

Teatro Carlo Felice Jan 13, 16, 19, 22, 23, 25, 27, 28, 30: Nabucco with Ghena Dimitrova and Leo Nucci (010-589329).

### LONDON

**THEATRE**  
● An Absolute Turkey: the Peter Hall Company's new production of Feydeau's farce, starring Felicity Kendal and Griff Rhys Jones. Just opened (Globe 071-484 5067).  
● The Cavalcadors: the Abbey Theatre Dublin production of Billy Roche's play, directed by Robin Lefevre. Opens tonight (Royal Court 071-730 1745).

● Angels in America: the two parts of Tony Kushner's epic contemporary drama can be seen on separate days in the Cottesloe, in repertory with an acclaimed touring production of Brecht's *Mother Courage* (National 071-928 2252).  
● Macbeth: Derek Jacobi as Shakespeare's Scottish king in a new RSC production directed by

Adrian Noble (Barbican 071-638 8891).

● Wildest Dreams: Alan Ayckbourn's dark comedy directed by the author for the RSC (The Pit 071-638 8891).

● Cabaret: Sam Mendes directs one of the great modern musicals, with Jane Horrocks as Sally Bowles and Alan Cummings as Emcee at the Kit Kat Club (Donmar Warehouse 071-867 1150).

● An Inspector Calls: the award-winning National Theatre production of J.B. Priestley's play (Aldwych 071-336 8404).

● Plat: Elaine Page stars in Pam Gems' musical play about life and times of Edith Piaf. Directed by Peter Hall (Piccadilly 071-867 1118).  
● Ticket information, phone Theatreline from anywhere in UK: Plays 0836 430959 Musicals 0836 430980 Comedies 0836 430981 Thrillers 0836 430982.

### MUSIC/DANCE

Covent Garden The Royal Ballet has Kenneth MacMillan's production of Prokofiev's *Romeo and Juliet*, plus a mixed programme featuring works by Ashton and Balanchine. English Bach Festival presents Monteverdi's *L'Orfeo* on Sun. Next week's performances (Jan 11-17) are sponsored by Paul Hamlyn Foundation for first-time attendees of opera and ballet at the Royal Opera House, and are not available for direct booking. The next Royal Opera production is Cammen, opening Jan 21 with a cast led by Denyce Graves, Leontina Vaduva, Neil Shicoff and Barzeg Tumanyan (071-240 1066).  
South Bank Centre Ben Stevenson's English National Ballet

production of *The Nutcracker* runs daily except Sun till Jan 22 (071-928 8800).

● Colliseum ENO repertory this month consists of David Pountney's new production of Smetana's *Two Widows* starring Marie McLaughlin and Anne-Marie Owens (till Jan 20). Die Fledermaus with Vivian Tierney as Rosalinda (till Feb 10) and a revival of Nicholas Hytner's production of *Xerxes*, opening Jan 14 with Louise Winter in the title role (071-356 3161).

● Barbican Travelling Opera presents its popular version of Die Zauberflöte tonight and tomorrow. Mstislav Rostropovich gives a cello recital on Sat, and Rafael Frühbeck de Burgos conducts the LSO on Sun in works by Mozart and Beethoven, with piano soloist Alicia de Larocha (071-636 8891).

### MADRID

Auditorio Nacional de Musica Lindsay Quartet gives the final instalments of its Beethoven quartet series next Wed and Thurs (01-337 0100).  
Teatro Lirico La Zarzuela The next opera production is *Der Freischütz*, opening Jan 22 with a cast led by Poul Elming and Ekkehard Wlaschiha (01-429 8225).

### MILAN

Teatro alla Scala Midori gives a violin recital on Mon. A new production of *The Fiery Angel* opens on Jan 14 with a cast headed by Galina Gorchakova and Sergei Laferkus. Maurizio Pollini gives a

piano recital on Jan 17 (02-7200 3744).

### NAPLES

Teatro San Carlo Jan 15, 18, 21, 23, 26, 29: La traviata with Giuseppina, Vincenzo La Scala and Roberto Servino (081-797 2331).

### PALERMO

Teatro Massimo Jan 7, 9, 13, 16, 19, 22, 25: Gianandrea Gavazzeni conducts Alberto Fassini's production of Roberto Devereux, with Denia Gavazzeni Mazzola and Pietro Ballo (091-6053 315).

### PRAGUE

**CONCERTS**  
Dvorak Hall Next Mon: Czech Nonet plays chamber music works by Forster, Martinu and Spohr. Next Wed: Skampon Quartet. The next Czech Philharmonic concerts are on Jan 28 and 29 (02-266 0111).  
Smetana Hall Next Tues and Wed: Eli Jaffe conducts Prague Symphony Orchestra in works by Verdi, Ben Haim, Bloch and Bernstein (02-232 2501).

### OPERA

Prague State Opera Tonight: Beethoven's *Leonore*. Tomorrow, Sun afternoon: Die Fledermaus. Sat: La traviata. No performances Jan 10-20 (02-265553).  
National Theatre Repertory includes new productions of Dvorak's *The Jacobin* and Janacek's *The Makropoulos Case* (02-205364).

● For pre-booking and information about these and other events, contact city centre ticket agencies (Slna, Wenceslas Square 28 in the passage, tel 02-261602, or Bohemia, Na Příkopě 16, tel 02-228738, or Melantrich, Wenceslas Square 38 in the passage, tel 02-228714) and theatre box offices. Tickets can be ordered from abroad through Bohemia Ticket International, Salvatorska 6, Prague 1 (tel 02-2422 7832 fax 02-2481 0369).

### ROME

Teatro Valle Sat, Sun, Mon, Tues: Christian Thielemann conducts Orchestra dell'Accademia di Santa Cecilia in a Viennese programme, with soprano Luciana Serra (06-678 0742/06-6880 3794).  
Universita La Sapienza Sat: Midori violin recital. Jan 15: Amadeus Chamber Orchestra. Jan 22: Cherubini Quartet. Jan 29: Lynn Harrell (06-381 0051).  
Teatro Il Sestina Sun morning: Igor Oistrakh violin recital. Jan 17: Salvatore Accardo. Jan 30: Pekine Sisters (06-6734 4864).  
Teatro Olimpico Next Thurs: Giuseppe Sinopoli conducts Webern and Schoenberg. Jan 20: Bartok Quartet (06-320 1752).

### VENICE

Teatro La Fenice Oleg Caetani conducts orchestral works by Bartok and Bruckner on Jan 13 and 14. The next opera production is Les Contes d'Hoffmann, opening Feb 3 (041-521 0161).

### ARTS GUIDE

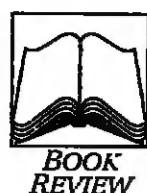
Monday: Berlin, New York and Paris.  
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.  
Wednesday: France, Germany, Scandinavia.  
Thursday: Italy, Spain, Athens, London, Prague.  
Friday: Exhibitions Guide.

### European Cable and Satellite Business TV

(Central European Time)  
**MONDAY TO FRIDAY**  
Super Channel: European Business Today 2230; repeated 0630, 0715  
**MONDAY**  
Super Channel: FT Reports 1230.  
**TUESDAY**  
Super Channel: West of Moscow 1230  
Euronews: FT Reports 0745, 1315, 1545, 1845, 2345  
**WEDNESDAY**  
Super Channel: FT Reports 1230  
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Euronews 0745, 1315, 1545, 1845  
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Sky News: FT Reports 1730; 0430



# Vision of heaven in their own kind of hell



Mr Shimon Peres, Israel's foreign minister, has had a busy, successful year and is obviously in celebratory mood. On the eve of his 70th birthday in Norway he completed the negotiations with the Palestine Liberation Organisation which, on September 13, brought him to the White House lawn for the historic signing of the declaration of principles.

Now, even before the two sides have agreed on the first stage implementation of that outline agreement, Mr Peres has sketched out an extraordinary vision of what peace could mean to the region. "The world has more money than ideas. The new Middle East is an idea whose time has come," he declares.

Both propositions deserve to be treated with the deepest scepticism. But so only a few months ago, would the suggestion that Mr Yasser Arafat, the PLO chairman, was about to shake the hand of Mr Yitzhak Rabin, the prime minister of Israel. Mr Peres's part in making that breakthrough possible gives him more justification than most for adopting the role of visionary, even though rather more residents of the Middle East would be tempted to characterise his musings as verging on fantasy.

With negotiations still so delicately poised, it was probably unrealistic to expect Mr Peres to provide much detail on the process which led to the Israel-PLO agreement. His account is impressionistic, imprecise on timing, but peppered with useful interpretations of Israeli and Palestinian motivation, particularly that of Mr Arafat.

He views the Palestinian leader as a man determined, above all else, to retain control of the PLO. Any agreement reached without Mr Arafat's personal involvement would have eroded his authority. So, according to Mr Peres, every time the Palestinian-Israeli negotiations in Washington looked as if they were making progress, Mr Arafat would issue instructions that blocked

**THE NEW MIDDLE EAST**  
By Shimon Peres  
with Arye Naor  
Element 224 pages £16.99

further movement. Meanwhile the real work was being done in Norway, with the great advantage for Israel of not needing to acknowledge Mr Arafat's ultimate authority until after a deal was struck.

But that, too, may have been one of the flaws in the agreement. Mr Arafat's autocratic behaviour, then and now, has cost him valuable support within the PLO, while also delaying the creation of procedures and administrative structures which are urgently needed if the Palestinians are to assume greater control over their own affairs in the West Bank and Gaza Strip. At the same time it is increasingly obvious that Mr Arafat's interpretation of the declaration of principles is seriously at odds with that of Mr Peres.

This makes it all the more difficult to be carried along by Mr Peres's vision of a Middle East developing on similar lines to Nafta, Asean or the European Union. The conceptual leap is just too vast to be contemplated by anyone with much experience of the Arab world. An Israel-Palestinian deal, still five years from consummation even if all progresses smoothly, is just one element in a complex mosaic of issues and relationships over which Israel has little or no influence.

Mr Peres says that Israel cannot dictate the conditions for peace, but he should also recognise that for many Arabs the present moves towards a settlement are the final confirmation of their future.

While it may be his finest moment, it is their acknowledgement that the struggle of the past four decades has proved largely fruitless. Israel's continued determination to prevent the creation of an independent Palestinian state, and to retain full control over Jerusalem, is a powerful reaffirmation of its regional dominance.

Against such a background,

Mr Peres suggests that the Arab oil-producing countries should donate 1 per cent of their revenues towards regional development that would stretch from Eritrea and Yemen, through the Gulf to Egypt, Lebanon, Syria and, of course, Israel. New transnational motorways would be built, ports shared, water piped, canals constructed, oil distributed, the Hijaz railway reopened, deserts turned from brown to green and, even more fancifully, dictatorships transformed into democracies.

To support his argument, Mr Peres cites what has happened in Egypt since it made peace with Israel. Cairo and Alexandria, he claims, have been transformed beyond recognition in the past decade, and President Hosni Mubarak is likely to go down in history as one of the great builders of Egypt. Even those with the deepest attachment to Egypt and its leader might have difficulty in recognising Mr Peres's description, which typifies an endemic problem for Israelis whose received perceptions of their Middle Eastern neighbours inevitably far outweigh their personal experience.

Mr Peres might do well to listen to his deputy, Mr Yossi Beilin, who told Palestinians recently that, if they genuinely feared Israel wanted to dominate them economically, he would prefer to drop all further talk of closer links between the economies.

There might, just, be a brighter economic and political future ahead for countries in the Middle East, but it must be remembered that they include Iran, Iraq, Algeria, Sudan and Libya, and a raft of others with problems almost as grave.

If Israel is able finally to conclude peace treaties acceptable to its neighbours, it would represent a significant contribution to Middle East stability. But beyond that, the countries in the region will go to heaven, or to hell, in their own way. Mr Peres has already left a personal mark on the history of the region and should be wary of damaging that achievement by now appearing to reach too far.

Roger Matthews

# The spectre that is haunting Europe

By Samuel Brittan

Marx and Engels began their celebrated Communist Manifesto of 1848 with the resounding words: "A spectre is haunting Europe - the spectre of communism." Communism may have gone. But a different economic spectre is haunting the west. It is one known by the less resounding title of "the factor price equalisation theorem".

To appreciate what this is all about we need to go back to the fundamental proposition of international trade theory and indeed of all economics. It is that voluntary exchange makes both sides better off. Otherwise the exchanges would not take place. The proposition has been known for over 200 years, at least since Adam Smith. The rest is elaboration.

Part of this elaboration has, however, been casting a shadow over the free trade case for the last 70 years or so. For in the 1920s a "theorem" was promulgated by the Swedish economist and statesman Bertil Ohlin known as "factor price equalisation". A "factor" is what a businessman would call an input. Trade economists tend to group these inputs into very broad categories, such as capital, land, skilled and unskilled labour.

The modern statement of the theorem is due to the Nobel Prize winning economist, Paul Samuelson. It asserts what many practical men have long supposed: that when available production techniques are similar, transport costs are low, and several other conditions are met, the earnings of "factors" in different countries will tend to equality under free trade. For instance, wages of unskilled labour in the US will fall and unskilled labour in India and China rise towards a common level.

During the golden age of the 1950s, 1960s and early 1970s there was much arid armchair discussion of the assumptions under which factor price equalisation held and how likely they were to be fulfilled. (The interested reader will find the key arguments in, for instance, the 1969 Penguin *International Trade Selected Readings*, and in Max Corden's *International Trade Theory and Policy*, Edward Elgar, 1992). Meanwhile, trade was being liberalised and expanded and real pay was rising in the industrial west.

But with the stagnation in US blue-collar wages of the 1980s, and the rise in European unemployment, factor price

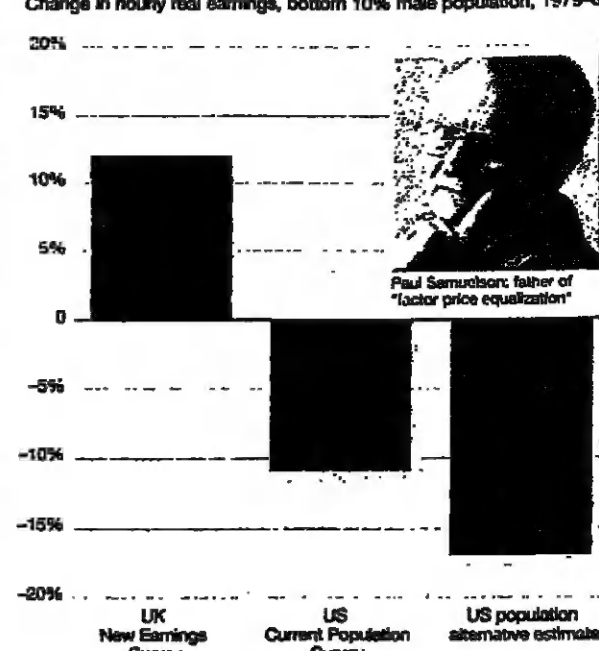
equalisation entered the world of policy argument. Indeed, in another echo of Karl Marx, some economists have been reminded of his theory of the immiseration (growing poverty) of the proletariat. An American economist of uncompromising pro-free trade views, Jagdish Bhagwati, subtitled a recent co-authored paper (available from the American Enterprise Institute) "Is Marx striking again?" A well-known British economic consultant, Douglas McWilliams, has called a recent lecture "Perhaps Marx was right after all". Paul Samuelson himself, lecturing in Italy in 1992, remarked with cautious alarm: "As the billions of people who live in east Asia and Latin America qualify for good, modern jobs, the half-billion Europeans and North Americans who used to tower over the rest of the world will find their upward progress in living standards encountering tough resistance."

Nevertheless, a person's younger self is often wiser, and I found more helpful a statement Samuelson made 51 years before: "It has been shown that the harm which free trade inflicts upon one factor of production is necessarily less than the gain to the other. Hence, it is always possible to bribe the suffering factor by subsidy or other redistributive devices so as to leave all factors better off as a result of trade." This, indeed, would also be my own "executive summary" of the whole discussion.

Is freer trade, however, really depressing the pay of an important section of workers in the west? Average real hourly earnings of all US private sector workers fell between 1979 and 1989 from \$8.17 (in dollars of 1982 purchasing power) to \$7.45. Even allowing for fringe benefits, and taking in the self-employed, they virtually stagnated (rising by an average of 1/2 per cent per annum). The dispersion between high and low-paid workers has increased

## Low wage movement in US and UK

Change in hourly real earnings, bottom 10% male population, 1979-89



Source: Freeman, Katz, paper for IFS, 1993

to levels greater than anything seen since 1940. In the same period the differential earnings of college graduates increased by 30 per cent relative to those with only high-school education. Worst of all, the real hourly wages of young males with 12 or fewer years of

**'The suffering factor can always be bribed, leaving all factors better off from trade'**

schooling dropped in absolute terms by 20 per cent.

The same pressures that have expressed themselves in the US in pay stagnation have come to the surface in Europe in unemployment and non-employment (that is workers who have left the official labour

force). In the UK both symptoms can be found, as detailed by Edward Balls in his contribution to the booklet *Work and Welfare* (published by the Institute of Public Policy Research). His view is that developing country exports still account for too small a proportion of manufacturing sales in the west to explain the downward pressure on unskilled wages. Bhagwati also dismisses scare stories depressing the pay of unskilled workers in the US. For the same influences should also depress prices of US imports and domestic substitutes for imports, relative to prices in general; there is no sign of this.

Bhagwati's explanation is "skill-based technical change" mainly of domestic origin. Technical change, he suggests, has been focused more than in the past on the sectors needing

high skills. Trade may, however, have an indirect effect here. For it makes production footloose and small cost changes can cause production to migrate between countries. This results in more labour turnover and less training effort. Other sources of pressure include the effect of import pressure in eroding the differentially high wages obtained by unions in industries such as cars and steel.

But whatever the position in the past, international trade movements could well impose pressures on pay levels in future. McWilliams suggests that real hourly labour costs in Europe are likely to decline by over 1 per cent per annum over the next quarter century. He argues that a combination of population growth and spreading literacy will expand the world's labour force - skilled as well as unskilled - from 600m at present to around 4bn in 25 years. Thus labour will become very plentiful and capital extremely scarce.

But there are countervailing factors. If real pay in the developing and former communist countries remains low relative to productivity, as McWilliams postulates, then there must be one of two consequences. There could be a rise in the real exchange rates of these countries, thus dampening their competitive edge. Alternatively, they will accumulate vast export surpluses which can be used to finance the required increases in the world capital stock. This investment in itself will be a source of demand for the products and labour force of the old, as well as of the new, industrial countries.

The implications for policy are indeed not very different whether the downward pressures on labour demand come from imports or from indigenous change. A familiar response is the call for more education and training. There is also the need for more sensitive social security arrangements which will encourage people to stay in the labour market, even on low or part-time pay. But so far the debate is very incomplete. Much more analysis is required of likely pay trends in developing and former communist countries and how they are likely to spend their growing export proceeds. If this were done, their emergence into the world economy may seem less of a threat and more of an opportunity than they do at present.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Company harmony can show way to peace in N Ireland

From Mr P R Dougan and others

Sir, Mackie International is located on the Belfast peace line.

All sections of the community enjoy employment in this company, a world leader in the manufacture of textile machinery, in an atmosphere of co-operation, free from discrimination and sectarian division. Mackie International's employees have worked together throughout the most difficult years in Belfast's troubled history, yet with little disturbance to its internal harmony.

Peace on Belfast's peace line does exist: it has been established within the Mackie company community. All that is required is the extension of the peace process beyond the company boundaries to the entire

community. We have proved it is possible.

Our hope for 1994 is that all our citizens will strive vigorously to achieve both peace and together, prosperity in west Belfast and beyond.

It is possible. It can be achieved.

P R Dougan, chief executive, Mackie International, 385 Springfield Road, Belfast BT12 7DG. Northern Ireland, R J Patton, general manager, J R Dunlop, personnel manager, P Auld, convenor of Amalgamated Engineers and Electrical Union, S Kane, convenor of Transport and General Workers Union

### Prize size no disincentive

From Mr Tom Threlfall

Sir, Unlike R L Webb (Letters, January 1), we do not think the introduction of a £1m monthly jackpot prize will be counter-productive. We know from our post bag that a lot of people will be delighted at the chance of becoming an overnight millionaire.

The overall size of the prize fund has been increased, in order to accommodate the new prize structure. And we will continue to pay out more than

185,000 prizes each month in the range of £50 to £100,000, as the odds against winning a prize in any monthly draw remain unchanged at 15,000 to 1 for each £1 bond unit.

We cannot please everyone. However, we think that we have the spread of prizes about right.

Tom Threlfall, deputy controller, Premium Bond Office, National Savings, Blackpool F73 9TP

### Co-operation in Scott inquiry

From Mr Christopher Muttukumaru

Sir, Your story, "Further delays for Iraq arms inquiry" (January 5) suggests ministers are in some way responsible for delaying the work of Lord Justice Scott's inquiry. On the contrary, all serving ministers and former ministers have, thus far, co-operated fully. So far as Lord Trefgarne is

concerned, I have been informed by his solicitors that he is considering with them whether to provide written and/or oral evidence. Christopher Muttukumaru, secretary to the inquiry, Inquiry into exports of defence equipment and dual use goods to Iraq, 1 Palace Street, London SW1E 5HE

### 'Good year' for pension funds may have been relatively poor

From Mr Gordon Clark

Sir, I find your article, "Good year for occupational pension funds" (January 4) - regarding the "impressive" performance of UK pension funds in 1993 - somewhat misleading.

On the basis used by many actuaries to value the assets of an ongoing pension fund, pension scheme assets actually fell by about 1 per cent in 1993. The reasons: the changes in ACT in the April Budget effectively acted as a tax on schemes' future income, and corporate dividend growth was

sluggish to say the least.

Those who would seek to accuse the actuaries of living in an ivory tower would do well to consider the number of articles appearing in your paper which attempt to rationalise the current levels of equity markets - shades of 1987, perhaps? Those who would dismiss the actuaries' views out of hand can always fall back on market values. On this basis the investment return was indeed 27.5 per cent. However, the market value of the liabilities of the

typical scheme will have increased during 1993 by some 25 per cent due to the fall in long-term interest rates. Both figures need to be considered together.

There is a serious point to be made here. Namely the widespread misconception that short-term market movements have an immediate impact on the long-term finances of pension funds.

It is important that the long-term nature of corporate pension provision is more widely understood. Rather

than a good year for occupational funds, 1993 may prove to have been a relatively poor one, with the result that more companies will have to end their contribution holidays or increase their level of contributions, thus continuing a process widely publicised in your paper in 1993. Gordon Clark, actuary, Alexander Clay & Partners, Carnegie House, Peterborough Road, Harrow, Middlesex HA1 2AJ

### Mechanisms for unitary councils already in two-tier system

From Mrs M P Case

Sir, Martin Eastaig, chief executive of the Local Government Commission, described his vision (Letters, December 29) of the outcome of the commission's local government review - "a structure that will ensure local government in the future meets the needs of the community in such a way that many of the functions now undertaken by quangos may instead become the responsibility of local authorities".

That future is not equally envisioned by ministers who are hardly likely to concur

with the implied undermining of major Conservative restructuring in the fields of, for example, health, education and waste management. There, power and responsibility have been passed to trusts, to parents and teachers, to companies at arms-length and more commercially driven than local councils.

Moreover, on the ground in the shires, notably in my own county, the preferred option being urged by the lead commissioner, namely the creation of aggregations of districts, ostensibly unitary, is already

necessitating proposals for the establishment of a range of joint strategic authorities. They include transportation, and planning, and joint boards for police, fire, magistrates, probation etc. Specialist areas in child care, and the education of children with learning difficulties, are to be handled by agencies; county archives, the Lord Lieutenancy and other functions will be managed by different "lead" authorities.

Surely all of these mechanisms are as dispersed and distanced from the new unitary

council concept as the apparently displaced quangos. How can a system be sufficiently resilient to take over the roles of quangos, and yet require the creation of myriad bodies to facilitate anew the combination of strategic thinking and local delivery which are the hallmark of the present two-tier system in many parts of England?

Pat Case, Leader of the Conservative Group, Lancashire County Council, County Hall, Preston, Lancashire

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Thursday January 6 1994

London Police has been filled. Bill Taylor, 47, an assistant commissioner at Scotland Yard, ■■■ have beaten Colin Coxall, the acting commissioner ■■■ the City Police, ■■ a post which ■■■ been empty since Owen Kelly retired unexpectedly early. Taylor will get ■■■■ than ■■■■ a year to police the Square Mile, ■■ he need ■■■■ worry about having to cancel Royal visits because of a shortage of funds. And given ■■■■ reported crime in the City ■■■ per cent down in 1992 compared with ■■ per ■■■■ rise ■■■■ the nation, his hobbies should have plenty of time to capitalise ■■■ their success in tracking down fraudsters.

Not that the City is free of traditional crime. Commander Hugh Moore, ■■■ respected number three in the City Police, died last month, ■■■■ than fortnight after being mugged by a ■■■■ he was trying to arrest in Old Jewry, near the force's headquarters.

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## PC Watch

■ Alas, political correctness ■■■ reached Smythsons, the Queen's Bond Street stationers. Former recipients of The Smythson Businessman's Organiser, staple present for the ■■■ who has everything, now have ■■■ make do with ■■■ Business Organiser. "We still refer ■■■■ the Businessman's Organiser here; it's the same thing," trills an assistant.

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## France launches newly independent central bank

John Ridding and  
Alice in

The French government yesterday completed the final stage of creation of an independent central bank, appointing a nine-member council which will have autonomy in the conduct of monetary policy and the determination of interest rates.

Mr Edmond Alphandery, the economy minister, described the establishment of the Bank of France's monetary policy council as "an historic step". He said the council would be as independent as the Bundesbank in the formulation of monetary policy.

The reform, according to Mr Alphandery, should strengthen the credibility of anti-inflationary policies and brings France into line with requirements of the Maastricht treaty on European Union. Under the treaty, member countries must establish independent monetary authorities as part of the second phase of monetary

union. The nine-member council will be headed by Jean-Claude Trichet, the governor of Bank of France, and his two deputies, Hervé Hannoun and Mr Denis Fernan.

The lay members, described by Mr Alphandery as "respected and representative", are drawn from a range of occupations: journalism to industry. They include Mr Michel Albert, chairman of Assurances Générales de France (AGF), the state-owned insurance group, and Michel Sapin, the former socialist finance minister.

The six lay members have nine-year terms, while the Bank of France (AGF) has six-year terms. Economists and they did expect any substantial changes in the conduct of monetary policy.

"Mr Trichet and other influential members of the council support the present policy of gradually reducing interest rates, while maintaining stability of

currency," said one currency analyst. The newly independent central bank does, however, have room to ease borrowing.

The reform of the French franc the new European exchange rate bands, from which it was freed following the summer's currency crisis, could allow a reduction in the intervention rate, the floor for money market rates, from its current level of 6.2 per cent.

Council members must give up their full-time jobs, a condition which creates a need for a replacement for Mr Albert at AGF. His departure for the monetary policy council creates a vacuum at the top of the country's third largest insurance group at a time when it is preparing for privatisation.

Editorial Comment, Page 13  
Maastricht a real test, Page 2  
Defenders of the franc, Page 2

## Croats are warned they face economic sanctions

By Laura in Belgrade and Robert Mauthner in London

Mr Madeleine Albright, US ambassador to the United Nations, warned Croats yesterday that it could face international economic sanctions unless it stayed out of the Bosnian war. The warning, issued during a conference in Zagreb, the Croat capital, came as Moslem and Croatian negotiators in Vienna promised to make "firm efforts" to stop the war in central Bosnia at a top-level meeting in Bonn on Saturday.

Mrs Albright said the US was "very concerned" by the reported activities of the Croatian military in support of the Bosnian Croats. "We have in a number of ways warned the Croats government and military specifically on the subject," she said.

The statement followed statements by President Franjo Tudjman and his senior officials that they might intervene directly to support Bosnian Croats. Tudjman, who has been criticised for support of Bosnian Croats in the central Sava valley.

In spite of government denials, UN officials and Lord Owen, the European Union's mediator on Yugoslavia, have claimed that Tudjman has already given military aid against both Bosnian Serbs.

In an interview on Britain's 4 television last night, Lord Owen said the international community should react as strongly as it did to the Serbian military intervention in Bosnia in 1992.

Mrs Albright's strictures coincided with harsh criticism of all the participants in the Bosnian war from the Vatican, normally an unconditional supporter of Roman Catholicism.

"The individual, much less politicians, can make themselves liable to people to ravage each other and wait a while which would be the rotten end of the world, or the crushing of the world by the other," a Vatican spokesman said.

The joint statement issued in Vienna by Mr Haris Silajdzic, Bosnian prime minister, and Mr Mate Granic, Croatian foreign minister, said their plan to halt hostilities would be put to their respective presidents in Bonn on Saturday.

An agreement in Bonn is clearly a vital condition for progress in full-scale negotiations, including the Serbs, who took place in Geneva on January 18. In Paris, the foreign ministry said France was asking the US to help in two proposed operations in Bosnia to relieve Serb pressure on Moslem enclaves. It wanted air power and logistical support to lift the Serbian blockade of Tuzla airfield in northern Bosnia and allow a Danish armoured column to relieve the besieged town of Srebrenica.

## Kmart's store of trouble

Kmart's disappointing earnings record over the past five years certainly demonstrates the need for management action. Yet its restructuring plan has clearly proved insufficiently bold to help it catch the arch-rival Wal-Mart. Yesterday's announcement of further store relocations and refurbishments, and the partial flotation of several specialist chains to help it, is an attempt to tackle some of the problems. Many of Kmart's main discount stores remain small and badly located to compete effectively against Wal-Mart. Its distribution network is also inferior to Wal-Mart's which boasts technological innovations such as satellite location of its supply lorries and three-dimensional bar coding of goods by product and destination.

But perhaps Wal-Mart's decisive advantage has been its devoted decision making and close integration with local communities. That has enabled it to establish a natural local presence - an image which Kmart will find it hard to change. By contrast, Kmart's attempts to cluster its specialist sports equipment, home and garden supplies shops around a spruced Kmart store (the sending a confused and over-complex message to consumers. Some of the specialist retailing operations are good, but Kmart's involvement looks increasingly irrelevant. Kmart's share rating is now barely a third of Wal-Mart's. Full demerger and an overhaul of all aspects of the discount chain may be the only way to close part of the gap.

### Germany

Today's Bundesbank council meeting is expected to decide on interest rates. Given the further rise in unemployment in December, a post-reunification high, the economic outlook is hardly encouraging. The 2.1 per cent drop in November industrial production makes it more or less certain that economic output fell in the fourth 1993 quarter while the 0.8 per cent drop in new orders does not bode well for the first quarter of this year. Since the Bundesbank seems generally to be that inflation is on a downward trend, that would call for a further cut in official rates - especially since economic recovery could yield productivity gains which would help keep price inflation under control.

Yet the Bundesbank might ignore the weakness of both the D-Mark and German bonds. Germany stands for

### THE LEX COLUMN

German interest rates



Source: Datastream

shares directly from trustee yesterday rather than taking their chances in the market.

The episode signals a mood of activism among trustees, so much better. Increased competition from insurance companies is certainly an incentive to establish a trust to sharpen their act. But it would be better if similar sticky situations could be avoided in future. Covenants which restrict bondholders' entitlements to interest payments explicit in such circumstances would be a good place to start. Ensuring that interest payments fall several weeks before conversion might help avoid confusion.

Hepworth may have mixed feelings about the operation. The repurchase facility ensured an orderly market yesterday, though a per cent of the company's enlarged equity changed hands. Law Debenture's intervention will have pleased shareholders but could mean additional interest. With gearing falling from 100 per cent to little more than 10 per cent, the bank is safely converted. Hepworth can afford to pay the price.

### Granada/LWT

The failure of the 'quartet' of television companies to make music together severely impairs LWT's defence strategy. It may also leave Anglia as a bid and leaves Yorkshire-Tyne Tees' shares looking horribly overvalued. LWT will now have to rely on the defence that television will be re-rated as industry regulation is relaxed. The rival bidders may already be running scared of the prices being slapped on the table. Besides, budding media conglomerates are more likely to want programme copyrights than the right to run TV channels.

Granada may try and despatch LWT quickly by pitching in with a higher cash offer. But it has some fine calculations to make if it does so. LWT's takeover of the LWT Trust taking the initiative in the advantage of Hepworth's bondholders. While the company was entitled to its £100m convertible issue last month, the timing meant bondholders had to lose their final interest payment and understandably had hard feelings by Tuesday as a wrinkle in the covenants, though, Law Debenture was able to convert on their behalf - after the board's agreement.

An unusual purchase facility arranged through Citicorp allowed bondholders to buy back

### Hepworth

Trustees are much criticised for their passivity in defending investors, so it is refreshing to see Law Debenture Trust taking the initiative in the advantage of Hepworth's bondholders. While the company was entitled to its £100m convertible issue last month, the timing meant bondholders had to lose their final interest payment and understandably had hard feelings by Tuesday as a wrinkle in the covenants, though, Law Debenture was able to convert on their behalf - after the board's agreement.

An unusual purchase facility arranged through Citicorp allowed bondholders to buy back

## US warns Japan against relying on a weaker yen

George in Washington

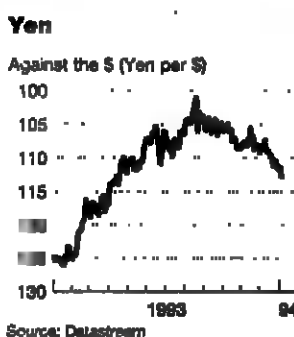
The US yesterday renewed its call for the Japanese government to stimulate its country's economy, and warned it not to hope for a weaker yen to pull it out of recession.

Mr Lloyd Bentsen, the US Treasury secretary, said Japan still had a huge trade surplus and could not look to the US and other countries to make up for its domestic demand.

"Allowing the yen to slide is not acceptable way out of recession for Japan," Mr Bentsen said in a speech yesterday at the Brookings Institution, a Washington think-tank.

Although foreign exchange traders had been waiting for Mr Bentsen's speech, the yen strengthened only modestly in remarks.

Mr Bentsen said he wanted to see economic policies that would stimulate growth in Japan and



Source: Datastream

help Japanese consumers. "I think if they do that the yen will reflect it," he added.

Presenting an overview of the Clinton administration's economic policies, Mr Bentsen expressed confidence that the steps already taken in reducing the US federal budget deficit would bring more economic good to Japan.

Growth had accelerated steadily throughout 1993 and

should reach between 4 and 5 per cent in the fourth quarter, he said, with the inflation rate of 2.5 per cent well below what it had been for years.

"This year I'd like to see us achieve a solid 4 per cent real growth - and hold inflation to approximately 1 per cent. That would allow interest rates to remain relatively low and reduce further the unemployment rate," Mr Bentsen said.

Noting that, like millions of US homeowners, he had taken advantage of lower interest rates, Mr Bentsen said he had secured an adjustable rate mortgage, "which means I'm optimistic about what's going to happen to interest rates".

Although he said the budget deficit for 1993 fiscal year, starting October 1, would be only about \$100bn, much lower than the \$200bn forecast for earlier years, he warned that the deficit would be very tight.

## Greece at odds with EU

Continued from Page 1

was "a provocation".

Mr Pangalos said the Skopje government had to guarantee to respect Greece's border, while Mr Papandreu hoped that those of his partners who had recognised Macedonia "will exert influence on the EU and not only on us".

Mr Jacques Delors, Commission president, yesterday steered well clear of the Macedonian controversy, in spite of fears in Brussels and member state capitals that it might provoke a fresh EU crisis.

## Banesto credit plan

Continued from Page 1

Morgan's offer was led by Mr Roberto Mendoza, a Morgan vice-chairman, who also sat on Banesto's board.

Morgan estimated the overvaluation of Banesto's assets at Ptas77bn, compared with the central bank's figure of Ptas60bn.

Morgan drew up a plan late in 1993 to write down Ptas77bn of Banesto's Ptas7,000bn assets immediately, using Ptas180bn of the bank's capital reserves and releasing a credit of Ptas85bn.

According to the intervention document drawn up by the central bank, Morgan also intended

to help Banesto raise up to Ptas200bn of new capital over the following 18 months.

The plan would include issuing Ptas200bn in convertible bonds, selling half of Banesto's controlling stake in Banco Totta y Acora of Portugal and possibly raising additional equity in Ptas60bn.

But the document said the management had "shown themselves to be incapable of correcting the slow but inexorable decline in the bank's condition". The document argued that Morgan's plan was based on several over-optimistic assumptions about Banesto.

### Europe today

Scandinavia will be cloudy with snow in times. Maximum temperatures will be around 10°C in northern regions. A depression moving from the Atlantic will influence the weather in Europe. The British Isles will be mainly overcast with showers and snow in northern and central districts. The continent will be cloudy with heavy rain, especially in Spain. France, Switzerland, snow will be 1200m. Winds will increase over Alps. A high pressure area over Turkey will bring long sunny spells in the Balkans and Italy. Temperatures will be just normal.

### Five-day forecast

Friday and Saturday, Scandinavia will be brighter. Temperatures will be above 0°C but will drop during the weekend. Showers still linger in Spain and France tomorrow, but the weekend will be mainly dry. From Saturday, pressure will bring heavy showers in Italy. Cloud will not be expected.

### TODAY'S TEMPERATURES

Location	Max	Min	Weather
Abu Dhabi	30	26	sun
Accra	31	27	sun
Algiers	19	15	sun
Amsterdam	10	8	showers
Athens	18	15	sun
B. Aires	31	21	showers
B. Ham	10	8	sun
Bangkok	35	25	sun
Barcelona	12	10	sun
Beijing	2	2	sun
Belfast	11	9	cloudy
Berlin	11	9	cloudy
Bombay	31	27	sun
Buenos Aires	31	27	sun
Budapest	10	8	sun
Calcutta	31	27	sun
Chennai	31	27	sun
Cairo	25	21	sun
Cebu	31	27	sun
Cebu Town	31	27	sun
Colombo	31	27	sun
Dakar	31	27	sun
Dallas	10	8	sun
Dhaka	31	27	sun
Dubai	31	27	sun
Dublin	10	8	sun
Dubrovnik	10	8	sun
Edinburgh	10	8	sun
Faro	10	8	sun
Frankfurt	10	8	sun
Geneva	10	8	sun
Gibraltar	10	8	sun
Glasgow	10	8	sun
Hamburg	10	8	sun
Helsinki	10	8	sun
Hong Kong	31	27	sun
Houston	31	27	sun
Istanbul	10	8	sun
Jersey	10	8	sun
Karachi	31	27	sun
Kuala Lumpur	31	27	sun
Kuwait	31	27	sun
L. Angeles	31	27	sun
Las Palmas	31	27	sun
Lima	31	27	sun
London	10	8	sun
Luxembourg	10	8	sun
Madrid	10	8	sun
Manila	31	27	sun
Majorca	10	8	sun
Moscow	10	8	sun
Mumbai	31	27	sun
Myanmar	31	27	sun
Nairobi	31	27	sun
Nassau	31	27	sun
Nice	10	8	sun
Nicosia	10	8	sun
Osaka	10	8	sun
Paris	10	8	sun
Perth	10	8	sun
Prague	10	8	sun
Rangoon	31	27	sun
Reykjavik	10	8	sun
Rio	31	27	sun
Rome	10	8	sun
S. Francisco	10	8	sun
Seoul	10	8	sun
Singapore	31	27	sun
Sydney	10	8	sun
Taipei	10	8	sun
Tokyo	10	8	sun
Toronto	10	8	sun
Ulaanbaatar	10	8	sun
Washington	10	8	sun
Wellington	10	8	sun
Winnipeg	10	8	sun
Zurich	10	8	sun

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# FINANCIAL TIMES COMPANIES & MARKETS

Thursday January 6 1994

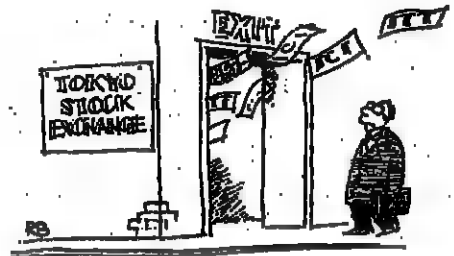
## IN BRIEF

### Borden to sell off salty snacks

Borden, the US food and wallpaper group that last month sacked its chairman and chief executive, has unveiled plans for a restructuring aimed at reversing a slump in sales and profits. Its loss-making salty snacks business - the second biggest in the US with sales of \$750m last year - is to be put up for sale, along with its seafood, jam and jelly businesses. Page 14

**Mobile in Belgium**  
Belgacom, Belgium's state-owned telephone company, and Pacific Telesis International of the US, have launched a new mobile phone network for Belgium. Page 14

**Tokyo prepares for exits**



The delisting last month by three international companies from the Tokyo Stock Exchange hardly came as a surprise. They are likely to be followed by others, as the cost of a presence in Tokyo is not matched by the prestige of a listing on the second-largest exchange. Page 16

**Lucas shapes up in US**  
Lucas, the UK motor components and aerospace group, is restructuring its disparate North American aerospace activities acquired during the industry's heady boom of the late 1980s. Page 18

**Enterprise Oil adds Nialon stake**  
Enterprise Oil has sold its 13.5 per cent interest in the Nialon oilfield, one of the North Sea's largest, to Chevron UK, Murphy Petroleum and Oryx UK, three of the existing seven partners in the field. Page 18

**ICL moves to protect profits**  
ICL, the UK-based computer company in which Fujitsu of Japan has a majority stake, is to establish its UK manufacturing and supply business as a contract electronics business. The move is part of plans to protect ICL's profitability in the face of persistently weak computer markets. Page 19

**Crabtree scrapes past target**  
Crabtree, the Tyneside-based manufacturer and supplier of metal decorating presses, has reported operating profits of £3.013m (£4.45m) for the 12 months to September 30, 1993. Mr Karl Watkins (left), chairman, and his partner, managing director Mr Mark Cooper, had warranted that Crabtree would make a £3m pre-tax profit, and pledged to repay £5 for every £1 of any shortfall. Page 19

**Doubt over Gatt passage**  
Mr Mike Espy, US agriculture secretary, cast doubt on the acceptance by the US Congress of the recent General Agreement on Tariffs and Trade yesterday when he said the passage will not be "automatic". Page 20

**Rising tide of emerging markets**  
International institutional allocation to emerging markets rose by 3 percentage points to 13 per cent of overseas funds in 1993. Back Page

**UK television merger called off**  
London Weekend Television and Yorkshire-Tyne Tees Television, will today announce that their merger talks are off.

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### Chief price changes yesterday

FRANKFURT (DM)			
Barclays Bank	256	+	25
Deutsche Bank	770	+	20
Thyssenbank	340	+	20
Postbank	100	+	20
Auto Pk	980	+	20
Bayern Wertpapier	500	+	14
Commerzbank	125	+	14
NEW YORK (\$)			
Alcoa	33	+	14
Apple Computer	71 1/4	+	14
Boeing	71 1/4	+	14
IBM	27 1/2	+	14
Microsoft	19 1/4	+	14
Oracle	20	+	14
Sanofi-Sintabo	101	+	25
Telecom Tech	501	+	25
PARIS (FF)			
Barclays Bank	256	+	25
Deutsche Bank	770	+	20
Thyssenbank	340	+	20
Postbank	100	+	20
Auto Pk	980	+	20
Bayern Wertpapier	500	+	14
Commerzbank	125	+	14
NEW YORK (\$)			
Alcoa	33	+	14
Apple Computer	71 1/4	+	14
Boeing	71 1/4	+	14
IBM	27 1/2	+	14
Microsoft	19 1/4	+	14
Oracle	20	+	14
Sanofi-Sintabo	101	+	25
Telecom Tech	501	+	25

New York prices at 12.30.			
LONDON (Pence)			
Alcoa	218	+	14
Boeing	248	+	25
British Airways	47	+	7
British Telecom	382	+	18
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## US retailer to raise cash from specialty units as it warns of earnings slump after heavy charges

# Kmart to offer shares in subsidiaries

By Richard Tomkins in New York

Kmart, the US retailing giant which is under pressure to revitalise its flagging financial performance, yesterday announced that restructuring charges aimed at improving profitability would total \$1.3bn off pre-tax profits in the year to January 26.

The company warned that the effect of the charges, translating into \$850m after tax, would be with disappointing sales to produce a slump in earnings to level "well below" previous year's net income of \$941m.

But it tempered the news with a plan to sell shares in four of its specialty retailing subsidiaries in a series of targeted stock offerings, aimed at realising the hidden value of these relatively small parts of the business. The group's shares fell 4% to \$21.

The \$1.3bn restructuring charge, which includes in addition previously announced after-tax charges of \$450m relating to the disposal of the PACE Membership Warehouse and Payless Drug operations, will be mainly absorbed by the closing, relocating or refurbishing Kmart's discount stores in

the US and Canada. Kmart is already entrenched in a store renewal programme announced in February 1993 but that plan is now being expanded in an attempt to invigorate the chain.

Mr Joseph Antonini, chairman and chief executive, said discount profits fell in 1993 because clothing sales were flat and consumers traded down to lower-margin goods in the department.

In addition, profits at the group's Builders Square subsidiary were hit by severe storms last winter, the PACE membership warehouse operation

incurred an \$80m operating loss in the first nine months and the group's PACE stores faced a higher interest charge.

As part of the plan to revitalise the group, Kmart will raise cash by selling shares representing 10% of the equity of its four niche retailing subsidiaries: Builders Square, OfficeMax, The Sports Authority and Borders-Walden.

Kmart's existing shares will become shares in the discount store operation, with the new shares in each of the four subsidiaries trading separately. Kmart intends to retain majority stakes in all

four companies, initially. The plan is similar to that adopted by Ralston Purina, the animal feed manufacturer, which issued shares in its Continental Baking subsidiary, and by USX Corporation, which issued shares in its US Steel and Marathon Oil operations.

Mr Antonini said: "By focusing on five strong businesses and enhancing our financial flexibility, Kmart Corporation will be positioned to improve strategic and financial performance in the competitive retail markets of the future."

## French aircraft group cuts its losses

By David Buchanan in Paris

Aerospaciale, the French aircraft and aerospace group, said yesterday its losses last year were "significantly" less than in 1992, but it warned it could not hope to turn in an annual profit until 1995.

Mr Louis Gallois, chairman, claimed that in the current downturn in many aerospace and defence sectors, the group had well to limit the fall in turnover to 5 per cent, from FF61.9bn (\$8.8bn) in 1992 to FF49.3bn. It had also reduced indebtedness by FF1.5bn through cuts in investment, lower interest rates and a back operation.



Gallois: 'We have hit the bottom of the swimming pool'

Mr Gallois was pessimistic about the near future. Last year's losses fell sharply to FF2.9bn, from the FF3.9bn level booked in 1992, mainly due to the catastrophic market for aircraft and more than 100 passengers and demand for civil helicopters.

"We have hit the bottom of the swimming pool," he said, but he could see no sign of a recovery in 1994-97.

The military and space business has done better last year, with Aerospaciale winning Turbomeca and Dutch orders for the military helicopter joint venture with DASA, Aerospace (Dasa) and selling more missiles. Mr Gallois claimed, than any other European company.

It was continuing negotiations with Dasa to form joint ventures in missiles and space equipment, along with Dasa's Eurocopter. Aerospaciale, which lost FF2.3bn in 1992 and FF870m in the first half of last year, is on the Balladur government's private list, but Mr Gallois acknowledged it was "impossible to privatise a company with the losses of Aerospaciale at present".

However, it is possible the government might soon allow companies to take a limited number of shares.

Possible candidates include French companies such as the Lagardere group, indeed itself.

## Andrew Jack looks at far-reaching proposals to curtail acquisition accounting

# Creativity will be brought to earth

Provisions versus the purchase price

Examples of acquisition reorganisation provisions expressed as % of consideration				
Company	Date	Consideration £m	Provisions £m	Provs/Consid %
BTR	year to Dec 92	95.0	54.0	56.2
British Gas	Apr 92	130.0	55.0	42.3
ICI	year to Dec 92	50.0	20.0	33.9
Allied-Lyons	Dec 92	308.0	80.0	26.0
Hanson	year to Sep 92	1199.0	290.0	24.2
Grand Met	year to Sep 92	229.0	40.0	17.5
STOC	Feb 92	182.5	18.0	13.6
Tomkins	Sep 92	990.5	90.4	9.1
Thorn EMI	year to Mar 93	653.7	48.5	7.4
Cadbury Schweppes	Apr 92	153.5	9.2	6.0

(1) Major provisions only  
(2) Acquisition provisions, not just reorganisation provisions  
(3) Consideration includes future options and is an estimate of total  
(4) Acquisition provisions = total fair value adjustments  
Source: Company Reporting

on stock, and the provisions for reorganisation and integration costs or future operating losses.

Up to now, the scope for widespread use of pre-acquisition provisions has been plentiful under the existing accounting standard dealing with goodwill - the difference between the value and the purchase price of an acquired business.

A classic instance is cited by Mr Terry Smith, the City analyst, in his book "Accounting for Growth". In the year to March 1989, all but £4m of the £1.1bn in profits of Coloplast

collapsing under furnishing, came from the provisions for reorganisation and integration costs or future operating losses.

"For two to three years after an acquisition it is difficult to see where the profits are coming from," says Mr Tweedie.

Some tightening up took place under Exposure Draft 53, the non-mandatory guidance issued by the board's predecessor, the Accounting Standards Committee, in 1990. It called for a ban on provisions for future earnings and far tighter rules on reorganisation expenses.

But the scope for reorganisation provisions remains, though not necessarily unjust - provisions are a necessary part of the business. A survey by Company Reporting, the Edinburgh-based monitoring service, shows that of companies with turnover above £100m which made acquisitions during 1991 and 1992, provisions were a average of 35 per cent of the purchase price. The table shows examples from the most recent acquisitions of large companies.

In spite of an expected full Christmas, the document on pre-acquisition provisions has already begun to circulate. Mr Allister Wilson, a technical

partner with Ernst & Young, the accountancy firm, says: "I think the ASB has been a baby out with the bathwater. Clearly there has been some abuse. Perhaps British Gas has only got itself to blame."

Mr Wilson argues for a compromise which would still allow scope for some reorganisation provisions, in line with generally accepted accounting standards in the UK. Mr Roger Davis, head of audit at Coopers & Lybrand, agrees that reorganisation provisions are a form of capital expenditure as part of the purchase price of an acquisition.

Some argue that the proposals may dissuade companies from making acquisitions. However, Mr Nigel Stapleton, chief financial officer at British Gas, and the new chairman of the Group of finance directors of leading British companies, is doubtful. "I think there was probably a necessary area of attention. Most companies look at acquisitions on a cashflow basis, not for short-term earnings enhancement. Wise readers of accounts are already looking at figures as a Fred 7 line."

"There will be a certain amount of beating of drums, but this represents a sensible move in what is emerging in international accounting standards," he says.

The ASB has made some dilutions from its earlier discussion document, which was issued in April 1993, year, including removal of the requirements for provisions within 12 months of an acquisition. But it has been unmoved by the principal recommendations, which could be issued in final version by the end of the year.

If pre-acquisition provisions are enough, Tweedie says that more is to follow. The ASB is now preparing work on an accounting standard dealing with the ordinary provisions companies make, which are the

## GBL launches rights issue for acquisitions

By Andrew Hill in Brussels

Belgium's two largest holding companies are in the market for acquisitions, after Groupe Bruxelles Lambert yesterday launched a rights issue which could raise £1.1bn.

A senior executive at GBL, Belgium's second largest holding company, said last night the issue would be used to increase stakes in favoured subsidiaries, back new projects and to

purchase. "This simplifies acquisitions, that's for sure," he said. The GBL rights issue should allow Mr Albert Frère, GBL's chairman, to keep up with his counterpart at Générale de Belgique, Viscount Etienne Davignon, who indicated last year Belgium's largest holding company was seeking acquisitions after four years of cost-cutting and retrenchment.

La Générale raised BFR22.5bn in September with the sale of its 10 per cent stake in CBR, its cement subsidiary, and 12.5 per cent stake in Union Minière, the metals group, in the market in November, thereby

raising a further BFR7bn. Under the terms of the GBL rights issue, which runs for two weeks starting on Friday, investors will be offered one share for three shares for every share already owned.

Each share-and-warrant package has been priced at BFR4,600, raising BFR3.5bn immediately. Subscribers will be able to exercise their warrants at BFR4,400-a-share by the end of 1993.

GBL, which already has a net cash of BFR5bn, owns large stakes in Petrofina, the Belgian oil company, Banque Bruxelles Lambert (BBL), the Luxembourg-based TV, radio and media group, among others. BBL is 100 per cent of GBL, owned by Pargesa, Mr Frère's Swiss-based holding company, and 10 per cent by UAP, the French insurer. Both will take up the same proportion of the rights issue. Pargesa is to underwrite a further 7 per cent, and BBL, Banque Paribas Belgique and NM Rothschild the rest.

Before the pricing was announced, GBL shares were at BFR4,050, up BFR45 on the day and their highest since

## Buyers may leave Glaxo drug

By Daniel Green in London

Glaxo, the Anglo-US company Smith-Kline Beecham, is facing a sharp slowdown in sales of its biggest-selling product, the ulcer drug Zantac, later this year, according to a survey published yesterday by Goldman Sachs, the US market broker.

The survey found that a large majority of buyers in the US will "allow" to encourage use of Zantac after May. The survey also found that sales of Zantac may fall by up to 15 per cent.

Glaxo's main competitors, Tagamet, made by the Anglo-US company Smith-Kline Beecham, and Zantac, made by the Anglo-US company Smith-Kline Beecham, are both generic drugs.

After that, the active ingredient in Tagamet can be made by manufacturers of unbranded generic drugs.

Previous examples of drugs leaving patent protection indicate that prices can fall by up to 90 per cent.

Glaxo and Tagamet work on a similar principle, which helps explain why healthcare buyers would consider a change to save

money, even though Zantac out-sells Tagamet by three to one.

Glaxo responded to the survey by saying that sales would be affected by "making a cheaper rival cheaper". But the prospect of healthcare buyers actively switching to generic Tagamet hurt Glaxo shares, which fell 23p to 693p yesterday.

Goldman Sachs said any fall in Zantac sales would not take place "very quickly". Glaxo became the world's second biggest drugs company during 1993, thanks to Zantac.



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## INTERNATIONAL COMPANIES AND FINANCE

## Borden unveils plans for shake-up and sale of units

By Richard Tomkins  
in New York

Borden, the troubled food and wallpaper group that last month sacked its chairman and chief executive, yesterday unveiled long-awaited plans for a restructuring aimed at reversing a slump in profits.

The loss-making salty snacks business - the second biggest in the group - is to be put up for sale, along with its seafood, jam and jelly businesses with turnover of \$100m.

The pasta, dairy, and other grocery businesses will be kept, as will the company's wall-covering and adhesive businesses.

Borden will seek to restore profits growth by increasing sales and cutting \$100m in costs a year from costs.

Mr Frank Tasco, who replaced Mr Anthony D'Amato

as chairman in December, said: "The goal of the programme is to build shareholder value by focusing on our best businesses."

However, the restructuring will hurt in the short term. Borden will charge \$650m in after-tax profits in the fourth quarter of 1993, mainly because the loss-making businesses will have to be sold at a price below their book value.

The result will be an after-tax loss of \$90m to \$100m for 1993, a 10 per cent drop on a share.

The previous year Borden recorded net income of \$100m after charges for an earlier restructuring.

The restructuring plan envisaged an annual dividend being halved to 30 cents a share in the year just begun, reflecting the likelihood of a modest recovery in earnings in 1994 "at the end of the year" but a "share range" of analysts' estimates.

The shares fell to \$16 in early trading on the New York stock exchange yesterday.

Mr Ervin Borden, Borden's chief executive, said the North American salty snack business, comprising 20 per cent of large regional operations, could be sold in total or in parts. The aim would be to complete all sales by the end of this year.

Mr John McMillin, an analyst at Prudential Securities, said possible buyers of the salty snack business might include US or other snack manufacturers, such as M&M of the US or United Biscuits of the UK, but the sale would be unlikely to be in the store distribution networks rather than the loss-making snacks themselves.

He predicted piecemeal sales totalling \$200m to \$300m, with the seafood, jam and jelly businesses fetching considerably less.

## MCA joins consortium for Osaka theme park

By Martin Dickson in New York and Michael Skapinker in London

MCA, the Japanese-owned US entertainment group, announced yesterday it was joining a consortium to develop a theme park in the Japanese city of Osaka, which would be modelled on Universal Studios park in Florida.

Universal Studios Japan will cost more than \$1bn to build. Construction will begin in 1996 and the park is scheduled to open in the spring of 1998.

Other members of the consortium include the city of Osaka and companies based in the city, including Matsushita Electric Industrial, MCA's parent.

MCA yesterday the Rank Organisation, which is its joint venture partner in Universal Studios in Florida, might also be involved. In London, Rank said it had no right to veto but no obligation, and was considering options.

The park development is a by-product of Matsushita's \$8bn takeover of MCA, which owns Hollywood's Universal film studios as well as theme parks in California and Florida based on the movies. It is the first major project by the two companies in Japan.

Mr Frank Stanek, head of MCA Enterprises International, said equity participants would include both MCA and Matsushita but it was not early to give a breakdown of investors' stakes.

The park will be built on a waterfront site owned by industrial companies involved in the consortium, and might be followed by the development of adjacent properties as a complete urban renewal.

The success of Tokyo Disneyland, which attracts more than 10 million visitors a year, suggests there is a strong Japanese market for theme parks.

MCA, which has an Osaka site, some three hours by train from Tokyo, will say a different amount from Disneyland. It also hopes to attract Southeast Asian visitors, helped by Osaka's new airport opening this year.

## Swiss telecoms group's scramble

Such is the sorry state of affairs that a *Financial Times* article yesterday reminding investors the Swiss telecommunications equipment maker had lost a semi-exclusive contract with the local PTT was enough to cut 5 per cent off the value of the shares.

Ascom responded quickly, pointing out it had just signed a new contract for selling private branch exchanges (PBX) to the PTT, and expected to maintain its dominant position in this market (FT 1/5/94) a year later. But to little immediate effect.

The group had most of its credibility in the financial community last year when its profit forecast was overtaken by reports of heavy losses. It was then that chief executive, Mr Vannotti, early last month and announced a third divisional reorganisation in many years.

But no one expects a quick turnaround. Ascom was formed in 1987 from the merger of three traditional protected suppliers in the Swiss PTT. It was then apparent that the domestic market would be liberalised and the hope was that a merged group could acquire

sufficient scale to become a competitive international supplier.

Today, the prevailing view among analysts and perhaps even within the group is that it cannot.

"This is a classical example

of a merger that did not work," says Mr Roland Leutenegger, an analyst at Bank Julius Baer in Zurich.

The problem, analysts say, is that none of the group's main businesses is large enough to be internationally competitive. Moreover, the group does not have the resources to buy large scale, and a stifling ownership structure prevents it from raising new capital.

The Hasler Werke Foundation, owner of the largest of the predecessor companies, has a 50 per cent voting stake and is required by its statutes to maintain a majority. However, as it has only modest resources, it cannot allow

them to operate independently in "facilitate co-operation with one or more industrial partners". They have also appealed to the Swiss government to alter the statutes of the Hasler Foundation.

Agreement has already been reached to leave the loss-making private mobile division to a joint venture that would be controlled by Germany's Robert Bosch and observers expect that co-operation arrangements with Ericsson of Sweden in transmission products will be expanded.

Interest in the group may therefore be a play on the end of 1993, this was SF2.45bn or SF2.800 a share. The loss is widely expected to be around SF2.500 or SF2.700 per share, but that would still leave the book value above yesterday's close of SF1.700 per share.

Mr Leutenegger rates the shares a hold on the basis, assuming the deal to devalue some assets.

Mr Götsche is more sceptical. "Who is going to be interested in buying production capacity in Switzerland?" he asks.

## Ian Rodger examines Ascom's struggle to regain credibility after last year's reports of heavy losses

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## Imasco sees upturn in earnings

By Robert Gibbins in Moscow

IMASCO, the financial services, tobacco and retailing group, is streamlining its food business and expects improved earnings for 1994.

Fully-owned Hardee's Food Systems is selling its marginal Roy Rogers restaurants in the Philadelphia area to Boston Chicken for \$30m (US\$33m), requiring a special \$14.6m after-tax charge against Hardee's fourth-quarter earnings.

Hardee's will concentrate on building the Roy Rogers chain in Baltimore, Washington and New York. In all, Hardee's operates more than 4,000 corporate and franchised restaurants in 40 states and 11 countries overseas.

Imasco, 51 per cent held by BAT Industries of the UK, reported a 5 per cent increase in share, up 5 per cent, in the third quarter of 1993.

Sales were \$12.3bn, up 1 per cent.

## VNU expects to beat forecast with 12% rise

By Ronald van de Krol in Amsterdam

VNU, one of the Netherlands' top three publishing groups, expects to report a 12 per cent increase in 1993 profit before extraordinary items, slightly better than the market forecast of 10 per cent growth.

VNU reported a profit of F100m (US\$100m) in 1992, after taking an extraordinary charge of F180m to cover the sale of its printing operation in early 1993.

In August VNU had predicted a 11 per cent rise in 1993 profit, in line with results for the first half of the year.

Mr Joep Breijtjens, chairman, described the performance as satisfactory because the company had reduced profits and margins in spite of an unfavourable economic climate. Final figures for 1993 will be released in the spring.

VNU said yesterday it posted substantially better results in consumer magazines in the Netherlands; business press operations, which posted a

European countries; business information services in the US; educational publishing; and commercial television in Belgium and the Netherlands.

Robeco, the Dutch-based investment fund manager, will be under management run by 50 per cent in a record F146.4bn (US\$146.4bn) in 1992.

The surge was due to an increase in the value of assets, reflecting buoyant capital markets, and a 25 per cent rise in client base to 600,000 investors.

Robeco's strategic partnership with Rabobank, the Dutch co-operative bank, yielded around F1.5bn in new funds from investors seeking to compensate for the Dutch's interest rate savings.

Robeco said all its investment funds showed "excellent" results last year.

The group's flagship Robeco equity fund, which invests in shares around the world, achieved a performance of 30.0 per cent in 1993, compared with 18.5 per cent in 1992.

## PacTel and Belgacom launch Belgian mobile phone network

By Andrew Hill in Brussels

Belgacom, Belgium's state-owned telephone company, and Pacific Telephone International of the US, yesterday launched a mobile phone network for Belgium and promised closer co-operation.

The network, which started operating on January 1, is the fruit of a five-month alliance, the first between a public European telephone operator and a private cellular phone company. The launch strengthens another link in the growing network of strategic alliances between telecoms groups in Europe and the US.

PacTel, part of Pacific Telephone - one of the seven regional US telecoms companies - said yesterday it would go on to build a formal joint venture with Belgacom. PacTel will own 25 per cent of the subsidiary, and expects to complete a deal by the middle of this year.

Mr Jan Neels, PacTel International's president and chief executive, said the subsidiary would be responsible for the digital "GSM" mobile phone system launched yesterday, and Belgacom's existing analogue cellular network, which could be phased out as clients switch to the Europe-wide GSM network.

"If there is an opportunity, which is a good fit for Belgacom and ourselves, we could work together in other areas... in Belgium or outside Belgium," said Mr Neels, a Belgian citizen. He said the development of paging services might be one such opportunity.

Mr Kok, Belgacom's chief executive, said the GSM system - Proximus - had signed up more than 3,500 subscribers since January 1.

The European Commission is still examining Belgian legislation which prevents a competitor entering the mobile phone market, which it believes would be incompatible with European competition rules.

Mr Kok said the establishment of an efficient mobile phone subsidiary meant Belgacom had met all three targets it set itself for 1993.

The group had also reduced the time taken to connect new customers, and launched a new image, more in line with its growing autonomy from government control.

The Belgian government had repeatedly indicated it would privatise part of Belgacom, possibly as early as this year. But senior Belgacom executives believe this may be too soon, given that restructuring is still under way, and the group must prepare for full liberalisation of the European telecommunications market by 1998.

PacTel is now being set up from its parent company, which also owns the California company Pacific Bell.

## Cartel office warns Krupp over unit sale

Germany's cartel office said the Krupp Hoesch steel group was obliged to sell its shock absorber unit Krupp Brunnenghaus steel that a change in market conditions could lead to a takeover of the unit from breaking an agreement with the cartel office, Reuters reports from Berlin.

The cartel agency said Krupp, which as part of its 1992 acquisition of Hoesch had agreed to sell the unit by the end of 1993, had not fulfilled that requirement. "In order to ensure the guarantees are fulfilled, the cartel agency will make use of all its rights to break up this cartel," the agency said.

The group recently told the cartel office it could not fulfil the requirement to sell the unit because of extremely negative market developments.

Krupp Hoesch shock absorber operation has sales of about DM900m (US\$170m).

Message to shareholders



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Dear shareholders

As half-year results suggested, and should be confirmed by full-year figures, in 1993 your company again proved its capacity to take difficult times in its stride thanks to the unstinting efforts of all our staff members.

During the year, we also enhanced our financial flexibility with a capital increase of nearly FRF 3 bn in autumn. The success of this issue, with 20% of the French tranche subscribed by individuals, testifies to your confidence in our strategy.

At the same time, we continued to expand our ranges of building materials and to strengthen positions in the various parts of the world where we operate, notably in newly industrialized countries.

In the near term, trends will continue to be affected by recession in Western Europe, contrasting with growth in most of our other markets. Stronger performances are favored by stimulants for the construction industry in many countries and by further consolidation of our business base, as well as our on-going efforts to streamline organization and achieve maximum efficiency.

Against this backdrop, the recent one-for-ten bonus issue reflects both our gratitude for your support, and our confident view of prospects for coming years.

Finally, let me take this opportunity of wishing you the very best for 1994.

Yours sincerely

Bertrand Collomb  
Chairman and Chief Executive Officer

worldwide leader in building materials

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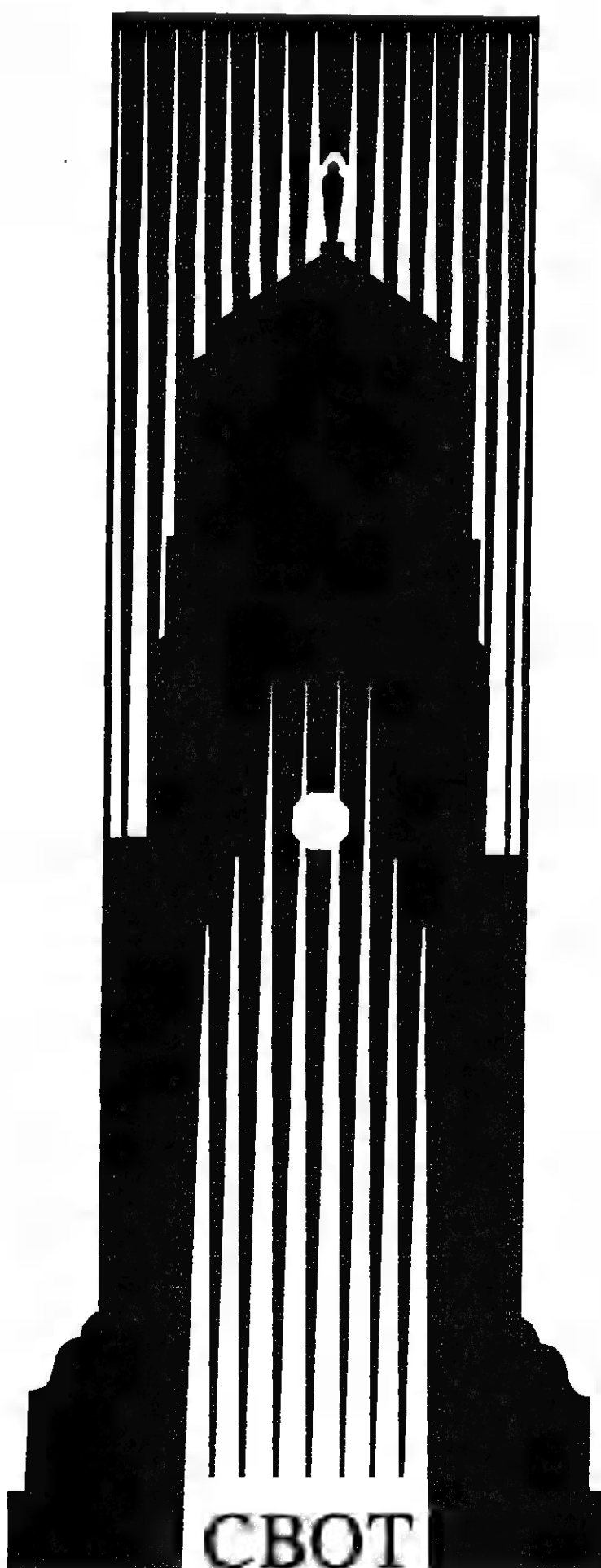
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## INTERNATIONAL COMPANIES AND FINANCE

## BSkyB deputy takes over at Asian satellite Star

By Raymond Snoddy

Mr Gary Davey, deputy managing director of BSkyB, is taking over as chief executive of the TV, Asian satellite venture, "with immediate effect".

Mr Davey, who joined Sky Television since 1992, before BSkyB, replaces Mr Jim Griffiths, who began running the five-channel Star in August after Mr Rupert Murdoch's News Corporation took a majority stake in a deal.

The previous chief executive of Star, Mr Julian Mounter, is to resign soon after Mr Griffiths' departure.

Star, which broadcasts by satellite to 38 Asian countries, is believed to have more than 20m homes.

Last year Mr Griffiths made it clear that he wanted to have



Davey: new star in Asia

specialized services for India and China, but they were such different cultures. A separate Indonesian service could follow later.

One possibility is a specially dedicated channel for the Indian sub-continent. At the moment the package distributed everywhere includes BBC

World Service Television, MTV and a Chinese language channel.

The future of the BBC channel on Star was yesterday said to be "under discussion". It is said to be a break point in the contract later this year. Star has been planning the launch of a pay television film service in Asia for some time, but no firm launch date has been set and the service is said to be under review.

Mr Sam Chisholm, managing director of BSkyB, a consortium in which News Corp has a 50 per cent stake and Pearson, owners of the Financial Times, has a stake, welcomed the change of both Griffiths and Star.

Griffiths' bid for Star failed because the company limited that Star founder and Hong Kong millionaire Mr Li Ka-shing retained an interest until after the arrival of Hong Kong in Chinese rule.

## Mobil hit by one-off \$250m charge

By Richard Waters in New York

The slump in world oil prices has forced Mobil, the US energy giant, to announce a one-off charge to cover a write-down in the value of its inventory.

However, the one-off hit is unlikely to be repeated by write-downs at other big oil groups when the industry reports its full-year results shortly.

Mobil's charge, a one-off loss which will be recorded in the second quarter of 1994, arises from the timing of the company's move to test its first unit accounting (lifo) for the oil inventory of its international operations.

The company made the switch to lifo after the oil price surge of 1991. Other big oil groups are all believed to have adopted lifo accounting last year.

As a result, the value of Mobil's inventory is higher now than its competitors, forcing it to take a charge when oil prices fall sharply.

Trans World Airlines, the US carrier which emerged from Chapter 11 bankruptcy protection in November, said it had parted with its top executives: Mr William Howard, chairman and CEO, and Mr Glenn Harber, vice-chairman, writes Richard Tomkins.

In a move announced TWA said the two had resigned. Mr Harber was said to have left for personal reasons but there was no explanation for Mr Howard's departure.

TWA said Mr Howard's place would be taken by Mr Donald Crab, an existing board member who was formerly chairman and chief executive of Atlantic National Group. Mr Robin Wilson, vice-chairman and chief operations officer, would retain those positions, the company said.

## Tokyo's high price of prestige

Fewer foreign companies are willing to pay, reports Wayne Aponte

After four consecutive years of declining Japanese equity prices, Tokyo Stock Exchange (TSE) officials are conditioned to expect the worst.

The delisting month by three international companies hardly came as a surprise. The TSE's plans to make Tokyo a truly international exchange.

Each of the three - Imperial Chemical Industries (ICI), Dial Corp., and TTT - said maintaining a Tokyo listing was a heavy financial burden, and complained about a decrease in shareholders and a drop in trading volume.

They are likely to be followed by other international companies, as the cost of a presence in Tokyo is not justified by the prestige of a listing on the world's second-largest exchange.

TSE officials hoped that a listing would be useful for both a foreign company's global image and for its business relations in Japan. But Bessie Nagatomo, the director of the TSE's office of listing supervision, said that the exchange was disappointed

that "so many foreign companies" have delisted over the past two years, and that no new companies were interested in listing.

"Japanese investors don't have an interest in their shares because they can't gain substantial profits," he said.

ICI said that Japanese private investors had a low interest in the company's shares during the last decade, but the year's appreciation against the yen had made them less attractive.

The primary reason for the recent delisting from the TSE's foreign section, however, is the plunge of the Nikkei index. Average of the Nikkei index coupled with the subsequent decline in investor interest and local shareholders.

The TSE's average, which reached an all-time high of 31,000 in late 1992, fell to near 17,000, and market participants have little reason to hope for a big increase in Japanese equity prices this year.

Ten foreign companies withdrew from the exchange in 1993, bringing the total of

## TOKYO SE

Average daily trading in foreign stocks

Volume (in shares)	Value (¥)
1985	461
1986	1,110
1987	2,756
1988	792
1989	1,928
1990	1,041
1991	813
1992	349
1993	237

Delisted companies on the foreign section of the TSE down to 110.

During 1993, high-profile companies such as General Motors, Philips Electronics, and Avon, the US-based cosmetics and toiletry manufacturer, delisted. Nynex, the communications company, and Robeco, the Netherlands-based banking and insurance company, have sought a delisting next month.

Brokers say there are few good reasons for international companies to maintain a presence on the exchange amid Japan's prolonged weak economy and financial markets.

Average daily trading volume on the foreign section of the TSE peaked in 1987 with 2.7m shares; but for September 1993 it totalled 295,000 shares.

Only those companies that deem a Tokyo listing indispensable for their business, rather than for financing from Japanese investors, are likely to remain.

The daily exposure that companies have value in Japan, and help build business relationships. But, balanced against the cost, international companies have been receiving the benefits over the last few years that they expected. The high cost of translating documents into Japanese and making financial reports in the finance ministry have only added to their economic strain.

In the case of ICI, the overall annual cost of a Tokyo listing in 1993 was about \$100,000, the company said. ICI's shares were plunged to 39 in 1993 from 100 in 1988, it added.

The question facing the TSE this year is how many companies will find this cost too much to bear.

## More job cuts possible, says Digital's European president

By Alan Davis

Mr Vincenzo Damiani, Digital Equipment's newly appointed European president, yesterday outlined a plan to restore growth and profitability to the computer company's European operations.

Mr Damiani said the company's staff at the company's headquarters in Geneva, Switzerland, yesterday heard him prescribe measures to regenerate growth, improve efficiency and develop closer relationships with customers and business partners.

He said it was a "distinct possibility" that more jobs would be lost in Europe than the 3,000 planned for the financial year. Digital employs 30,000 people in Europe.

Yesterday's meeting was the first in a 90-day programme of visits throughout Europe at which Mr Damiani, who

joined the company with International Business Machines before joining Digital last December, intends to explain his plans in the European workforce.

Digital has one of the most advanced computer manufacturers, but it has been hit by falling prices and moves by competitors to smaller, industry-standard computer systems. European markets traditionally provide Digital with half its revenue, but weakness in Italy and Germany contributed to a 9 per cent fall in operating revenues in the first-quarter results.

Mr Damiani said IBM for 25 years, the final element there was general management for marketing and sales. A member of IBM's management elite, his move to Digital was a surprise by former colleagues.

Mr Damiani's objectives for the company will be met, he says, by "action points". He intends, for example, to focus Digital's resources on small and medium-sized companies while identifying a number of niche markets in specific industries and for specific products.

A major aim will be to increase marketing and selling competency while forming new relationships with business partners - software houses and systems integrators able to add value to Digital's hardware.

The company has pinned much of its hopes on its high-powered "Alpha" microprocessor chip, but the market has proved slow to develop and Digital has found it difficult to give a boost to its newly-introduced personal computer beyond its existing customers.

## GE Capital takes 20% stake in ship management company

By Charles Batchelor, Transport Correspondent

General Electric Capital Corporation has acquired a 20 per cent stake in V Ships, a Monaco-based ship management company, in a move which is expected to lead to increased investment by GE Capital in the shipping sector.

V Ships is one of the largest ship management companies, maintaining and crewing vessels for their owners and, to a lesser extent, providing and operating vessels for the provision of double-bull tankers, and the ageing of the

ships under management. The company is currently jointly owned by Vlasov Group, a shipowning company, and by its own directors. GE will reduce its holdings to 40 per cent.

The price of the transaction was not revealed. GE Capital has historically provided leasing finance and substantial loan finance to the shipping industry, while it is also a large container leasing firm.

The demand for new vessels built to higher environmental standards, including the provision of double-bull tankers, and the ageing of the

present fleet is expected to lead to substantial new shipping investment over the next few years.

An investment in V Ships will enable GE Capital to strengthen its links with the shipping industry, and to pursue more extensive shipping projects, normally involving investing in vessel management.

One of the GE/V Ships deal comes within a few months of a spate of equity issues by shipping companies in London, New York and Scandinavia.

## Dickson sells holding in Hong Kong optician

Dickson Concepts, the Hong Kong-based fashion retailer and wholesaler, yesterday said it was selling its controlling stake in Innovations, a mainland company, writes Richard Tomkins.

Maxton International, 60 per cent owned by the subsidiary of a state-owned enterprise, Shenzhen Building Materials Industrial Group Company, will subsequently become a wholly owned subsidiary of Dickson Concepts.

Earlier attempts to sell the company had failed. The buyer, Dickson Concepts, had been in talks with

This announcement appears as a matter of record only.

January 6, 1994

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December 1993

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Medium-Term Floating Rate Notes Due January 6, 2003

In accordance with the provisions of the indenture, the Company is hereby

given that for the period from January 1, 1993 to July 5, 1993, the

floating rate will be the prime rate plus 5% per annum. The

payment on the floating rate payment on July 5, 1993 will

be U.S. \$25,000,000 per U.S. \$100,000,000 of principal.

By: The General Electric Capital Corporation, N.A.

Agent Bank

January 6, 1993



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# Abbey National launches \$1bn three-year offering

## Offering

Some syndicate ■■■ admitted that demand was slack, which they attributed to the holiday mood.

However, they hope investors will ■■■ lured by the high coupons available and the prospect of a cut in Italian interest rates.

■ ■ ■ the other higher-yielding European sectors, Goldman ■■■ is expected ■■■ bring a substantial global bond issue, denominated in Finnish markka, for Finnish Export Credit. The initial tranche will be for between Fm1.5bn and Fm2bn, with the issue increasing ■■■ about Fm ■■■ later in the year.

The bonds, which will have a maturity of between five and ■■■ years, ■■■ expected to ■■■ off ■■■ high coupon, combined with ■■■ prospect of declining interest ■■■ and an improving economic back-

## CGIP follows trend with FFr994m issue

**Runners**

1	Goldman	Lehman
2	Barclays	Lynch
<hr/>		
15% (8-86)	Barclays	Hypobank
2	Barclays	
<hr/>		
18 (8%-04)	Europe	
<hr/>		
1	Barclays	Paribas
2	Barclays	Paribas
<hr/>		
1	JP Morgan	Mitsubishi
2	JP Morgan	
<hr/>		
15% (4-89)	Barclays	

(bond) as launch is supplied by the lead bank or level. a) Placing next week. Conv 140% rule. Redemption linked to bank. b) 1st Block trade. Fungible with outstanding

— Low coupon yield —				— Medium coupon yield —				— High coupon yield —			
Jan 5	Jan 4	Yr. ago		Jan 5	Jan 4	Yr. ago		Jan 5	Jan 4	Yr. ago	
8.70	5.66	7.14	■	5.93	6.87	7.48	■	6.01	5.87	7.72	■
8.41	6.37	6.23	■	6.52	5.48	6.85	■	6.74	6.69	7.11	■
6.50	6.47	■	■	6.67	8.93	8.65	■	6.76	6.71	■	■
6.62	6.56	■	■								

— Inflation 5% —				— Inflation 10% —			
Jan 5	Jan 4	Yr. ago		Jan 5	Jan 4	Yr. ago	
■	■	■	■	1.93	1.30	1.78	■
■	2.13	2.58	■	2.73	2.72	■	■
■	2.62	2.90	3.62				

— 5 year —				— 15 year yield —				— 25 year —			
Jan 5	Jan 4	Yr. ago		Jan 5	Jan 4	Yr. ago		Jan 5	Jan 4	Yr. ago	
7.25	7.26	8.88	7.56	7.54	9.78	7.88	7.86	■	■	■	■

■ High 11% and over. ■ Flat yield, year to date.

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\* 'Tap' stock. ‡ Tax-free to non-residents on application. £ Auction basis, not E.s. offered. Closing bid-prices are shown in pounds.



## COMPANY NEWS: UK

## Enterprise Oil raises £51m from Ninian disposal

By David Lascelles, Resources Editor

Enterprise Oil has sold its 18.5 per cent stake in the Ninian oilfield, one of the North Sea's largest, to Chevron UK, Murphy Petroleum and Oryx UK, three of the existing partners in the field. The price was \$75m (£50.6m).

Enterprise acquired the field in 1986 when it bought ICI's exploration and production interests.

Mr Graham Hearn, Enterprise's chairman and chief executive, said the sale formed part of the company's continuing programme of portfolio management. Proceeds would be redeployed in the business.

Enterprise has steadily unwinding its older North Sea assets. Last year it sold its 10 per cent stake in the mature Hutton

and North West Hutton fields. As a result of these sales, it has relinquished its remaining 10 per cent stake in the Sullom Voe terminal and the Brent and Ninian pipeline systems which feed it. Its strategy is to use the proceeds of sales to fund acquisitions which will enhance the quality of its oil portfolio.

Clyde Petroleum announced yesterday that it had sold its 1 per cent stake in the Forties field to BP for £5m.

Hamilton Oil has been given approval by the Department of Energy to develop the Lennox oil and gas field in block 110/15 in Liverpool Bay. Monument Oil and Gas has a 50 per cent interest in the block, which will be reduced to 20 per cent following completion of the sale of a 3.9 per cent stake to PowerGen.

## Sidney C Banks shares respond to profits leap

Shares of Sidney C Banks, Bedfordshire-based grain and agricultural specialist, yesterday rose 28p to 248p on news of a 10 per cent improvement in pre-tax profits to £1.5m for the half year to October 31.

The advance, from last time's £1.53m, was the full benefit of marketing stocks and grains held over at the end of the previous financial year.

Turnover slipped to £114.3m (£119.2m) due to reduced volumes from the 1993 harvest and lower grain prices.

The interim dividend is lifted from 3p to 3.5p from earnings

of 15.6p (12.4p) per share. Mr John Burr, who yesterday stepped down as chairman, said all divisions of the group were operating profitably while market share had been maintained.

He was succeeded as chairman by Mr Alan Mitchell, former chief executive of the company and deputy chairman of HP Bulmer.

For the 1992-93 year the group benefited from the integration of acquisitions and reduced interest charges and achieved a rise in pre-tax profit from £1.53m to £1.5m.

## Hillsdown sells its remaining abattoir

By Maggie Urry

Hillsdown Holdings has completed its exit from the red meat slaughtering industry with the sale of its last abattoir, in Ipswich.

Over the last few years it has sold 25 abattoirs - 11 in 1992 and 14 in 1993 - which had become loss-making due to severe over-capacity in the industry.

Hillsdown made a provision for losses on the disposal programme which appeared as part of a £13.5m extraordinary charge in the 1993 accounts.

Analysts believe the provision relating to abattoirs totalled about £30m and Hillsdown is expected to have utilised the whole of this covering losses on trading and on the sale of the abattoirs.

However, the abattoir sale should have released significant working capital. The sale was completed on December 31, the last day of Hillsdown's financial year.

Hillsdown's abattoirs were largely acquired when it bought FMC in 1988. It had invested in bringing the abattoirs up to new EU standards, originally due to be introduced on January 1 1991, but later delayed until 1996.

This delay exacerbated the over-capacity in the industry partly caused by changes in EU export subsidies which reduced the throughput of abattoirs.

Hillsdown has also announced the sale of its 40 per cent stake in Schille, a Dutch group of companies which make milk canisters for milk calves. The buyer is the Schille management which is also the minority partner.

## Extending the shake-up to the US

Paul Betts reports on the restructuring taking place at Lucas Aerospace

From Silicon Valley in Los Angeles, from Salt Lake City to the plains of North Dakota, Lucas has launched a sweeping restructuring of its disparate North American aerospace business acquired during the industry's heady days of the late 1980s.

A large aircraft maintenance facility in Santa Barbara, California, acquired three years ago, has just been closed with the loss of nearly 400 jobs. A Los Angeles-based aircraft engine repair business, bought in 1987, is being transferred to a new facility near Salt Lake City, Utah, to reduce costs. This activity employed 1,200 people at its peak in 1988; the new plant will employ only 200.

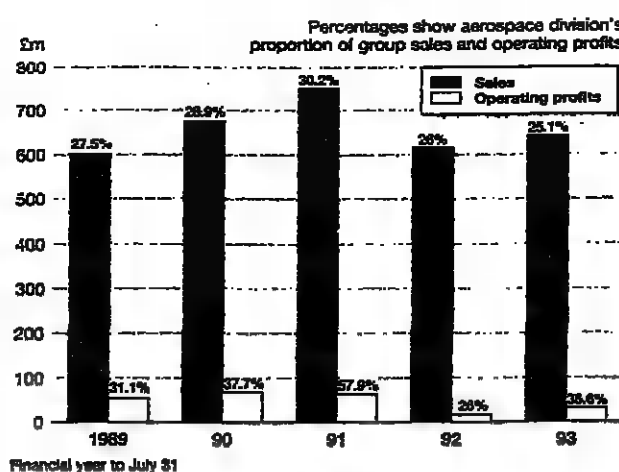
An essentially defence-oriented subsidiary, Lucas Data, at San Jose in the heart of California's Silicon Valley, is diversifying into the civil market. When Lucas bought it in 1988, it was a 50 per cent stake (£13.5m) a year turnover of £13.5m and a communications subsidiary of the defence sector. The civil market was already mature for all per cent of annual turnover.

Like the rest of the UK and continental European operations, the US has not escaped the restructuring which the company has undergone since Mr Frank Turner took charge of Lucas Aerospace in 1991.

Simply put, Mr Turner's strategy has been to transform Lucas Aerospace from a components supplier to the aerospace industry into a systems integrator.

"In the long term we cannot hope to compete as a component supplier against low-cost producers in the Far East. Instead, we will turn the com-

## Lucas Aerospace



Percentages show aerospace division's proportion of group sales and operating profits

pany into the global leader in the provision and support of high integrity control systems for our defence markets," explained Mr Turner, the former head of civil engines at Rolls-Royce, the UK aero-engine and industrial power group.

The US operations have been the mainstay of the group's flight and engine control systems. The rest of all the group's other activities, including the more recent US business, will depend on their performance.

"These niche businesses can stay in our portfolio as long as they are profitable and can support financially our two core activities," said Mr Turner. He gave as examples the profitable cargo handling operations in Jamestown which have earned themselves a strong position as a supplier of cargo systems to Boeing as well as the profitable electrosystems subsidiary at Brae, outside Los Angeles.

But he also warned that any business not capable of gener-

ating adequate cash or profits will either be merged with another company, sold or shut down. Apart from the Santa Barbara aircraft maintenance facility, the aircraft windows business in Luton has been sold to the management. "Our switch gear and ignition units are not core and we expect we will sell that at some stage," he said.

At the same time, Mr Turner is also looking for acquisitions to strengthen the company's market penetration in the two core activities in engine and flight control systems. Lucas's engine systems, for example, have been purchased by the US acquisition in September of Dwyer's fuel control business in Cheltenham.

These acquisitions and divestments are all part of what Mr Turner sees as "the continuing big drive up in the aerospace industry where there is still far too much capacity".

Another good example of taking capacity out of a firm when the aerospace industry continued to be depressed by lower commercial aircraft and defence sales was an agreement which will see Lucas supplying all the engine gearboxes for Pratt & Whitney, the large US aero-engine maker. Mr Turner added.

Instead of making its own gearboxes, Lucas will be buying the equipment from Lucas's new Utah facility.

Cost cutting has also been high in Mr Turner's efforts to reshape Lucas Aerospace, which will end of 1993 at £643m for the financial year



Frank Turner: taking the axe to unprofitable activities

ended July 1993 accounts by about 25 per cent of Lucas's overall group turnover. "By the end of 1993 we had sold about 25 per cent of our workforce in a period of less than two years," he said. This has cut the aerospace division's 21,000 strong workforce to about 7,500.

Every site in the UK, France and the US has been affected by the cost-cutting drive, which has also been sharply felt by the company's seven-weight management structure. Headquarters staff has been cut from 180 to 28 people, Mr Turner said.

Mr Turner's strategy has paid dividends. Lucas Aerospace's pre-tax profits rose to £31m in the year ended July 1993, from £15.4m in 1991. The increase came despite a 10 per cent real fall in the volume of aerospace sales, reflecting a sharp improvement in productivity and value. Mr Turner has now set a target of a 50 per cent improvement in the group's operations over the next three years.

The US operations, however, have continued to lose money. But Mr Turner expects US investments to show a positive contribution this year, especially after the disposal of the substantial loss-making aircraft maintenance operation in Santa Barbara.

"The US acquisition policy has given us a presence in the US market and access to US customers," said Mr Turner. "It has provided us with a foundation to build on."

it will require divestment of some assets as well as acquisitions," he said.

Lucas's US aerospace acquisition spree in the 1980s was largely aimed at reducing the company's dependence on the automotive business as well as the aerospace division's dependence on Rolls-Royce. "They nearly went down with Rolls-Royce when Rolls went bankrupt in 1971," said Mr Turner.

At that time, as much as 75 per cent of the company's aerospace business was directly related with Rolls-Royce. The UK aero-engine manufacturer is still Lucas Aerospace's biggest customer but it made up only between 20 per cent to 25 per cent of its sales, although Lucas recently reinforced its ties with Rolls-Royce. It took a 10 per cent risk-sharing stake in Rolls-Royce's Trent programme to develop a family of heavy thrust commercial jet engines in power the new generation of large wide body airliners.

Mr Turner said his view on expanding his group's presence in the fast-growing Asia Pacific aerospace market. At present, the UK, the US and continental Europe each account for about one third of the company's annual turnover. Mr Turner wants to see the group's geographical distribution expanded with the US, the UK, continental Europe and Asia each accounting for about 25 per cent of sales.

As restructuring continues to gather pace in the aerospace components industry, Mr Turner expects the sector to become increasingly dominated by fewer, broader-based suppliers capable of participating in risk and revenue sharing partners in future engine and aircraft programmes. "We are positioning Lucas to be one of those players," he said.

Ultimately, however, the reshaping of Lucas is likely to involve even wider strategic collaboration and possibly a merger with another major international components and systems supplier with activities in both the aerospace and automotive industries.

Any move, however, will have to await the arrival of Mr George Simpson, who is leaving British Aerospace and joining Lucas as chief executive in the spring.

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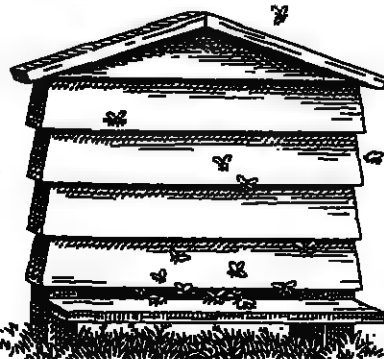
And you would expect a growing high tech town like Telford to have a thriving training sector. In fact it has one of the largest Information Technology Centres in the UK, a new multi-million pound university and colleges geared up to provide customised training.

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Listing Particulars dated 25th November, 1993 set out details of a Placing and Open Offer of Offer Units (comprising new Ordinary Shares and Warrants) and a Placing of new Equity Index-Linked Stock ("Stock Placing").

Application has been made to the London Stock Exchange for the new Ordinary Shares and new Warrants and new Equity Index-Linked Stock to be admitted to the Official List, with dealings expected to commence on 6th January, 1994.

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in Ordinary Shares of 25p each

Issued and fully paid

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Copies of the Listing Particulars dated 25th November, 1993 may be obtained during normal business hours on any weekday, Saturdays and public holidays excepted, up to and including 10th January, 1994 from the Company Announcements Office of the London Stock Exchange, Stock Exchange Tower, Old Broad Street, London EC2N 1HP (for collection only) and up to and including 20th January, 1994 from:

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130 Tenbridge Road  
Hildenborough  
Tonbridge  
Kent TN11 7UU

UBS Limited  
100 Liverpool Street  
London  
EC2M 3RH

6th January, 1994

## Notice of Interest Rates

To the Holders of

### Banco Central del Uruguay New Money Notes Due 2006 Debt Conversion Notes Due 2007

NOTICE IS HEREBY GIVEN that the interest rates for the interest period from January 2, 1994 to July 2, 1994 are as follows:

Designation	Rate	Interest Amount	Interest Payment Date
100% Debt Conversion Notes	4.375 Pct. P.A.	USD \$ 22.00 Per USD \$ 1	July 2, 1994
STG 100% Conversion Notes	6.3125 Pct. P.A.	STG 15.87 Per STG 100	July 2, 1994
New Money	4.50 Pct. P.A.	USD 22.63 Per USD 100	July 2, 1994

January 5, 1994

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Restructure measures accelerated in face of weak computer markets

## ICL moves to protect profits

By Alan Cane

ICL, the UK-based computer company in which Fujitsu of Japan has a majority stake, is accelerating measures to protect its profitability in the face of persistently weak computer markets.

Yesterday it announced that it intended to establish a UK manufacturing and supply business as a contract electronics business. The autonomous wholly owned subsidiary will trade as Design to Distribution (D2D) with operations in Kils- grove, Ashton-under-Lyne, and Stevenage.

It also said it had sold its half interest in International Network Services to General Electric Information Services in a move designed to cut away non-core activities.

The aim in creating D2D, ICL said yesterday, was to improve the new company's attractiveness as an electronics contract manufacturer by distancing it from the parent company, for which it manufactures computers and circuit boards worth some \$300m (£200m) a year.

ICL already manufactures equipment for Sun Microsys-

tems of the US and Melco, a supercomputer manufacturer with offices in the UK and the US. It also makes equipment for a number of unnamed computer companies.

Mr Alastair Kelly, D2D's managing director, said the aim was to build the company into Europe's leading contract electronics manufacturer. "By 1996 we will be targeting \$300m of non-ICL revenue, much of which will be with US corporations looking for European manufacturing."

It is part of chairman and chief executive Mr Peter Bonfield's plan to restructure ICL into some 26 semi-autonomous business units.

The value of the INS was not disclosed but was believed to be around £17m.

ICL is a leading provider in the UK of electronic data interchange services as an electronic ordering and invoicing. In 1992 it made £2.5m on this service.

Mr John Thorpe, newly appointed managing director, said that INS and ICL had a similar business focus, while the electronics business was peripheral to ICL's core



Peter Bonfield: plans 26 semi-autonomous business units

With GEIS backing, it would expand into Europe, market software interna-

tionally and provide tough competition for BT, AT&T and IBM.

## EFM launches trust for Asian markets

By Bethan Hutton

Edinburgh Fund Managers is to launch an investment trust specialising in smaller companies in emerging Asian markets, to be known as the Edinburgh New Tiger Trust.

It hopes to raise £50m through a placing and offer for subscription of ordinary shares of 5p issued at 56p, with one warrant attached to every five shares.

The offer period is expected to be January 29 to February 18, with first dealings on February 24.

The new fund's managers will concentrate on the emerging markets of south and south-east Asia, including India, Pakistan and Sri Lanka as well as the more rural Malaysia, Thailand, Indonesia, South Korea, China

and the Philippines. Companies in the more traditional markets of Hong Kong and Singapore will be included if they have exposure to emerging Asian economies.

The fund will invest in smaller companies with market capitalisation of less than \$500m (£300m) with the aim of achieving long-term capital growth.

Edinburgh Fund Managers said it believed smaller companies should outperform their larger counterparts in their operational flexibility should allow them to exploit opportunities more easily.

The same investment team already manages the EFM Dragon fund, an investment trust covering east and south-east Japan.

## Norwich and Scottish Life maintain trends

Norwich Union, the mutual insurance group, yesterday announced unchanged results on its with-profits account, while Scottish Life, the mutual life assurance company, cut its results slightly.

The cut in results was due to continue the trend of slightly higher pay-outs for 35-year maturities, but lower pay-outs for 10-year maturities.

Norwich Union will pay £58,694 for a standard 35-year endowment policy maturing on January 1 1994, up from £58,694 in 1993, giving a yield of 12.8 per cent (12.8 per cent).

Figures are based on the standard industry assumptions of a policy issued by a man aged 25, paying £1 a month. A 10-year policy, using the same assumptions, would pay

£6,674, down from £6,674 last year's pay-out of £6,674. This would give a reduced yield of 11.9 per cent (12.7 per cent).

Scottish Life will pay £5,105 for a 10-year policy, down 2 per cent, representing an increase of 0.3 per cent. A 25-year policy would pay £12,133, up 2 per cent, a return of 13.3 per cent.

Pay-outs on 10-year endowments are still falling because of poor investment performance in 1993, and in compensation for excessively high bonuses in 1994, while 25-year policies benefit from the higher average investment returns in the 1980s.

Norwich describes its current bonus rates as "realistic". It projects rising rates over the next few years because of low inflation.

## Kwik Save sells non-core side for £9.5m

By Neil Buckley

Kwik Save, the discount retail chain, is selling its non-core convenience store subsidiary for £9.5m to AF Blakemore, the family-owned wholesaler which is a main supplier to the Spar group.

The sale enables Kwik Save to dispose of a non-core business, and is a significant boost for Blakemore's ambitions in the convenience store market.

Blakemore is paying £2.5m for the business, plus £7m to settle inter-company taxes from Kwik Save to Tates.

Kwik Save acquired Tates, which operates 71 Lateshopper convenience stores in Humberside, Yorkshire, Lincolnshire and the Midlands, and 100 Midland Pools in 1993.

Mr Derek Pretty, Kwik Save director, said it was pleased to sell the business after a strategic review last year.

"We had to decide whether we wanted to focus on a major part of the business or diversify. If we did, we would have had to invest more."

Before the sale, Kwik Save bought the franchise of 13 Tates stores for £1m and granted Tates 25-year leases on the properties.

Net income from the properties will total £700,000 a year.

Mr Pretty said the net financial effect of the disposal on Kwik Save would be minimal.

Tates made pre-tax profits in its last financial year of £1.1m on sales of £17.5m.

Blakemore, based in the West Midlands, operates eight cash-and-carry outlets, as well as supplying 840 Spar and 200 other stores across central England and Wales.

These so-called "symbol" groups comprise independent stores that trade under the same brand and buy from the same source but reap the benefits of centralised buying and distribution, advertising and marketing.

Blakemore itself also owns and operates 36 Spar stores.

## Crabtree Group turns in £1.07m for nine months

By Chris Tighe

Crabtree Group, the Tyneside manufacturer and supplier of metal decorating products, yesterday reported pre-tax profits of £1.07m for the nine months to September 30.

Crabtree came to the market in June via a £100m takeover of Somerset, a shell quoted investment trust. The figures for the nine months ended solely in the acquisition of Crabtree.

Earnings per share rose to 10.7p and a dividend of 4.2p is proposed.

Before the takeover, Mr Paul Watkin, Crabtree's chairman, and Mr Mark Cooper, managing director, were in the group to end-September 1993. Crabtree would make a pre-tax profit of £23m and pledged to pay 10p of the takeover consideration for every £1 of any shortfall.

For the full 12 months in the period-end Crabtree achieved operating profits of £3.01m on turnover of £22.6m.

Yesterday Mr Watkin said the pre-tax profit had been achieved. "We're delighted to deliver to the City what we promised in June," he said.

Crabtree's £3.01m, including of £1.07m in pre-tax profit, plus some adjustments specified in the reverse takeover.

Crabtree's 13p to 14p yesterday. When the company came to the market in June the shares were priced at 150p.

Crabtree at Gateshead was acquired by Mr Watkin and Mr Cooper in a £100m management buy-out from Vickers in 1986. It claims to be the world's leading manufacturer of metal decorating products and exports 10 per cent of its turnover worldwide.

The company said its results for the 12 months to September

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## Capital changes for Beckenham

By Nigel Clark

Losses on a contract for the Civil Aviation Authority have forced Beckenham Group, the London-based heating and ventilation engineer, to place a rights issue of up to £10m.

The losses resulted in the withdrawal of most of its banking facilities in September, forcing the group to look to rely on its own resources from shareholders.

Beckenham also announced pre-tax losses of £1.2m (£5.0m) for the year to the end of October on turnover of £11m (£24.1m), including £1.2m from acquisitions. Losses were 4.4p (11.5p).

The changes will be consolidated in one £15 share and then divided into three £5 ordinary and one £5 preference share.

Every 15 of the preference shares will be consolidated in one £15 share and then divided into three £5 ordinary and one £5 preference share.

It is proposed to eliminate the deficit in the profit and loss account by cancelling the deferred shares and reducing the share premium account.

## Richmond chiefs quit to save cash

By Andrew Bolger

Non-executive directors of Richmond Oil & Gas believe the struggling natural resources company has a viable future, in spite of the resignations of both its chairman and managing director.

Richmond announced the departure of Mr Michael Fox, the chairman and chief executive, along with Mr Michael Hogue, managing director, at the same time as it revealed pre-tax losses for the year to March 31 1993 of £3.12m, against £44.1m, which was struck after provisions of £10.1m, leaving per share cash at 3.5p (46p).

The board said the results reflected the loss of its main asset, the Richmond Ranch Properties, to a sale in 1992. This meant the group lost all of its oil and gas production, reducing turnover from £11.4m to £1.64m.

Mr Fox said he and Mr Hogue had stepped down to reduce costs at the group, which was short of cash. The board said that in spite of efforts to reduce costs, the external regulatory and other legal services required were relatively expensive.

The board is reviewing its plans, including a possible sale of the Richmond Ranch Properties, and said it would inform shareholders of its intentions as soon as possible.

The plans are subject to the disposal of the San Juan Basin coalbed methane properties in the US being completed, for which Richmond hopes to receive about £10m.

Shares in Richmond were suspended at 45p in October, having come to the market at 105p in 1989.

Share dealings and transactions relating to the period since the time of the flotation are under investigation by the Serious Fraud Office.

FT-SE Actuaries Share Indices

Insurance companies are now classified in Sub-sector 7B in the FT's published yesterday in the FT's additional listing of insurance companies as Sub-sector 7B was introduced.

Babcock wins £39m order

Babcock Africa, the South African subsidiary of Babcock International, has announced a package of boiler refurbishment, maintenance and replacement plant worth a total of £39m.

The biggest single contract is the redesign and replacement of boiler parts on six boiler units at a power station in the Transvaal.

Babcock was the original supplier of the boilers in the early 1970s, and the work is the final part of a programme to extend the power station's life by 10 years.

The subsidiary has won two other Transvaal contracts, for the overhaul and replacement of the plant's main steam engine and the overhaul of the plant's main steam engine.

In conjunction with Hyundai of Korea, it will supply and install a new steam engine for Sasol, the South African fuel and chemicals giant, at Secunda in Orange Free State.

Dividends ANNOUNCE

Crabtree (Sidney C) Ltd. Dividend 10p Mar 14 2p

Dividends shown pence per share net. \* For nine months.

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★ The prequalified Applicants will be invited to submit a Tender for a Concession to finance, design, construct, operate and maintain the Carmel Tunnels toll motorway. Only participants selected to the short list through the prequalification process shall be eligible to submit such a tender.

★ Prequalification Document ("PQD") may be obtained from:  
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120 Adoroff Street  
Haifa 33276, Israel  
Tel: 972(04)-671849  
Fax: 972(04)-665717

between 09:00 and 15:00 hours on working days, against payment of NIS 5,000 (five thousand NIS), from January 6th, 1994, up to March 1st, 1994, inclusive.

★ Payments can also be made by telegraphic transfer to CARMEL TUNNELS PQD to the account of AYALON HIGHWAYS CO. LTD. No. 250808 at Bank Hapoalim, branch No.410, 10, King George St. Tel-Aviv.

The PQD will be delivered against presentation of transfer receipt.

★ For those interested, a study day - including a tour of the construction sites - will be held at 10:00 on March 1st, 1994, at the Nof Hotel, Haifa, for the purpose of answering any questions.

Questions may also be referred in writing, and should arrive at the above address not later than March 15th, 1994. A summary of the questions asked and the responses given during the study day or of any written inquiries and the responses thereto will be sent by April 7th, 1994, in writing, and provided all purchasers of the PQD documents.

Only this written summary, and no other information or documentation shall be deemed to be an integral part of the PQD documents.

★ All responses to the PQD, completed in Hebrew or English, should be submitted to the above address, so that same are received not later than 15:00 hours on May 1st, 1994.

The Applicants will be considered by a Prequalification Review Committee ("PRC") according to an in specific criteria as set by the PQD.

★ Each Applicant will be notified separately of the PRC's decision. This decision will be final.

January 6th, 1994.

**Trinity Insurance Company Limited**  
Initial Payment to Creditors

A Scheme of Arrangement was approved by the creditors of Trinity Insurance Company Limited and subsequently became effective on 11/11/1993, after receiving High Court sanction.

Pursuant to the terms of the Scheme, the Scheme Administrator, Boys-Stones and Co. Ltd. of Price Waterhouse, have set the commencement date of 5 January 1994 and the Initial Payment Percentage at 10%, with the support of the Creditors Committee. Scheme Creditors of Trinity with established claims at that date will be paid the initial payment percentage on those claims within 60 days of the commencement date. Thereafter, the initial payment percentage will be paid within 60 days of each claim becoming established.

Claims should continue to be agreed with Trinity and creditors require more information please contact:

Trinity Claims Department  
TMS 1992 Limited  
Russell Street  
Gloucester GL1 1EL  
Tel: 0452 301387.  
Fax: 0452 301387.

Full details of the Scheme are available from the Scheme Administrator, Price Waterhouse, No. 1 London Bridge, London SE1 9QL. Ref: RCB/MCR.

**Price Waterhouse**

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**DIVIDEND NOTICE**

A meeting of the directors held on 11 December 1993 it was resolved to pay the following dividend:

High Yield Portfolio 100% per share  
International Portfolio 100% per share

on account on 31 December 1993 with an ex-dividend date of 1 January 1994 and a payment date of 5 January 1994 for High Yield Portfolio and 31 January 1994 for the International Portfolio.

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**LEGAL NOTICES**

Notice of appointment of Liquidator  
Voluntary winding up  
(Members or Creditors)

Pursuant to section 199 of The Insolvency Act 1986.

Company No: 02544. Name of Company: BROWN SHIPLEY FACTORIES LIMITED. Type of liquidation: Members. Address of registered office: St. Andrew's House, 20 St. Andrew Street, London EC4A 3AY. Liquidator's name and address: Malcolm J. London, Cooper & Lybrand, 20 St. Andrew Street, London EC4A 3AY. Office holder number: 2082. Date of appointment: 20 December 1993. By whom appointed: Members. Signed: M J London FCA (Liquidator) 20 December 1993.

Notice of appointment of Liquidator  
Voluntary winding up  
(Members or Creditors)

Pursuant to section 199 of The Insolvency Act 1986.

Company No: 1365152. Name of Company: BROWN SHIPLEY FACTORIES LIMITED. Type of liquidation: Members. Address of registered office: St. Andrew's House, 20 St. Andrew Street, London EC4A 3AY. Liquidator's name and address: Malcolm J. London, Cooper & Lybrand, 20 St. Andrew Street, London EC4A 3AY. Office holder number: 2082. Date of appointment: 20 December 1993. By whom appointed: Members. Signed: M J London FCA (Liquidator) 20 December 1993.

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**IN THE MATTER OF**  
**THE COMPANIES ACT 1985**

**NOTICE OF THE MAKING OF A RECEIPT**

NOTICE IS HEREBY GIVEN that a receipt for the sum of £10,000 (Ten thousand pounds) was made on the 11th day of December 1993 in favour of the High Court of Justice for the consolidation of the reduction of the capital of the above named company from £25,000 to £15,000.

AND NOTICE IS FURTHER GIVEN that the said receipt is to be made by the Registrar of Companies at the Royal Courts of Justice, The Strand, London WC2A 2LL, on Wednesday the 19th day of January 1994.

Any Creditor or Shareholder of the said company desiring to oppose the making of an order for the said reduction of capital should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the said Receipt will be furnished to any person requiring the same by the undersigned solicitors upon payment of the reduced charge for the same.

DATED the 6th day of January 1994  
Messrs Lawrence Graham  
100 Strand, London WC2R 1JH  
On Behalf of the Liquidator  
Solicitors for the above named Company

**IN THE MATTER OF**  
**THE COMPANIES ACT 1985**

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Tel: 736 45 48, 736 45 222  
Fax: 736 46 44

**Dividends ANNOUNCE**

Company	Dividend	Date of payment	Dividend	Total for year
Crabtree (Sidney C) Ltd.	10p	Mar 14	2p	

Dividends shown pence per share net. \* For nine months.

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## COMMODITIES AND AGRICULTURE

## Congress 'still needs convincing' on Gatt

By Deborah Hargreaves

Mike Espy, US agriculture secretary, said he doubts the acceptance by the US Congress of the recent General Agreement on Trade and Tariffs settlement yesterday when he said the agreement would not be "automatic".

"I don't think we will add or subtract anything to the agreement, but we need to explain it to Congress," he told an audience of British farmers at the Oxford Farming Conference.

While the deal presented a

opportunity for US farmers to expand their markets, the US Congress must be convinced of the benefits, Mr Espy explained. He said, however, that last-minute changes to the Blair House accord, which allow the US to maintain an additional 7.4m tonnes of wheat in the six years from 1995, would help to win congressional support for the deal.

Modifications to the Blair House agreement will be the US Export Enhancement Program budget that will be in 1995 from the planned level

of \$1.1bn.

"The US will continue to compete with other large exporters which are doing the same thing," Mr Espy said. "I hope the Gatt agreement will be passed through Congress, but until it is we must maintain our levels of competitiveness whether through export enhancement or other measures."

However, Mr Espy said he saw the handwriting on the wall for export subsidies: "We will join hands with others to get down the slippery slope of

subsidy reduction together," he said at the conference.

Mr Espy was met with a fairly frosty reception from some UK farmers, who said their livelihoods threatened by falling support prices.

"The Gatt deal is a major threat to European farmers and you couldn't care a fig about us," one producer commented. "Farmers here are frightened of a deal without subsidies after the privileged world we've lived in," said another.

Conference organisers admitted that Mr Espy's bodyguards

had been for the safety of the agriculturalists.

UK producers are also suspicious of the US this year to abandon export reduction programmes while European farmers must set-aside 15 per cent of their land. US producers are currently being urged to grow more to make up for a shortfall in output caused by last year's massive flooding. Mr Espy said that 21m acres of farmland in the Midwest had been under water with 5m acres totally destroyed. It was covered with sand to seven feet of soil and sand.

## EU acts against residues in tea

By Kunal Bose in Calcutta

The European Union has set a time-table for all tea-producing countries to reduce pesticide residues in processed tea acceptable if they can retain access to the EU market. According to Indian tea industry officials, the EU is requiring reductions in its two-yearly inspections beginning this month.

The Indian industry, which exports 200m kg of tea a year, thinks the problem can be tackled largely by scrupulously following spraying schedules laid down by the Tea Research Association and the United Planters' Association.

The Indian Tea Board has started consultation with its producers, exporters and research organisations to formulate a strategy gradually to

reduce the levels of pesticide residues in tea grown in different parts of the country without disturbing the volume of production.

Japan has recently expressed concern about the rising level of pesticide residues in Darjeeling tea and has rejected shipments. German buyers have also complained about pesticide residues in Indian teas.

## Collateral plan may solve CIS aluminium problem

By Kenneth Gooding, Mining Correspondent

Support is growing for an ingenious potential solution to the world aluminium supply crisis. It would involve surplus metal from the Commonwealth Independent States being used as collateral for government-guaranteed loans to the CIS.

"This would ensure the supply of metal to the market, provide hard currency to the CIS, and, with the stipulation that a portion of the metal be used to upgrade the physical environment surrounding the smelters, which has been devastated by neglect," suggests Mr Eli Epstein, chief

executive of Calcedo Coke Corporation, the New York-based concern that formulated the proposal.

It would also be away with the need for the world-wide smelter production cuts and the resulting unemployment. Restrictions on imports from the CIS of the kind at present in force in the European Union.

Calcedo, a big supplier to the international aluminium industry, has discussed its plan with officials of the US Export-Import Bank as well as the industry and the government. It has been "encouraging," says Mr Epstein.

He hopes that the Calcedo proposals will be on the agenda when trade representatives from the world's main aluminium-producing countries and the industry meet in Brussels on January 18 and 19 for a third round of talks about the surplus metal arising from the sudden collapse of the CIS exports following the collapse of the former Soviet Union. This has pushed up aluminium prices to a level where some producers are suffering operating losses.

Calcedo estimates that the present value of the CIS surplus aluminium stocks, at roughly 700,000 tonnes, is roughly \$700m. It suggests that the entire surplus be securely stored and become col-

lateral for the US government guarantee of loans made to the CIS by financial institutions. Loans provided to the CIS would substantially increase the value of the metal and the collateral would reduce the risk of default. These loans and support the CIS commitment to helping the CIS economically.

Surplus metal would be sold at a controlled price until it could comfortably be absorbed. After a time, aluminium demand, which is growing at an annual 1.5 per cent, should catch up with supply and allow for the metal to be sold in a controlled fashion.

"The substantial influx of capital to the CIS will trigger economic development which should increase its domestic

demand for primary aluminium," Mr Epstein points out. If loans were repaid the aluminium would be returned to the CIS in planned intervals and if there was a default the metal would be gradually sold at predetermined price levels.

Mr Epstein suggests that if the plan is implemented, the aluminium industry worldwide would benefit from stable pricing and employment. The plan would have a source of hard currency and reduce the environmental impact of the inefficient smelters. Using the inventory as collateral would reduce the risk of default on the loans and, with import restrictions necessary, free trade relationships are maintained.

## Rubber makes bright start to 1994

By Kieran Cooke in Kuala Lumpur

The new year has started well for the world's natural rubber producers with prices rising in response to increased demand in many industrialised economies and a squeeze on supplies caused by a fall in production in major producing countries.

Mr Aldo Hofmeister, the Kuala Lumpur-based director of the International Rubber Organisation, says he expects natural rubber prices to rise by about 5

per cent in 1994, compared with last year.

"I am not too pessimistic," Mr Hofmeister says. "The US economy continues to rebound and West Europe is expected to improve by mid-year. Japan is still a question mark, but South Korea is doing well."

As an indication of the strong upturn in prices, the two five-day moving averages for natural rubber have risen to 156.31 Malaysian/Singapore cents at the end of September.

Traders say there has been a fall in production in Malaysia, Thailand and, to a lesser extent, Indonesia because of an extended monsoon season. Malaysia's 1993 production is estimated to have fallen to 1.1m tonnes from 1.2m tonnes in 1992.

Traders say buying in of more than 20,000 tonnes of natural rubber by the Indo buffer stock at the end of last year also helped prices. The two natural rubber stockpile is now estimated at slightly more than 100,000 tonnes.

## Jamaican government sells sugar mills

By Canute James in Kingston

The Jamaican government has sold four of five state-owned sugar mills to local and foreign investors who have promised to refurbish the plants and increase production.

The sale is part of a programme of privatisation of state-owned enterprises, and the purchasers have paid \$12.5m for the mills, which have an aggregate rated capacity of 370,000 tonnes a year.

Tate and Lyle of the UK, included in one consortium, which has bought the Frome, Monymusk and Bernard Lodge mills. Other members of the group include Wray and Nephew, one of Jamaica's leading sugar companies. The Long Mill has been bought by a group of up to local companies involved in financial services.

The fifth state-owned mill is not being offered for sale as it has been leased to a privately-owned company, and government officials say the island's four other mills are privately owned.

The purchasers of the four mills plan to invest \$12.5m to modernise the plants and increase efficiency, cutting production costs and lifting output from the current level of just over half capacity. The smaller privately owned mills have been running at 80 per cent of rated capacity, the officials said.

The purchasers are also leasing 35,000 acres of sugar farms, which will supply the mills. The government says state-owned sugar farms will be divested over the next two years.

The proceeds from the sale of the mills will be used by the government to repay its loans, including the repayment of \$16m to the World Bank and \$13.5m for redundancy payments to workers.

Government officials said they were hoping that the improvements in the mills by the new owners would lift Jamaica's sugar production in two years to about 2,000,000 tonnes a year. Production last year was 2,345,000 tonnes, marginally higher than in 1992.

The divestment would also make Jamaica's sugar industry more competitive by reducing production costs from the current average of 13 US cents a pound. "If this can be cut by about one-third then we will be able to compete on the world market with the additional \$100m we expect the country to produce," said one official.

## Incoming Chilean copper chief objects to military burden

By David Pilling in Santiago

Codelco, Chile's state copper company, should not be obliged to hand over 10 per cent of its earnings to the armed forces, according to Mr Juan Villarral, who was appointed chief of Codelco by the president-elect, Eduardo Frei.

The removal of the requirement to supplement the armed forces budget would be an essential step towards long-term plans to privatise Codelco, Mr Frei said.

"The way funds are allocated at the moment is not appropriate from the point of view of economic efficiency or the functioning of the country," said Mr Villarral, who was appointed chief of Codelco by the president-elect, Eduardo Frei.

The removal of the requirement to supplement the armed forces budget would be an essential step towards long-term plans to privatise Codelco, Mr Frei said.

Mr Frei would be willing to take on such a heavy burden. However, Mr Frei's administration has ruled out any question of selling off the state entity, which is considered to be a "strategic" importance to the Chilean economy.

Mr Villarral has promised that he will push ahead with modernisation plans aimed at boosting productivity, which is necessary because of declining ore grades, and of inadequate investment and the appreciation of the Chilean peso.

He has fully rejected moves to split Codelco's principal divisions into autonomous divisions, which would be expected to turn a profit.

It is "perfectly feasible" to expect the modernisation plans, which included the gradual reduction of staff, to improve productivity "significantly" within five years.

Mr Villarral also said that more Codelco should be in a position to develop

important new bodies such as Radomiro Tomic and Mina. He rejected "pressure from certain elements on the right" suggestions that Codelco should exploit such resources through joint-venture operations with private mining companies.

"We don't see the necessity of this," he said. "We believe that Codelco can exploit such resources on its own, but only when there are clear guarantees that it has achieved better management."

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

## ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Cash	3 mths
Close	1150.5-1.5	1149.80
Previous	1116.17	1139.26.5
High/Low	1109.5	1180.1/158
AM Official	1150.5-1.0	1139.26.5
Kerb close	283.901	1149.45.0
Open int.	45,693	
Total daily turnover	1149.45.0	

## ALUMINIUM ALLOY (\$ per tonne)

	Cash	3 mths
Close	973.77	974.10/16
Previous	973.77	981.86
High/Low	972.73	1000/885
AM Official	973.77	985.92
Kerb close	973.77	985.92
Open int.	2,740	
Total daily turnover	308	

## LEAD (\$ per tonne)

	Cash	3 mths
Close	488.44	477.77.5
Previous	488.5-9.5	482.85
High/Low	485.5	484.477
AM Official	488.44	475.7-79
Kerb close	488.44	477.5-68
Open int.	31,828	
Total daily turnover	5,164	

## ZINC (\$ per tonne)

	Cash	3 mths
Close	6295.308	6335.40
Previous	6295.308	6335.40
High/Low	6295.308	6335.40
AM Official	6295.308	6335.40
Kerb close	6295.308	6335.40
Open int.	50,435	
Total daily turnover	6335.40	

## TIN (\$ per tonne)

	Cash	3 mths
Close	4770.50	4820.30
Previous	4803.8	4850.40
High/Low	4733.38	4850.40
AM Official	4733.38	4850.40
Kerb close	4733.38	4850.40
Open int.	16,066	
Total daily turnover	16,066	

## ZINC, special high grade (\$ per tonne)

	Cash	3 mths
Close	990.90	1007.5-0.0
Previous	990.97	1016.16
High/Low	990.97	1016.16
AM Official	990.97	1016.16
Kerb close	990.97	1016.16
Open int.	102,865	
Total daily turnover	32,176	

## COPPER, grade A (\$ per tonne)

	Cash	3 mths
Close	1732.33	1787.7-5
Previous	1732.33	1787.7-5
High/Low	1732.33	1787.7-5
AM Official	1732.33	1787.7-5
Kerb close	1732.33	1787.7-5
Open int.	1732.33	1787.7-5
Total daily turnover	1787.7-5	

## LME AM Official C/S rate, 1.4948

LME Closing S/S rate, 1.4975

## SPECIALTY COPPER (COMEX)

	Cash	3 mths
Close	79.55	1.382
Previous	79.55	1.382
High/Low	79.55	1.382
AM Official	79.55	1.382
Kerb close	79.55	1.382
Open int.	79.55	1.382
Total daily turnover	79.55	1.382

## PRECIOUS METALS

## LONDON BULLION MARKET

(Prices supplied by N M Rothschild)

## Gold (1000 oz)

	\$ price	\$ m/m
Close	385.25-386.75	
Previous	383.20-383.60	
High/Low	383.20-383.60	
AM Official	385.25-386.75	
Kerb close	385.25-386.75	
Open int.	385.25-386.75	
Total daily turnover	385.25-386.75	

## Silver (1000 oz)

	\$ price	\$ m/m
Close	384.00-386.80	
Previous	384.00-386.80	
High/Low	384.00-386.80	
AM Official	384.00-386.80	
Kerb close	384.00-386.80	
Open int.	384.00-386.80	
Total daily turnover	384.00-386.80	

## Local LME Mean Gold Lending Rate (1/4 US\$)

	1 month	3 months
Close	2.85	2.89
Previous	2.85	2.89
High/Low	2.85	2.89
AM Official	2.85	2.89
Kerb close	2.85	2.89
Open int.	2.85	2.89
Total daily turnover	2.85	2.89

## Silver (1000 oz)

	\$ price	\$ m/m
Close	384.00-386.80	
Previous	384.00-386.80	
High/Low	384.00-386.80	
AM Official	384.00-386.80	
Kerb close	384.00-386.80	
Open int.	384.00-386.80	
Total daily turnover	384.00-386.80	

## Gold (1000 oz)

	\$ price	\$ m/m
Close	384.00-386.80	
Previous	384.00-386.80	
High/Low	384.00-386.80	
AM Official	384.00-386.80	
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Close	384.00-386.80	
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Total daily turnover	384.00-386.80	

## Silver (1000 oz)

	\$ price	\$ m/m
Close	384.00-386.80	
Previous	384.00-386.80	
High/Low	384.00-386.80	
AM Official	384.00-386.80	
Kerb close	384.00-386.80	
Open int.	384.00-386.80	
Total daily turnover	384.00-386.80	

## Gold (1000 oz)

	\$ price	\$ m/m
Close	384.00-386.80	
Previous	384.00-386.80	
High/Low	384.00-386.80	
AM Official	384.00-386.80	
Kerb close	384.00-386.80	
Open int.	384.00-386.80	
Total daily turnover	384.00-386.80	

## Silver (1000 oz)

	\$ price	\$ m/m
Close	384.00-386.80	
Previous	384.00-386.80	
High/Low	384.00-386	



## MARKET REPORT

## Focus switches to the FT-SE Mid 250 stocks

By Terry Byland,  
UK Stock Market Editor

The managers of the big investment funds took a hard look at their portfolios yesterday and began to reshuffle their holdings, often moving out of blue chips and into second-line issues. Their endeavours brought contrasting performances by market indices: the FT-SE 100-share index abandoned the 2,400 mark to close nearly 30 points off, while the FT-SE Mid 250 index, covering a wider range of stocks, jumped a further 21 points to a new high of 3,520.4.

The process of repositioning was hurried along by another reversal of fortunes in the March Footsie future, which was sold off in the second half of the session, and by fresh losses in UK government bonds.

Trading volume was heavy, and yesterday's Seag total of 907.7m shares traded was spared the distortions of the previous day when just in excess of 1m shares passed through the electronic system; nearly 70 per cent of yesterday's trade was in non-Footsie stocks. Tuesday's retail trade in equities was worth £1.47bn, well up to the high levels recorded in the London market before Christmas.

At the final reading the FT-SE 100 was 292.3 off at 3,379.2. UK equities had opened hopefully, responding to a better performance from Wall Street overnight than had been expected in view of the concerns that US interest rates might be about to move higher. But breaking through the 1,000 mark with a gain of 10.9 at 3,419.4, the market ran into a determined

Account Opening Dates		
First Dealings	Dec 13	Jan 4
Options Dealings	Dec 20	Jan 13
Last Dealings	Dec 31	Jan 14
Account Day	Jan 3	Jan 18
Account Day	Jan 24	Feb 7

\*New time dealings may take place from two business days earlier.

stock index futures, on which the premium against the underlying index was quickly replaced by a discount.

The institutions showed themselves very selective in trading activity, and concentrated on specific areas of the market. Media stocks continued to attract significant support as investors assessed the implications of the UK government's proposed

review of cross media ownership. But the pharmaceuticals sector suffered heavily following reports of proposed changes in Italian health care.

Some Channel ferry operators fell as the shipowners began to respond to reports of Eurotunnel's fares plans. And UK retail stores, still nervously awaiting details of the Christmas selling season, were sold down.

The final picture of the FT-SE stocks was more mixed than the fall in the index suggested. Oil stocks steadied on hints that the Opec ministers may meet again this month and attempt to stabilise crude prices. Insurance stocks attracted support but shares in the leading banks, which led the market last month, eased back ahead of their profits reporting

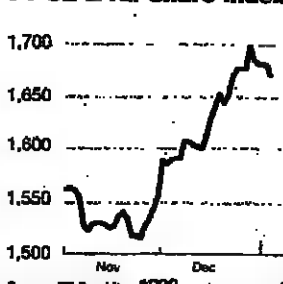
the exception was TSB.

The London market tried to rally in mid-afternoon but found further support for discouragement when Wall Street and other European markets looked hesitant. The close was the low point of the day.

Equity funds feared that the weak return from the new year break could well continue for a while.

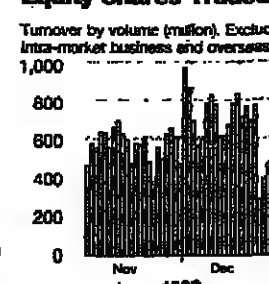
Bank sources looked for a recovery on German interest rates at today's meeting of the Bundesbank council. But the hopes for a cut in UK base rates, which helped to drive the market to new highs before Christmas, have waned since the Budget tax rises will begin to hit the economy.

## FT-SE All-Share Index



Source: FT Graphix 1993

## Equity Shares Traded



Turnover by volume (million). Excluding intra-market business and overseas turnover

## Key Indicators

Indices and rates			
FT-SE 100	3379.2	(-29.3)	
FT-SE Mid 250	3520.4	(+21.0)	
FT-SE-A 350	1690.7	(-6.3)	
FT-SE-A All-Share	1671.92	(-7.79)	
FT-SE-A All-Share yield	3.38	(3.37)	

## Best performing

1 Engineering, Vehicles	+2.7
2 Leisure & Media	+1.4
3 Retailers, Food	+1.1
4 Apparel	+0.9
5 Other Financial	+0.8

## Worst performing sectors

1 Pharmaceuticals	-2.2
2 Telecommunications	-1.7
3 Banks	-1.6
4 Water	-1.4

## Sellers hit drugs sector

Selected pharmaceutical stocks were driven lower as worries grew over the impact of new regulations in the Italian prescription drugs market.

SmithKline Beecham's shares retreated 11 1/2 pence to 391 1/2. Analysts said the group's sales in Italy were down 10 per cent under the new rules.

SmithKline drugs - Argemone, Refin and Seroxol - could be reclassified under the regulations omitting them from receiving state reimbursements for customer prescriptions. However, the drugs companies plan to appeal against the new regulations.

Glaxo, which tumbled 28 pence to 693p, was further undermined by a negative note from Goldman Sachs, which reaffirmed its view that over the long term the stock will underperform the market. The note is concerned that the ending of patent rights for Tagamet - owned by SmithKline Beecham - in 1994 may bring lower usage of Zantac, the Glaxo-owned rival in

the ulcer market, as cheaper alternatives like Tagamet become available.

A significant proportion of US health care companies responding to a Goldman Sachs survey indicated that they were likely to use Zantac rather than generic Tagamet when available. However, a positive Mr Nigel Gove said at the time: "The impact of generic Tagamet has been exaggerated and the therapeutic differences between Tagamet and Zantac are more than just price alone."

Elsewhere, Wellcome staged a recovery, its shares gaining 1 1/2 pence to 345 1/2.

Brothers issuing a buy note. The broker argued that the shares had been underpriced and said that even on the most pessimistic assumptions compound annual growth of 12 per cent could be expected over the next five years.

TV stocks busy

Telecommunications were once again among the day's best performers as James Capel turned more positive on the sector as a whole.

The broker urged investors to "go overweight" from its previous "in line" advice, the favourite stock being Carlton Communications.

Carlton ended 12 ahead at 547p, having been underpriced in the day, in the view of the broker.

The recommendation from James Capel was a further boost to a sector buoyed by bid speculation following news of a wide ranging review of UK cross-media ownership. Further attention was given to Yorkshire-Tyne Tees, which closed 12p higher at 1,122p. However, it was a strong recommendation from the broker that Granada, a potential takeover candidate, put in at 441p.

## NEW HIGHS AND LOWS FOR 1993/94

NEW HIGHS 1993

BALANCE OF PAYMENTS (P) 1993, 1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 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**LONDON SHARE SERVICE**

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## CURRENCIES AND MONEY

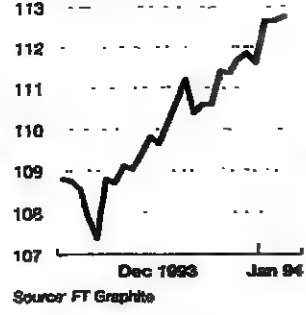
## MARKETS REPORT

## Bentsen checks \$-yen

Officials' statements, rather than government statistics, dominated trading on money markets yesterday in the absence of significant fresh data.

## Dollar

Against the Yen (Yen per \$)



Source: FT Graphics

A speech from Mr Lloyd Bentsen, US Treasury secretary, deploring the yen's slide, focused market attention around the politically sensitive yen-dollar rate. But, with the Bundesbank council meeting today, the possibility of German interest rate cuts continued to undermine D-Mark's alluring fortunes.

Following recent rapid dollar gains, the yen staged a recovery yesterday as Mr Bentsen's carefully timed intervention. Speaking in Washington, Mr Bentsen said that "allowing the yen to slide" was "an acceptable way out of recession for Japan".

His comments pushed the yen briefly down to Y112.2 from Tuesday's close of Y113.2. However it later rallied, closing in London at Y112.8.

The yen's fall to sustain the initial unexpected dollar rise was "an acceptable way out of recession for Japan".

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might provide a small corrective factor. But the Japanese government's failure to implement fresh fiscal policies is likely to remain a major concern on the currency markets. The US dollar is trying to put pressure on Japan "to get together" on fresh fiscal policies, it said.

speculation about the likelihood of further rate cuts today, a comment from Hans-Juergen Erben, a member of the Bundesbank Central Council, criticising the high level of German interest rates as a key factor influencing the trade in dollar against D-Mark. Speaking on German radio, Mr Erben said that "a significant fall in German rates was likely this year."

The comments pushed the dollar higher, cancelling early D-Mark losses. It finally closed at DM1.7399, little changed on the previous day.

With the German economy faltering, the D-Mark is expected to remain weak irrespective of whether the Bundesbank cuts rates today.

Although West German unemployment figures for December published yesterday were generally better than expected, worse-than-expected industry order data, showing a fall in orders in November, again undermined the recessionary mood of the German economy.

Meanwhile, hopes of a German rate cut were boosted slightly yesterday when two European banks slightly reduced their D-Mark. The Central Bank of Denmark shaved 0.1 of a percentage point off its discount rate, bringing it down to 6 per cent, the ninth such cut since August.

The Danish National Bank cut its own GOMEX rate by 10 basis points to 5.5 per cent, effective Friday, opening up the differential between the D-Mark and the equivalent German rate to the high since June.

Dealers suggested that if the Bundesbank cut rates today the Central Bank of Denmark might cut further in light of today's holiday in Germany.

states, the market suspicion is that the most likely reduction will come in the next week.

The Bundesbank has hinted at its intentions by allowing D-Mark securities repurchase at a fixed rate of 5 per cent. This was the last of a series of rate cuts announced in December.

Meanwhile, in England, speculation about the prospect of a British rate cut is gathering momentum after a comment from Nicholas Goodison, TSB chairman. Sir Nicholas said that now the British economy was recovering "there will be pressure to reduce interest rates. But this should be resisted."

The scepticism was echoed on the futures market, where both March and June dated sterling contracts yesterday fell slightly. The March contract closed at 94.72, down from an opening position of 94.78.

Meanwhile, the pound held on to its gains in money days closing at DM2.586, almost one penny up on its previous day's close of DM2.578.

The Spanish currency firmed yesterday to its lowest level since August 16, closing at Ptas818, from the previous day's Ptas815. The prospect of a general strike scheduled for the end of the month, coupled with fears about the rising Spanish inflation, was likely to weaken the peseta further, dealers said.

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## POUND SPOT FORWARD AGAINST THE POUND

Jan 5	Closing mid-point	Change on day	Day's mid high	One month	Three months	One year	Bank of England
Europe							
Australia	(S\$)	53.6721	+0.0094	53.6815	53.7421	-1.5	54.0971
Belgium	(Bf)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Denmark	(DKr)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
France	(FFr)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Germany	(DM)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Italy	(Lira)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Japan	(Yen)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Spain	(Ptas)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Sweden	(Kron)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Switzerland	(Sfr)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
UK	(Sterling)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
USA	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Other							
Canada	(Can)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
China	(Yuan)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
India	(Rupee)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Indonesia	(Rupiah)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Malaysia	(Ringgit)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Philippines	(Peso)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Singapore	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
South Africa	(Rand)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
South Korea	(Won)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Taiwan	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Thailand	(Baht)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Other							
Argentina	(Peso)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Brazil	(Real)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Canada	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
China	(Yuan)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
India	(Rupee)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Indonesia	(Rupiah)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Malaysia	(Ringgit)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Philippines	(Peso)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Singapore	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
South Africa	(Rand)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
South Korea	(Won)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Taiwan	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Thailand	(Baht)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Other							

## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Jan 5	Closing mid-point	Change on day	Day's mid high	One month	Three months	One year	Morgan Gty
Europe							
Australia	(S\$)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Belgium	(Bf)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Denmark	(DKr)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
France	(FFr)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Germany	(DM)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Italy	(Lira)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Japan	(Yen)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Spain	(Ptas)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Sweden	(Kron)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Switzerland	(Sfr)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
UK	(Sterling)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
USA	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Other							
Canada	(Can)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
China	(Yuan)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
India	(Rupee)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Indonesia	(Rupiah)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Malaysia	(Ringgit)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Philippines	(Peso)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Singapore	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
South Africa	(Rand)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
South Korea	(Won)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Taiwan	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Thailand	(Baht)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Other							
Argentina	(Peso)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Brazil	(Real)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Canada	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
China	(Yuan)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
India	(Rupee)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Indonesia	(Rupiah)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Malaysia	(Ringgit)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Philippines	(Peso)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Singapore	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
South Africa	(Rand)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
South Korea	(Won)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Taiwan	(Dollar)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Thailand	(Baht)	0.0001	-0.0001	0.0001	0.0001	-1.5	0.0001
Other							

## EUROPEAN CURRENCY UNIT RATES

OECD	Y	EU	Jan 5	EU cent	Rate	Change on day	% from 1993	% weekend	ind.
93	2,769	312.3	2,482						
94	2,447	1,410	1,227						
95	2,228	1,094	191.0	1.585	0.806263	0.779312	-0.007253	-3.63	1.11
96	0.735	0.575	84.81	0.518	2.15672			-1.34	6.41
97	1,876	1,428	1,603	1.888	1.94964			-0.50	4.82
98	1,876	1,428	1,603	1.888	40.2123	-0.1250	0.20	0.88	-1
99	1,876	1,428	1,603	1.888	0.653			1.54	3.40
00	1,876	1,428	1,603	1.888	7.43679	7.54031	-0.0171	0.68	2.60
01	1,876	1,428	1,603	1.888	192.954	156.885	-0.138	2.08	1.97
02	1,876	1,428	1,603	1.888	154.250	160.578		4.10	0.00
03	1,876	1,428	1,603	1.888					-39
04	1,876	1,428	1,603	1.888					
05	1,876	1,428	1,603	1.888					
06	1,876	1,428	1,603	1.888					
07	1,876	1,428	1,603	1.888					
08	1,876	1,428	1,603	1.888					
09	1,876	1,428	1,603	1.888					
10	1,876	1,428	1,603	1.888					
11	1,876	1,428	1,603	1.888					
12	1,876	1,428	1,603	1.888					
13	1,876	1,428	1,603	1.888					
14	1,876	1,428	1,603	1.888					
15	1,876	1,428	1,603	1.888					
16	1,876	1,428	1,603	1.888					
17	1,876	1,428	1,603	1.888					
18	1,876	1,428	1,603	1.888					
19	1,876	1,428	1,603	1.888					
20	1,876	1,428	1,603	1.888					
21	1,876	1,428	1,603	1.888					
22	1,876	1,428	1,603	1.888					
23	1,876	1,428	1,603	1.888					
24	1,876	1,428	1,603	1.888					
25	1,876	1,428	1,603	1.888					
26	1,876	1,428	1,603	1.888					
27	1,876	1,428	1,603	1.888					
28	1,876	1,428	1,603	1.888					
29	1,876	1,428	1,603	1.888					
30	1,876	1,428	1,603	1.888					
31	1,876	1,428	1,603	1.888					
32	1,876	1,428	1,603	1.888					
33	1,876	1,428	1,603	1.888					
34	1,876	1,428	1,603	1.888					
35	1,876	1,428	1,603	1.888					
36	1,876	1,428	1,603	1.888					
37	1,876	1,428	1,603	1.888					
38	1,876	1,428	1,603	1.888					
39	1,876	1,428	1,603	1.888					
40	1,876	1,428	1,603	1.888					
41	1,876	1,428	1,603	1.888					
42	1,876	1,428	1,603	1.888					
43	1,876	1,428	1,603	1.888					
44	1,876	1,428	1,603	1.888					
45	1,876	1,428	1,603	1.888					
46	1,876	1,428	1,603	1.888					
47	1,876	1,428	1,603	1.888					
48	1,876	1,428	1,603	1.888					
49	1,876	1,428	1,603	1.888					
50	1,876	1,428	1,603	1.888					
51	1,876	1,428	1,603	1.888					
52	1,876	1,428	1,603	1.888					
53	1,876	1,428	1,603	1.888					
54	1,876	1,428	1,603	1.888					
55	1,876	1,428	1,603	1.888					
56	1,876	1,428	1,603	1.888					
57	1,876	1,428	1,603	1.888					
58	1,876	1,428	1,603	1.888					
59	1,876	1,428	1,603	1.888					
60	1,876	1,428	1,603	1.888					
61	1,876	1,428	1,603	1.888					
62	1,876	1,428	1,603	1.888					
63	1,876	1,428	1,603	1.888					
64	1,876	1,428	1,603	1.888					
65	1,876	1,428	1,603	1.888					
66	1,876	1,428	1,603	1.888					
67	1,876	1,428	1,603	1.888					
68	1,876	1,428	1,603	1.888					
69	1,876	1,428	1,603	1.888					
70	1,876	1,428	1,603	1.888					
71	1,876	1,428	1,603	1.888					
72	1,876	1,428	1,603	1.888					
73	1,876	1,428	1,603	1.888					
74	1,876	1,428	1,603	1.888					
75	1,876	1,428	1,603	1.888					
76	1,876	1,428	1,603	1.888					
77	1,876	1,428	1,603	1.888					
78	1,876	1,428	1,603	1.888					
79	1,876	1,428	1,603	1.888					
80	1,876	1,428	1,603	1.888					
81	1,876	1,428	1,603	1.888					
82	1,876	1,428	1,603	1.888					
83	1,876	1,428	1,603	1.888					
84	1,876	1,428	1,603	1.888					
85	1,876	1,428	1,603	1.888					
86	1,876	1,428	1,603	1.888					
87	1,876	1,428	1,603	1.888					
88	1,876	1,428	1,603	1.888					
89	1,876	1,428	1,603	1.888					
90	1,876	1,428	1,603	1.888					
91	1,876	1,428	1,603	1.888					
92	1,876	1,428	1,603	1.888					
93	1,876	1,428	1,603	1.888					
94	1,876	1,428	1,603	1.888					
95	1,876	1,428	1,603	1.888					
96	1,876	1,428	1,603	1.888					
97	1,876	1,428	1,603	1.888					
98	1,876	1,428	1,603	1.888					
99	1,876	1,428	1,603	1.888					
00	1,876	1,428	1,603	1.888					
01	1,876	1,428	1,603	1.888					
02	1,876	1,428	1,603	1.888					
03	1,876	1,428	1,603	1.888					
04	1,876	1,428	1,603	1.888					
05	1,876	1,428	1,603	1.888					
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07	1,876	1,428	1,603	1.888					
08	1,876	1,428	1,603	1.888					
09	1,876	1,428	1,603	1.888					
10	1,876	1,428	1,603	1.888					
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12	1,876	1,428	1,603	1.888					
13	1,876	1,428	1,603	1.888					
14	1,876	1,428	1,603	1.888					
15	1,876	1,428	1,603	1.888					
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27	1,876	1,428	1,603	1.888					
28	1,876	1,428	1,603	1.888					
29	1,876	1,428	1,603	1.888					
30	1,876	1,428	1,603	1.888					
31	1,876	1,428	1,603	1.888					
32	1,876	1,428	1,603	1.888					
33	1,876	1,428	1,603	1.888					
34	1,876	1,428	1,603	1.888					
35	1,876	1,428	1,603	1.888					
36	1,876	1,428	1,603	1.888					
37	1,876	1,428	1,603	1.888					
38	1,876	1,428	1,603	1.888					
39	1,876	1,428	1,603	1.888					
40	1,876	1,428	1,603	1.888					
41	1,876	1,428	1,603	1.888					
42	1,876	1,428	1,603	1.888					
43	1,876	1,428	1,603	1.888					
44	1,876	1,428	1,603	1.888					
45	1,876	1,428	1,603	1.888					
46	1,876	1,428	1,603	1.888					
47	1,876	1,428	1,603	1.888					
48	1,876	1,428	1,603	1.888					
49	1,876	1,428	1,603	1.888					
50	1,876	1,428	1,603	1.888					
51	1,876	1,428	1,603	1.888					
52	1,876	1,428	1,603	1.888					
53	1,876	1,428	1,603	1.888					
54	1,876	1,428	1,603	1.888					
55	1,876	1,428	1,603	1.888					
56	1,876	1,428	1,603	1.888					
57	1,876	1,428	1,603	1.888					
58	1,876	1,428	1,603	1.888					
59	1,876	1,428	1,603	1.888					
60	1,876	1,428	1,603	1.888					
61	1,876	1,428	1,603	1.888					
62	1,876	1,428	1,603	1.888					
63	1,876	1,428	1,603						







4 pm close January 5

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

11 11A	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48	0.48</
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## AMERICA

## Dow follows uneasy bond market lower

## Wall Street

Further evidence of economic expansion brought little cheer to US equity investors yesterday morning, as share prices followed the lead of a sagging bond market, writes Frank McGarry in New York.

By 1 pm, the Dow Jones Industrial Average was 5.07 lower at 3,778.83, while the more broadly based Standard & Poor's 500 was 0.50 down at

Mexico was sharply higher at mid-morning, reckoning that the government was getting the upper hand against rebels in Chiapas. The IPC index, after a late rebound on Tuesday, rose 80.13, or 3.1 per cent, to 2,639.02. Volume was moderate at 38.1m shares.

In Brazil, stocks rose by 4 per cent in heavy mid-session trading. The Bovespa index gained 1,650 at 41,655 at 1300 local time after Tuesday's 5.3 per cent advance. Brokers said this reflected safe-haven buying due to jittery over Brazil's monetary policy, and a continuing inflow of foreign money into the market.

466.39. Secondary indices managed slight gains, with the American SE composite 0.50 ahead at 477.86, and the Nasdaq composite up 0.33 at 774.61. Volume on the NYSE was heavy, with 218m shares traded by 1 pm. Advancing issues led declines, 1,029 to 960.

Concern over higher interest rates again overshadowed hopes that a strong economy would boost corporate profits. Strength in manufacturing was documented further by the Commerce Department, which reported that factory orders in November had risen by 1.4 per cent, against a consensus forecast of 1.3 per cent and October's 1.2 per cent rise.

The robust data assured the demise of a late rally in bond prices in the previous session. Inflationary concerns resur-

facted and the 30-year government security shed  $\frac{1}{8}$  to 96 $\frac{1}{8}$  by midday.

In spite of the uneasy over interest rates, some cyclical issues, those most likely to be rewarded by sustained growth, showed improvement.

Paper and pulp stocks were strong. International Paper gained  $\frac{1}{4}$  to  $\frac{1}{2}$  at  $\frac{1}{2}$  and Georgia Pacific  $\frac{1}{4}$  to  $\frac{1}{2}$ . Federal Paperboard was marked up  $\frac{1}{4}$  to  $\frac{1}{2}$  and Boise Cascade  $\frac{1}{4}$  to  $\frac{1}{2}$  on a buy recommendation from Oppenheimer.

Among individual issues, Borden dropped  $\frac{1}{4}$  to  $\frac{1}{2}$  after its board approved a sweeping restructuring plan, after a late rebound on Tuesday, rose 80.13, or 3.1 per cent, to 2,639.02. Volume was moderate at 38.1m shares.

Merck, the most active NYSE issue, added  $\frac{1}{4}$  to  $\frac{1}{2}$  the day after announcing a reorganisation and naming an heir-apparent to its chairman, Mr P Roy Vagelos.

On the Nasdaq, Apple Computer had another strong showing, climbing  $\frac{1}{4}$  to  $\frac{1}{2}$ , while Microsoft was  $\frac{1}{4}$  ahead at  $\frac{1}{2}$  after Ragan MacKenzie upgraded the stock.

## Canada

Toronto added to morning gains at midday, the TSE 300 composite index rising 18.46 to 4,387.00 in heavy volume of 51.7m shares.

The transportation sector shot up 147.93, or 3.7 per cent, to 4,172.36 on a powerful performance by Laidlaw whose class A and B shares both added  $\frac{1}{4}$  to  $\frac{1}{2}$ .

## SOUTH AFRICA

Johannesburg was lower as the gold bullion price eased and profits were taken after Tuesday's surge. The industrial index fell 29 to 5,688 and golds shed 8 to 2,323. The overall index lost 2 to 5,086. Anglos dipped R1 to R234.

## EUROPE

## Akzo the star performer as Amsterdam peaks

Subdued again in Frankfurt and Paris, the continent still managed to produce a string of new highs yesterday, writes Our Markets Staff.

AMSTERDAM overcame mid-session profit-taking in a late rebound which restored prices to record levels and the AEX index closed 1.51 higher at 422.40.

Akzo was the star performer, rising F19 or 4.7 per cent to F200.00 after a company presentation confirmed analysts' positive expectations of the group's acquisition of Nobel's core chemical businesses.

Hoogovens, the steel group, continued its recent run, setting a 12-month intra-day high of F154.00 before closing F13.90 firmer at F153.70.

Elsevier fell F1.30 to F118.50, erasing Tuesday's gain which followed a report that the US Paramount group had once tried to acquire a stake in the publisher.

ZURICH moved ahead in spite of profit-taking during the afternoon and the SMI index added 7.9 to another record close of 3,007.1.

The biggest gains were seen among cyclical shares with Sulzer adding SF735 or 4.1 per cent to SF7880, helped by a warrant issue and its inclusion as a constituent of the SMI index since January 1.

Ascom shed SF890 or 5.5 per cent to SF7,385 after a local newspaper report that the troubled telecommunications group had lost a semi-exclusive contract with the Swiss PTT.

A statement from Ascom that it had just signed a new contract came after the bourse closed.

Adia added SF15 to SF238 after a report that a consortium of DM385 and Bayerwerkern indicated a forthcoming return in the price.

FRANKFURT featured relative weakness in banks as the Dax index fell 20.17 to 2,233.41 on the session, and another 9.80 to 2,223.61 in the post-bourse.

Commerzbank fell DM12.50, or more than 3 per cent, to DM125.50. Analysts

overwhelmed declines by 818 to 181, with 112 issues unchanged. Financial institutions were seen selling, and traders expected profit-taking to increase as the index approaches the 18,000 level. However, strong buying of blue chip issues by foreign investors supported prices.

"Many foreigners think that other overseas markets are becoming too high, and are increasing their allocation in Japanese shares," said a Japanese trader.

Prospects of rationalisation and the lower yen continued to lift export orientated, high-technology stocks. Fujitsu, the most active issue of the day, climbed Y13 to Y866. Sony added Y220 to Y3,840 on foreign buying.

Automakers were also strong, with Isuzu Motors up Y26 to Y395 and Honda Motor gaining Y80 to Y1,630.

Ajinomoto, a leading food manufacturer, moved ahead Y140 to Y1,340 on reports of its anti-Aids vaccine development

project. Other drug and biotechnology issues were higher, with Daiichi Pharmaceutical rising Y44 to Y1,040.

Stronger gold prices pushed up Sumitomo Metal Mining by Y5 to Y924. Hanwa, a steel trader which was sold heavily last month on speculation of financial problems, rebounded Y73 to Y535 on short-covering.

Hopes of growing demand for car navigation systems left Pioneer Electronic Y70 stronger at Y2,910.

The day's losers included banks. Dai-ichi Kangyo Bank lost Y10 to Y1,390 and Mitsubishi Bank Y10 to Y2,620 on profit-taking. Real estate companies were weak. Mitsubishi Estate shed Y7 to Y913.

In Osaka, the OSE average rose 320.65 to 19,597.76 in volume of 19.4m shares.

Roundup

The region mixed yet more highs in some markets with corrections in others.

TAIWAN posted one of its biggest percentage gains in years, opening 1994 with a 5.7 per cent rise to a 42-month high. The weighted index closed 348.28 ahead at 6,116.84 as turnover soared to T\$145bn, the heaviest since June 1990.

Dealers and speculators celebrated the start of same-day trading, allowing sales of stocks bought earlier in the same day, although professionals said the move increased chances that the market would hit bouts of heavy profit-taking.

The market ignored the Finance Ministry's proposal to reimpose a stock capital gains tax.

SEOUL was a study in contrasts. The stock index hit a new peak, 9,633 higher at 886.93, as foreign investors continued to support financials and shares with low price-to-book ratios.

However, brokers said the market was due to consolidate on selling pressure from the

Korea Stock Market Stabilisation Fund, and three trusts which are subject to pay back Woz\$600m in soft loans to the central bank by February 10.

KUALA LUMPUR took profits and fell from a fresh record high of 1,332.04, but the composite index still managed to end at a new closing peak of 1,314.46, up 1.11.

JAKARTA broke through the 600 barrier for the first time in nearly four years, the JKSE index finishing 12.95 stronger at 612.89. Volume was boosted by block deals in Bank International Indonesia of 9.5m shares at Rp8,300.

KARACHI gave credit for its record high to institutions, and foreign buyers looking for undervalued shares. The KSE index rose 20.13 to 2,274.02.

AUSTRALIA registered yet another post-1987 record on demand for resource stocks and a soaring futures market. The All Ordinaries index closed 19.1 up at 2,193.4, the March Share Price index

gained 36 at 2,341, and surging mining and gold stocks pushed the All Resources index ahead 30.9 to 1,356.6.

Oil shares benefited from rising crude prices. Woodside put on 9 cents at A\$4.32, Santos 7 cents at A\$3.94 and Ampol 29 cents at A\$5.97. Turnover was A\$744.91m.

HONG KONG saw profit-taking snap a string of four consecutive rises, although the Hang Seng index closed a mere 33.16 easier at 12,167.93 after trading in a 250-point band. Turnover was the second highest ever at a provisional HK\$13.14bn, down from Tuesday's record HK\$15.1bn.

SINGAPORE called it a correction as the Straits Times Industrial index fell 39.91, or 1.6 per cent, to 2,431.99 after hitting an intraday all-time high of 2,482.91.

BANGKOK saw record turnover of B\$40bn as investors took profits, and the SET index retreated 44.08, or 2.5 per cent, to 1,709.64.

Written and edited by William Cochran and Michael Morgan

ASIA PACIFIC

Corrections, new highs in region as Nikkei adds 2.4%

Tokyo

Buying by arbitrageurs and foreign investors boosted share prices on the first full-day session for the year, and the Nikkei average closed 2.4 per cent up, writes Emilio Tarazona in Tokyo.

The 225-issue index gained 43.74 at 17,783.38, while the Topix index of all first section stocks rose 16.98, or 1.2 per cent, to 1,482.85. In London the ISE/Nikkei 50 index was 3.16 higher at 1,213.64.

The Nikkei opened at the day's low of 17,736.64, and advanced steadily on arbitrage linked buying in tandem with a rise in the futures market. After a brief lull in the afternoon, further demand from overseas investors and investment trusts pushed the benchmark to a day's high of 17,783.38 just before the close.

Volume amounted to 293m shares, after Tuesday's half-day session total of 118m. Rises

## Investors' attention turns to Africa

By Michael Morgan

International institutional allocation to emerging markets rose by 3 percentage points to 13 per cent of overseas funds in 1993, according to 60 institutional investors and other financial institutions polled by Kleiman International Consultants.

The dollar allocation grew by an average of 75 per cent and a further 30 per cent increase is forecast for this figure in the coming year. The increases, says Kleiman, reflect the growing acceptance of emerging markets by clients of the US-based consultancy, polled for a five year review of developments in the field.

A broader geographic diversification was accompanied by a regional shift in allocations. This is attributed to a number of factors: the opening of new markets such as Zimbabwe and Jordan to foreign investment, strong performance in emerging markets and efforts to diversify portfolios. In 1990, only 7 per cent of respondents had holdings in Africa and/or the Middle East but the figure had grown to 50 per cent by 1993. Similarly, central and southern European markets were in 85 per cent of portfolios in 1993, compared with two-thirds in 1990.

Investors re-entered South Africa after Nelson Mandela was released from prison. US investors only began to re-explore opportunities in the final quarter of last year. The renewed attention paid

## EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Dec 31 1993	% Change over week	% Change on Dec '92	Local currency terms Dec 31 1993	% Change over week	% Change on Dec '92
Latin America	(11)	694.16	+6.3	+71.4	610,043.24	+6.3	+71.8
Argentina	(42)	232.72	-0.4	+86.2	101,621,933.9	+7.2	+477.9
Brazil	(20)	551.79	+0.6	+31.8	953.26	+1.3	+48.5
Colombia	(8)	844.71	+1.9	+51.6	927.07	+3.3	+51.6
Mexico	(56)	1,000.89	+1.5	+48.1	1,342.15	+1.5	+47.8
Peru	(7)	120.94	+8.1	+20.9	159.03	+9.1	+50.0
Venezuela	(9)	391.88	+3.0	+13.9	1,421.33	+3.8	+52.3
East Asia							
China	(16)	149.27	+2.0	+48.3	164.10	+2.0	+64.1
South Korea	(130)	118.16	+1.5	+20.4	125.51	+1.5	+23.4
Philippines	(11)	336.65	+6.8	+152.1	439.11	+6.6	+171.6
Taiwan, China	(78)	135.20	+17.7	+83.2	133.79	+17.4	+91.8
South Asia							
India	(61)	118.31	+0.0	+24.1	128.63	+0.0	+34.7
Indonesia	(31)	124.57	+6.2	+112.4	142.38	+6.2	+116.6
Malaysia	(61)	338.05	+2.5	+107.3	336.96	+7.6	+113.5
Pakistan	(8)	387.95	+3.5	+38.8	528.19	+3.6	+127.9
Sri Lanka	(5)	177.24	+2.9	+77.2	190.96	+3.1	+81.0
Thailand	(62)	477.61	+8.4	+107.3	483.21	+8.6	+107.2
Europe/Middle East							
Greece	(17)	227.68	+1.7	+16.6	384.48	+4.0	+35.0
Jordan	(5)	185.55	+0.8	+41.7	238.43	+0.6	+44.4
Portugal	(16)	113.57	+0.8	+47.2	137.87	+2.8	+76.8
Turkey	(31)	212.60	+4.4	+217.9	1,454.78	+7.2	+442.4
Zimbabwe	(5)	202.09	-0.1	n.a.	213.63	+1.4	n.a.

Indices are calculated at end-week, and weekly changes are percentage movements from the previous Friday. Base date: Dec 1983=100 except: Peru: 1980=100; Taiwan: 1982=100; Thailand: 1982=100; Turkey: 1980=100; Zimbabwe: 1980=100.

llos in 1993, compared with two-thirds in 1990. Institutions re-entered South Africa after Nelson Mandela was released from prison. US investors only began to re-explore opportunities in the final quarter of last year. The renewed attention paid

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New Issue  
Closing  
January 5, 1994

All these Bonds having been sold, this advertisement appears as a matter of record only.

**Deutsche Apotheker- und Ärztebank eG**  
Bank für die Heilberufe

## DAPO International Finance N.V.

Amsterdam, The Netherlands

DM 100,000,000  
6% Deutsche Mark Bearer Bonds of 1994/2004

unconditionally and irrevocably guaranteed by  
Deutsche Apotheker- und Ärztebank eG, Düsseldorf

Issue Price: 102 1/2%  
Interest: 6 1/4% p.a., payable annually in arrears on January 5. The first interest payment for the period from January 5, 1994 up to and including January 4, 1995 will be due on January 5, 1995.

Repayment: January 5, 2004 at par  
Listing: Düsseldorf

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(Deutschland) AG

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مكتبة أمجد